

# 2015

# Utah College's Farm/Ranch Management









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Logan Roosevelt This report was developed using FINPACK and RANKEM software developed by the

Center for Farm Financial Management at the University of Minnesota.

Additional farm financial reports can be queried from the Center for Farm Financial Management FINBIN website.

www.finbin.umn.edu



This Utah report and past years reports can be found online at www.snow.edu/academics/bat/farm/reports.html



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### **INTRODUCTION**

Farm Business Management Education has been a part of Utah's Adult Agriculture education since 1984 offered through Applied Technology Centers, now Applied Technology Colleges. The purpose of farm management education is to help farm families achieve their farm business and family goals. This is done through improved management, organization and efficiency of their farm operations. To accomplish this purpose farm families enroll in specific year-long farm business management courses. Each course has specific goals and objectives, courses are offered in sequence. Instruction occurs monthly at the farm with the farm family using the farm's financial and production information to teach farm management.

This report summarizes individual records for farms and ranches that are enrolled at one of three Applied Technology Colleges offering Farm Business Management programs. Farm Business Management programs exist at: Uintah Basin ATC, Roosevelt; Bridgerland ATC, Logan; and Snow College, Ephraim, counties and areas served by the instructors from these colleges are shown in figure 1. Data for individual farms and ranches were obtained from a subset of farms and ranches within these three service areas. It is not known how representative these farms and ranches are of all the producers in these areas. As a result, the data included in this report should not be used to make inferences about all farms and ranches in Utah. However, this data can be considered representative of Utah's farms and ranches. Farms and ranches in this report include dairies of 140 up to 800 head of milking cows, farms of 50 acres up to 800 acres, and cow/calf ranches of 50 up to 1200 head and less than 100 acres of range to over 50,000 acres of range (both private and public grazing) including ranches that graze year around as well as those that feed hay 3-4 months of the year.

Table 1. Number of farms and ranches associated with Farm Business Management programs and number of firms included in this summary report by area, 2015.

	Number of cooperating	Number included
Area College	farms & ranches	in this report
Snow College	44	21
Bridgerland	61	8
Uintah Basin	36	8
Total	141	37

Data for farms not included in this report is often a result of the producer's choice not to participate and/or were incomplete at the time data was summarized.

The data for this report is separated into three major areas. The first section involves whole farm or firm reports. The second section involves crop enterprises, and the third section provides reports for livestock enterprises.

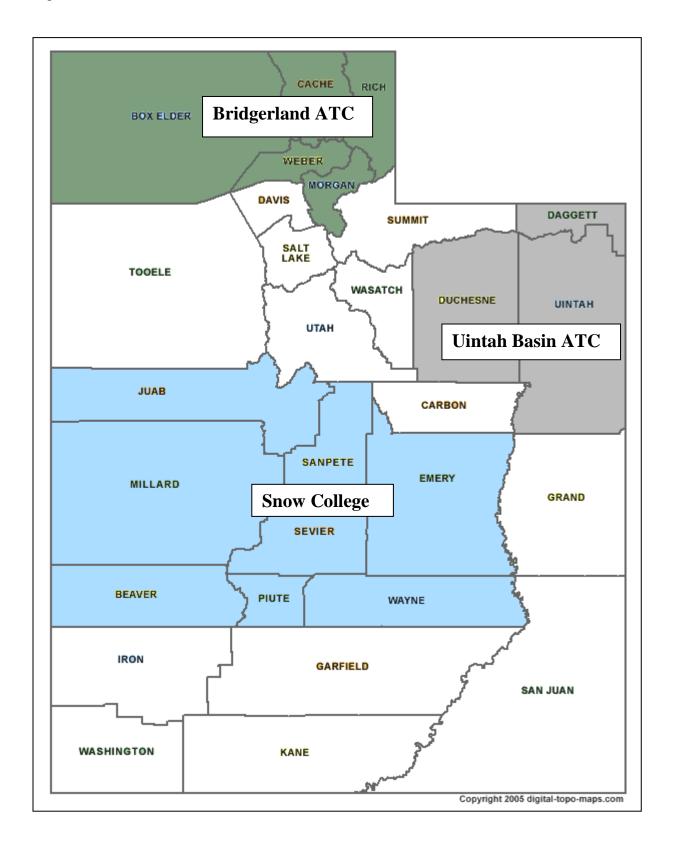
Data for this report were provided by individual farms and ranches. These data were entered into Quicken® or QuickBooks® by the farmer or rancher under the instruction of a Farm Business Management Instructor. Following completion of the firm's fiscal year the instructors entered the data into FINPACK, the data was then summarized using RANKEM Central - software packages developed at the Center for Farm Financial Management at the University of Minnesota. Average values are derived for most economic parameters. Summaries are also presented for firms in three profitability groups (high, mid-third, and low). Summaries were excluded if less than **three** firms were represented in an effort to preserve confidentiality for any single firm.

Persons interested in participating in the Farm Business Management program should contact one of the following:

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Figure 1.



### 2015 Prices/Values Used in the Analysis Report

_				Raised	Ending
Item	Har	vest (10/31 price	es)	Feed Fed	Inventory
Wheat/bu.	6	5.32			4.55
Barley/bu.	3	3.18 (6.63/cw	t)		3.16 (6.61/cwt)
Corn/bu.	3	3.68 (6.57/cw	t)		3.48 (6.50/cwt)
Alfalfa Hay Pren	m. 170	0.00			145.00
Alfalfa Hay Dry	Cow 130	0.00			105.00
Grass/Mixed Ha	y/t 95.0	00			80.00
Corn Silage/wet	ton 42	2.00			38.00
Haylage (conver	t to dry ton and u	se prices indi	icated	above)	
			Cost		Market
Beef Cow		1	150.0	0	1150.00
Beef Replaceme	nt Heifer (preg)	13	200.0	0	1650.00
Beef Bulls		20	0.000	0	3500.00
Dairy Cow		12	250.0	0	1450.00
Dairy Springer H	Heifer	1.	200.0	0	1500.00
Dairy pre bred H	Heifer (ave wt 500	O) '	750.0	0	1000.00
Dairy Bulls		;	800.0	0	1100.00
Beef Market Ste	er/cwt (500 wt) (2	20 cent slide)	)		217.50
Beef Market Hei	ifer/cwt (500 wt)	(25cent slide	)		187.0
Dairy Steers/cwt	t (100.00 dollars	s/cwt under b	eef st	eers)	117.00
Pasture/\$AUM		2.	2.00		
Aftermath pastur	ro/¢ ATIM		4.00		
Value of milked			4.00 5.20/c	NX 74	
Value of milk fe			5.20/c 5.20/c		
Depreciation: B		4%	3.20/C	<u>, w ι</u>	
	Tachinery	10%			
	ower Equipment	10%			
Г	ower Equipment	1 4 70			
В	eef Cattle	Are not d	leprec	iated	
D	airy Cows	Are not d	-		

The economic (management) depreciation is calculated by multiplying the asset group by (1 minus the appropriate percentage rate).

Farm and Ranch values for calculating Return on Assets (Cost value Balance Sheet)

Farm Ground with water	At Purchase Value
Farm Ground w/o water	At Purchase Value
Water Shares	At Purchase Value
Ranch	At Purchase Value
Building and dwelling	At Purchase Value

Value of operator's labor is calculated by: \$20,000 per operator plus 5% of the value of farm production, with a minimum of \$35,000 for a full-time farm operator.

**Hired Labor Hours** = Total Hired Labor cost ÷ \$9.00/hour

Summary of Whole Farm Analysis by Years Utah Farm Business Management Program Participants

otan Farm Business Management Program Participants	годгат га	ricipants												
		2005	•	2006	2007	2008	98	5009	2010	2011	2012	2013	2014	2015
Numbe	Number of Farms	51		40	46	47	7	41	56	44	49	37	48	36
Farm Income Statement														
Gross Cash Farm Income	€	513,318	↔	507,874 \$	612,263	\$	618,292 \$	535,368 \$	518,569 \$	1,115,266 \$	1,334,694 \$	1,831,110 \$	1,537,534 \$	803,020
Total Cash Farm Expense	€	452,046	↔	473,450 \$	506,341	\$	569,763 \$	518,894 \$	444,509 \$	\$ 602'986	1,209,961 \$	1,704,894 \$	1,233,708 \$	625,583
Inventory Change	€	48,220	↔	6,446 \$	20,608	` \$>	10,090 \$	(35,054) \$	21,707 \$	88,173 \$	213,747 \$	36,547 \$	218,442 \$	10,996
Depr. & Capital Adj.	€	(37,272)	↔	(29,436) \$	1,087	\$	(24,014) \$	(31,137) \$	(23,176) \$	(27,530) \$	(35,453) \$	7,745 \$	(55,538) \$	(57,523)
Net Farm Income (accrual adj.)	€	72,220	↔	11,434 \$	127,616	€9	35,679 \$	(46,995) \$	73,038 \$	189,928 \$	178,294 \$	167,074 \$	467,291 \$	134,938
Profitability and Liquidity Analysis (Assets @ mkt value)	@ mkt value)													
Rate of Return:														
Average Farm Assets (%)		5.1%		1.7%	8.8%		1.9%	-3.7%	4.1%	8.3%	2.6%	4.0%	14.20%	1.40%
Average Farm Equity (%)		5.2%		-3.6%	9.7%		0.5%	-7.9%	4.0%	10.3%	6.1%	4.1%	19.80%	1.00%
Operating Profit Margin (%)		27.9%		11.2%	40.2%		10.3%	-23.5%	22.3%	27.2%	23.0%	20.8%	40.30%	9.30%
Asset Turnover Rate (%)		18.4%		15.3%	22.0%		18.7%	15.5%	13.1%	30.7%	24.4%	19.4%	35.30%	15.30%
Value of Farm Production	€9	414,985	↔	357,600 \$	489,582	\$	\$423,405 \$	380,222 \$	459,244 \$	644,067 \$	750,121 \$	745,170 \$	1,055,580 \$	587,059
Farm Interest Paid	€	31,118	↔	46,523 \$	44,157	↔	\$34,755 \$	31,918 \$	27,540 \$	37,628 \$	41,560 \$	45,305 \$	34,263 \$	24,502
Comparative Financial Statement (Assets @Mkt Value)	Mkt Value)													
Total Ending Assets	€	2,421,540	\$	2,502,092 \$	2,572,218	\$ 2,42	2,426,411 \$	2,665,639 \$	2,308,391 \$	2,790,218 \$	3,329,832 \$	4,006,365 \$	3,848,493 \$	4,020,104
Total Ending Liabilities	€	670,907	↔	749,112 \$	723,681	\$	657,427 \$	738,552 \$	618,632 \$	798,347 \$	985,463 \$	1,173,318 \$	1,021,881 \$	818,092
End Net Worth (farm & non farm)	€	1,750,633	8	1,752,980 \$	1,887,634	\$ 1,76	1,768,984 \$	1,927,087 \$	1,689,760 \$	2,110,052 \$	2,330,288 \$	2,833,046 \$	2,826,612 \$	3,202,013
End Farm Current Debt to Asset %		78%		31%	25%		22%	%29	%99	22%	%89	%59	40%	41%
End Total Debt to Asset %		28%		30%	27%		27%	28%	27%	78%	30%	78%	27%	20%
CROP PRODUCTION														
Acreage Information														
Total Acres Owned		1642		1563	2073		1292	1593	1216	1317	1291	1469	1,133	1607
Total Crop Acres		502		632	459		440	535	420	407	471	490	465	909
Crop Acres Owned		356		483	347		348	397	299	320	372	350	335	396
Crop Acres Cash Rented		144		135	102		84	129	114	80	92	140	133	106
Crop Acres Share Rented		2		4	0		80	6	80	7	2	0	0	4
Crop Yields														
Alfalfa Hay ton/per Acre		4.8		4.75	3.66		4.55	4.46	4.35	5.11	4.41	4.15	3.63	3.97
Other Hay ton/per Acre		1.8		2.19	1.56		2.24	3.86	2.1	2.12	2.49	1.16	1.36	2.47
Corn Silage wet ton/per Acre		20.61		20.2	18.2		20.36	20.02	20.68	19.74	26.19	21.43	20.93	21.55
Barley Per Acre (cwt)		25.25		27.94	33.18		42.61	55.4	43.66	25.15	25.99	no report	51.01	no report
Crop Prices Received (cash sales)														
Alfalfa Hay/ton	€9	85.48	↔	90.02 \$	115.57	` ↔	168.00 \$	115.08 \$	\$ 69.56	180.94 \$	188.14 \$	196.17 \$	201.57	153.23
Other Hay/ton	€	62.59	↔	63.62 \$	77.48	ج	112.12 \$	71.88 \$	\$ 68.02	114.58 \$	95.25 \$	143.45 \$	140.53	76.55
Corn Silage/ wet ton	€	28.51	↔	26.20 \$	25.31	₩	46.37 \$	29.31 \$	30.94 \$	19.74 \$	48.82 \$	49.30 \$	57.21	40.23
Corn/bushel	₩	2.81	↔	2.90 \$	4.22	€	4.38 \$	4.28 \$	4.09 \$	\$ 90.9	7.80 \$	\$ 90.9	5.22	4.03

		2005		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
	Number of Farms	51		40	46	47	41	56	44	49	37	48	36
LIVESTOCK PRODUCTION													
Beef Cow/Calf													
Number of Beef Cow Operations			28	23	21	23	20	27	22	21	18	23	20
Number of Beef Cows			414.5	392	402	384	354.00	316	341.4	390.7	360	336	416
Pregnancy Rate			94.8%	91.1%	94%	93.7%	94.5%	95.90%	95.90%	93.9%	94.9%	94.5%	92.70%
Weaning %			%9.62	%9.08	83.9%	78.3%	83.6%	84.80%	86.40%	84.9%	86.5%	89.0%	90.20%
Lbs weaned Per cow			432	420	426	396	419.00	446	466	454	418	491	495
Feed Cost per Cow	0,	€9	172.34 \$	169.78 \$	169.01 \$	229.63 \$	138.22 \$	198.21 \$	318.24 \$	360.44 \$	365.07 \$	407.97 \$	383.60
Cull Cow %			9.4%	14.7%	13.3%	15.6%	10.5%	11.6%	11.1%	10.5%	14.4%	13.5%	12.30%
Cull Cow Income/per head	0,	↔	58.64 \$	\$ 60.66	65.88 \$	94.25 \$	\$ 92.89	72.61 \$	86.10 \$	89.94 \$	142.46 \$	181.40 \$	134.65
Break Even (cwt) (direct & ovhd exp.)		↔	81.74 \$	95.40 \$	88.84 \$	117.83 \$	153.79 \$	108.78 \$	153.43 \$	142.49 \$	151.25 \$	169.72 \$	151.84
Sales \$/cwt for weaned calf	0,	<b>↔</b>	120.00 \$	129.93 \$	117.66 \$	108.64 \$	103.83 \$	121.47 \$	141.55 \$	166.97 \$	174.43 \$	259.51 \$	243.86
Average Net Return per Beef Cow													
Dairy Cows													
Number of Dairy Operations reporting	ting		12	9	6	∞	9	7	က	80	9	7	က
Number of Milking Cows			308.4	351.2	394.8	405	468	443	1,537	760	1,002	864	360
Turnover Rate			23.5%	16.9%	24.2%	31.6%	29.8%	29.4%	25.7%	38.4%	24.5%	34.4%	34.10%
Cull Cow Income/per head	0,	€9	101.25 \$	90.84 \$	85.69 \$	113.03 \$	113.70 \$	147.91 \$	163.71 \$	258.12 \$	218.86 \$	349.70 \$	290.37
Lbs of milk/cow (365 day)		-	16,451.0	19,796.0	21,442.0	21,036.0	22,041.0	20,532	20,177	21,372	20,215	23,376	21,135
Feed Cost/cwt of milk	0,	s	6.89	7.10 \$	7.73 \$	10.29 \$	8.00 \$	8 62.9	10.33 \$	12.56 \$	11.62 \$	11.51 \$	9.13
Break Even /cwt (direct & ovhd exp.)		s	12.12 \$	12.25 \$	13.19 \$	15.76 \$	12.46 \$	11.41 \$	15.22 \$	17.05 \$	16.86 \$	16.04 \$	14.06
Milk Sales (cwt)	0,	↔	15.11 \$	12.71 \$	18.03 \$	18.08 \$	12.00 \$	16.50 \$	20.05 \$	16.92 \$	19.93 \$	23.45 \$	17.61
HOUSEHOLD INFORMATION													
Non Farm Income	0,	€9	31,526 \$	39,454 \$	24,252 \$	24,929.00 \$	19,262 \$	16,590 \$	17,956 \$	19,737 \$	13,246 \$	16,438 \$	4,616
No. Farms Reporting Household Infor.	nfor.		16	19	16	1	13	∞	7	2	7	5	7
Average Family Size			4.3	4	4.1	3.8	4.4	4	4.6	4.2	3.4	3.4	3.7
Total Family Living	0,	€	39,936 \$	37,602 \$	39,350 \$	51,600 \$	52,022 \$	36,739 \$	53,946 \$	36,614 \$	39,877 \$	48,649 \$	61,390
Other Family Exp.(taxes, nonfarm Cap.pur., Inv.&Saving)		s	\$ 096'5	2,619 \$	13,779 \$	18,394 \$	11,380 \$	8,386 \$	13,266 \$	2,206 \$	15,231 \$	25,552 \$	64,419
Ttl Family Living, Invest. & nonfarm Cptl Pur.		. ↔	46,926 \$	40,220 \$	52,947 \$	62,667 \$	\$ 20,037	45,125 \$	67,213 \$	38,820 \$	54,545 \$	\$ 986,07	124,687

## AVERAGE MONEY SPENT LOCALLY BY UTAH FARM OPERATIONS ENROLLED In Farm Business Management ANALYIZED IN THIS REPORT

	AVERAGE	MEDIAN	STD/DEV
WITH OTHER FARMERS Custom work & hire	\$17,173	\$6.055	\$26,868
FOR RENTS PAID cash land rent	\$34,250	\$25,000	\$47,906
FOR EXTRA HIRED LABOR	\$65,706	\$33,722	\$82,881
FOR UTILITIES	\$18,775	\$9,361	\$26,431
WITHIN AGRIBUSINESS COMMUNITY (Seed, fert., chem., supplies, breeding, vet, fuel, repairs, pur. feed	\$457,393 , pur.livestock)	\$123,223	\$1,012,826
TAXES County Real Estate Personal Property	\$4,079 \$1,781	\$3,019 \$989	\$3,662 \$2,191
WITH LENDERS (Interest)	\$25,902	\$11,168	\$30,297
WITH PROF & LEGAL	\$7,111	\$2,687	\$11,840
WITH INSURANCE	\$15,375	\$11,363	\$21,640
CAPTIAL PURCHASES	\$8,955		
FAMILY LIVING	\$64,419	\$48,193	\$29,345

**Ave. Total Dollars Spent Locally per Farm** 

\$720,919

### **Whole Farm Reports**

The whole farm report section summarizes the financial performance of the cooperating farms. Most tables report the average for all the farms as well as the high, low, and mid third when ranked by profitability. Several measures of financial performance are included in the following tables. Many of the measures are summarized in the "financial summary" table.

### **Income Statement**

An income statement shows the net returns that were earned by a firm. Most farmers are familiar with 1040 F income statement that is provided to the Internal Revenue Service each year. Most farmers file the 1040 F based on a cash accounting system of accounting. They may also use methods of depreciation (e.g. MARCS) that do not realistically reflect actual depreciation. In addition, a cash based 1040 F does not account for all changes in inventory. The income statements in this report depart from a 1040 F from both of these perspectives. As a result, the net farm income of \$134,938 reported in the following tables represents an accrual adjusted income statement which can not be directly compared to a 1040 F income statement. The data concerning net farm income shows a significant difference between the high and low profit firms (profits of \$474,166). Most of this difference is associated with enterprise income and expenses. This suggests that there is a significant difference in the cost of production (cash expenses as well as inventory changes) incurred by the low versus high profit farms. The high profit farms also had relatively large increases in inventory which suggests possible growth of the firm.

### **Profitability**

Several measures are used to reflect the profitability of a farm or ranch. The two most common measures are return on assets (ROA) and return on equity (ROE). Both are similar to and can be compared to an interest rate (percent return). ROA reflects the return to all assets including interest paid to lenders while ROE reflects the return to the owner/operator for funds he/she has invested in the firm. If the ROE is less than the cost of debt (interest rate on borrowed funds) lenders are earning more on their money invested in the business than is the owner/operator. As noted in the tables ROE for the high profit firms is significantly higher than for the low profit firms. These returns are also closely related to the operating profit margin and the asset turnover ratio – higher ratios generally lead to higher profits. **Profitability based on market values in 2015 show ROE averaged 1.0% and ROA averaged 1.4%.** 

### **Solvency and Liquidity**

There is no other measure that reflects the financial success of a firm as does the change in owner's equity. This change shows how much more of the farm business is owned by the farm operator at the end of the year as compared to the beginning of the year. The key to increases in equity is profitability.

### **OVERVIEW OF FARM FINANCIAL STATEMENTS**

### Farm Income Statement

This is a summary of income, expenses and the resulting profit or loss from operations. The Farm Income Statement is divided into two parts – Income and Expenses. The Income portion provides a detailed picture of cash farm income flowing into the business. The Expense portion of the statement is further divided into three sections, cash expenses, depreciation and capital adjustments. Inventory changes, depreciation and other capital adjustments are accrual adjustments to Net Cash Income, which result in Net Farm Income – a more accurate reflection of actual farm business profitability. Net Farm Income represents the return to the operator's and family's unpaid labor, management, and equity capital investment.

### **Profitability and Liquidity Measures**

These reports provide a number of measures of performance. Profitability measures the value the farm has produced for the resources contributed. Measures reported (net farm income, labor and management earnings, rate of return on assets, rate of return on equity, operating profit margin, and the asset turnover rate) are calculated with assets valued at both cost and market basis.

Liquidity measures the ability of a business to meet its financial obligations in the short run; including family living, taxes and debt payments. Measures reported (the amount available to service intermediate debt and the years required to turnover intermediate debt) are provided on both a cash and accrual basis. Both measures are determined after providing for family living and taxes and for servicing real estate debt.

#### **Balance Sheets**

Two separate Balance Sheet reports are provided, one at cost basis and the other at market basis for assets. These balance sheets provide a categorical listing of all assets, liabilities and equity.

Solvency measures are also provided on the Balance Sheets. The percentages shown represent the percent in debt for current assets, current and intermediated assets, long term assets, and the total assets of the business.

### Statement of Cash Flows

This table reports all the sources from which cash was generated, where cash was used, and what remains at year-end. It starts with the Beginning Cash Balance and concludes with the Ending Cash Balance. Cash from Operating Activities represents inflow and outflows from ordinary farming and non-farm activities. The result is Net Cash from Operations. Cash from Investing Activities reports the cash inflows and outflows from the purchase and sale of farm and non-farm assets and investments. The result is Net Cash from Investing Activities. Cash from Financing Activities represents cash inflows from money borrowed and gifts received, and outflows for principal paid and gifts and dividends given. The result is a Net Cash from Financing Activities. The Net Change in Cash balances is the sum total of the cash position from each of the three activities.

### **Crop Production and Marketing Summary**

This table contains three sections. The Acreage Summary reports, the owned acres, and rented acres in the farm business. The Average Price Received section reports the average prices received for crops sold – actual sales only. The Average Yield per Acre section reports the average yields of the various crops produced. Results are shown only where there was a total of three or more in a group.

### Financial Standards Measures

The Financial Standards Measures are the sixteen financial measures selected by the Farm Financial Standards Task Force of the American Bankers Association.

### **Operator and Labor Information**

The Operator and Labor Analysis summarizes the results per operator and the labor utilized in the operation of the farm business, both paid and unpaid. It also provides a calculated value of farm production per hour of labor, and net farm income per unpaid hour. These measures could be considered measures of labor efficiency.

#### Household and Personal Expenses and Non-Farm Summary

The Household and Personal Expenses is a detailed summary of expenditures by farm households that maintained a record of their household spending. The Non-Farm Summary is a report of non-farm income, expenses and liabilities.

### Farm Income Statement Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	<u>33 - 66%</u>	High 34%
Number of farms	37	12	12	13
Cash Farm Income				
Aftermath Grazing	963	2,136	-	769
Alfalfa Seed	6,919	-	-	19,692
Barley, Spring	1,981	5,777	-	304
Corn	19,238	35,222	12,388	10,807
Corn Silage	3,096	-	6,583	2,734
Hay, Alfalfa	76,356	81,836	41,273	103,683
Hay, Green Chop	507	-	-	1,442
Hay, Mixed	1,315	-	426	3,351
Oats	158	-	486	-
Pasture	933	-	-	2,654
Straw	117	-	-	333
Wheat, Soft Wht Spring	830	-	-	2,361
Beef Bulls	808	991	-	1,385
Beef Cow-Calf, Beef Calves	109,984	76,343	100,160	150,106
Beef Backgrounding	253,679	125,775	74,335	537,294
Beef Finish Yearlings	3,250	-	10,022	-
Dairy, Milk	108,756	-	, -	309,537
Dairy, Dairy Calves	3,603	-	-	10,254
Dairy Replacement Heifers	4,312	13,296	-	, -
Sheep, Lamb Finishing	2,299	, -	-	6,543
Sheep, Market Lamb Prod, Mkt Lambs	12,312	-	_	35,041
Sheep, Market Lamb Prod, Wool	2,016	-	_	5,737
Dairy Backgrounding	848	2,615	_	-
Cull breeding livestock	43,040	27,756	20,252	78,182
Misc. livestock income	407	47	752	421
Crop government payments	1,296	3,143	855	-
CRP payments	289	-	125	708
Livestock govt payments	3,068	-	-	8,732
Other government payments	40,565	28,798	4,625	84,602
Custom work income	71,872	178,535	28,934	13,048
Patronage dividends, cash	2,970	4,012	504	4,284
Crop insurance income	2,950		9,097	-,20
Property insurance income	1,958	3,574	-	2,273
Sale of resale items	6,289	-	19,391	2,270
Livestock insurance inc	40	<u>-</u>	-	113
Other farm income	13,998	9,659	9,649	22,017
Gross Cash Farm Income	803,020	599,515	339,856	1,418,408

### Farm Income Statement (continued) Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management

(Farms Sorted By Net Farm Income)

	Avg. Of AII Farms	Low 33%	33 - 66%	High 34%
Number of farms		12		
Cash Farm Expense				
Seed	15,571	15,353	9,883	21,023
Fertilizer	33,432	27,587	11,150	59,394
Crop chemicals	10,399	6,275	2,672	21,339
Crop insurance Storage	243 90	494 276	63	177
Irrigation energy	10,937	8,726	2,169	21,072
Water assessment	8,363	11,662	3,542	9,768
Packaging and supplies	7,753	8,729	3,160	11,092
Crop hauling and trucking	1,938	3,553	1,954	432
Crop marketing	299	916	5	-
Crop miscellaneous	1,658 121	4,867	29 372	201
Crop consultants Feeder livestock purchase	92,486	60,470	25,379	183,985
Purchased feed	139,412	100,580	38,516	268,391
Breeding fees	8,824	6,431	6,150	13,500
Veterinary	10,320	8,454	5,673	16,332
Supplies	8,714	5,238	5,090	15,268
DHIA	375 4 367	2.459	2.002	1,066
Livestock leases Grazing fees	4,367 2,938	2,458 3,897	2,992 62	7,399 4,706
Livestock hauling and trucking	2,936 3,518	3,351	1,317	5,704
Livestock marketing	9,347	1,120	1,893	23,821
Bedding	104	, <u>-</u>	, <del>-</del>	296
Livestock consultants	109	<del>.</del>	<del>.</del>	310
Interest	24,502	32,149	10,748	30,141
Fuel & oil	29,114 24,765	33,141	21,330	32,583
Repairs Repair, machinery	34,765 14,346	33,511 16,074	21,643 4,003	48,036 22,299
Repair, livestock equip	2,368	1,096	4,003	5,707
Custom hire	10,211	3,812	10,703	15,664
Repair, buildings	5,679	559	1,456	14,304
Repair, irrigation equip	4,635	2,748	172	10,498
Hired labor	58,602	43,422	15,788	112,136
Land rent Machinery leases	19,439 2,725	19,676 5,215	13,375 62	24,819 2,885
Real estate taxes	2,725 3,418	4,086	1,218	4,832
Personal property taxes	1,347	743	1,926	1,372
Farm insurance	14.544	12,612	7,433	22,892
Utilities	7,600	3,723	2,968	15,456
Dues & professional fees	6,342	6,944	1,146	10,582
Miscellaneous	14,627	10,567	10,435	22,243 1,081,727
Total cash expense Net cash farm income	625,583 177,437	510,514 89,002	246,497 93,359	336,681
Net cash fami income	177,407	00,002	33,333	330,001
Inventory Changes				
Prepaids and supplies	672	-5,915	82	3,472
Accounts receivable	5,976	-10,822	960	26,111
Hedging accounts Other current assets	2,077	- -262	2,203	4,119
Crops and feed	-9,675	-88,329	-16,473	69,203
Market livestock	6,995	28,612	-435	-6,101
Breeding livestock	-1,465	-33,862	-4,437	31,184
Other assets	11,615	176	340	32,582
Accounts payable	-3,759	8,417	1,638	-19,981
Accrued interest	-95 10.996	-697 -102,682	473 -15,650	-64 140,526
Total inventory change Net operating profit	188,433	-13,680	77,709	477,206
Depreciation				
Depreciation  Machinery and equipment	-39,481	-41,862	-24,581	-51,037
Titled vehicles	-7,985	-4,187	-6,354	-12,995
Buildings and improvements	-10,057	-6,733	-8,207	-14,833
Total depreciation	-57,523	-52,782	-39,143	-78,865
Not form in come from a continue	400 044	00.400	20.500	000 0 11
Net farm income from operations Gain or loss on capital sales	130,911 4,027	-66,462 1,083	38,566 17	398,341 10,447
Gain of 1033 off Capital Sales	4,021	1,003	17	10,447
Net farm income	134,938	-65,378	38,583	408,788
	·	•	•	,

### Inventory Changes Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of			
	AII Farms	Low 33%	<u>33 - 66%</u>	High 34%
Number of farms	37	12	12	13
Net cash farm income	177,437	89,002	93,359	336,681
Crops and Feed Ending inventory Beginning inventory Inventory change	155,097	128,345	50,451	276,388
	164,772	216,673	66,924	207,184
	-9,675	-88,329	-16,473	69,203
Market Livestock Ending inventory Beginning inventory Inventory change	215,843	171,755	102,722	360,959
	208,848	143,143	103,158	367,060
	6,995	28,612	-435	-6,101
Accts Receivable Ending inventory Beginning inventory Inventory change	57,698	39,204	1,270	126,858
	51,723	50,026	310	100,747
	5,976	-10,822	960	26,111
Prepaid Expenses and Supplies Ending inventory Beginning inventory Inventory change	16,585	5,338	423	41,884
	17,257	11,254	342	38,412
	-672	-5,915	82	3,472
Hedging Activities Ending inventory Withdrawals Beginning inventory Deposits Gain or loss	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
Other Current Assets Ending inventory Beginning inventory Inventory change	8,239	2,975	4,876	16,203
	6,162	3,237	2,673	12,084
	2,077	-262	2,203	4,119
Breeding Livestock Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust	458,077	315,001	249,950	782,263
	400	-	1,233	-
	435,984	317,370	232,507	733,297
	23,958	31,493	23,113	17,782
	-1,465	-33,862	-4,437	31,184
Other Capital Assets Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust	222,124	274,503	63,888	319,838
	81	250	-	-
	201,877	274,335	63,548	262,680
	8,713	242	-	24,576
	11,615	176	340	32,582
Accounts Payable Beginning inventory Ending inventory Inventory change	12,081	30,000	3,500	3,462
	15,840	21,583	1,863	23,442
	-3,759	8,417	1,638	-19,981
Accrued Interest Beginning inventory Ending inventory Inventory change	2,817	2,428	4,550	1,575
	2,912	3,125	4,077	1,639
	-95	-697	473	-64
Total inventory change	10,996	-102,682	-15,650	140,526
Net operating profit	188,433	-13,680	77,709	477,206

### Depreciation Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	<u>Low 33%</u>	33 - 66%	High 34%
Number of farms	37	12	12	13
Net operating profit	188,433	-13,680	77,709	477,206
Machinery and Equipment				
Ending inventory	464,246	480,070	258,807	639,276
Capital sales	9,007	17,270	7,833	2,462
Beginning inventory	427,647	470,842	224,585	575,216
Capital purchases	85,087	68,360	66,637	117,559
Depreciation, capital adjust.	-39,481	-41,862	-24,581	-51,037
Titled Vehicles				
Ending inventory	78,506	63,330	73,761	96,894
Capital sales	2,994	4,231	2,917	1,923
Beginning inventory	69,697	60,022	63,814	84,058
Capital purchases	19,788	11,726	19,218	27,754
Depreciation, capital adjust.	-7,985	-4,187	-6,354	-12,995
Buildings and Improvements				
Ending inventory	175,333	183,362	82,261	253,834
Capital sales	-	-	-	-
Beginning inventory	166,177	181,579	75,026	236,100
Capital purchases	19,213	8,516	15,443	32,567
Depreciation, capital adjust.	-10,057	-6,733	-8,207	-14,833
Total depreciation, capital adj.	-57,523	-52,782	-39,143	-78,865
Net farm income from operations	130,911	-66,462	38,566	398,341
Gain or loss on capital sales	4,027	1,083	17	10,447
Net farm income	134,938	-65,378	38,583	408,788

### Profitability Measures Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 240/
	All Fallis	LOW 33%	33 - 00%	High 34%
Number of farms	37	12	12	13
Profitability (assets valued at cost)				
Net farm income from operations	130,911	-66,462	38,566	398,341
Rate of return on assets	2.5 %	-4.0 %	0.5 %	6.8 %
Rate of return on equity	2.3 %	-8.5 %	0.0 %	7.4 %
Operating profit margin	14.3 %	-34.3 %	4.2 %	29.7 %
Asset turnover rate	17.7 %	11.8 %	12.5 %	23.0 %
Farm interest expense	24,597	32,845	10,275	30,204
Value of operator lbr and mgmt.	71,800	80,924	38,016	94,562
Return on farm assets	83,708	-114,540	10,825	333,983
Average farm assets	3,311,302	2,841,804	2,069,482	4,890,982
Return on farm equity	59,111	-147,385	550	303,779
Average farm equity	2,545,950	1,742,740	1,653,888	4,110,816
Value of farm production	587,059	333,979	258,119	1,124,309
	Avg. Of			
	All Farms	<u>Low 33%</u>	<u>33 - 66%</u>	High 34%
Number of farms	37	12	12	13
Profitability (assets valued at market)				
Net farm income from operations	101,668	-146,058	-26,683	448,816
Rate of return on assets	1.4 %	-5.3 %	-2.3 %	7.1 %
Rate of return on equity	1.0 %	-9.0 %	-3.4 %	7.6 %
Operating profit margin	9.3 %	-58.1 %	-21.1 %	34.2 %
Asset turnover rate	15.3 %	9.2 %	11.0 %	20.7 %
Farm interest expense	24,597	32,845	10,275	30,204
Value of operator lbr and mgmt.	71,800	80,924	38,016	94,562
Return on farm assets	54,465	-194,137	-54,424	384,458
Average farm assets	3,845,230	3,634,904	2,341,894	5,427,070
Return on farm equity	29,868	-226,982	-64,699	354,253
Average farm equity	3,077,557	2,535,840	1,926,300	4,640,303
Value of farm production	587,059	333,979	258,119	1,124,309

### Liquidity & Repayment Capacity Measures Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	37	12	12	13
Liquidity				
Current ratio	2.42	1.84	1.73	2.98
Working capital	301,676	173,971	75,236	628,578
Working capital to gross inc	36.8 %	35.1 %	23.4 %	39.9 %
Current assets	513,887	381,132	177,747	946,714
Current liabilities	212,212	207,161	102,511	318,136
Gross revenues (accrual)	818,957	495,029	322,014	1,576,685
Repayment capacity				
Net farm income from operations	130,911	-66,462	38,566	398,341
Depreciation	57,523	52,782	39,143	78,865
Personal income	4,616	3,780	5,460	4,608
Family living/owner withdrawals	-50,598	-60,119	-33,302	-57,776
Cash discrepancy	210	49	15	538
Payments on personal debt	-1,749	-1,033	-2,255	-1,942
Income taxes paid	-22,795	-37,177	-2,553	-28,204
Interest on term debt	15,140	28,831	12,509	4,931
Capital debt repayment capacity	133,047	-79,398	57,569	398,823
Scheduled term debt payments	-72,888	-114,886	-42,337	-62,321
Capital debt repayment margin	60,159	-194,284	15,232	336,502
Cash replacement allowance	-29,730	-20,098	-16,136	-51,170
Replacement margin	30,429	-214,383	-904	285,332
Term debt coverage ratio	1.83	-0.69	1.36	6.40
Replacement coverage ratio	1.30	-0.59	0.98	3.51

### Balance Sheet at Cost Values Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management

(Farms Sorted By Net Farm Income)

	Avg. Of	1	00 000/	11.1.040/
	<u>All Farms</u>	<u>Low 33%</u>	<u>33 - 66%</u>	<u>High 34%</u>
Number of farms	37	12	12	13
Assets				
Current Farm Assets	00.405	22.542	40.004	404 400
Cash and checking balance	60,425	33,516	18,004	124,423
Prepaid expenses & supplies	16,585 1,966	5,338 933	423 2,510	41,884 2,416
Growing crops Accounts receivable	57,698	39,204	1,270	126,858
Hedging accounts	37,098	39,204	1,270	120,030
Crops held for sale or feed	155,097	128,345	50,451	276,388
Crops under government loan	-	-	-	0,000
Market livestock held for sale	215,843	171,755	102,722	360,959
Other current assets	6,273	2,041	2,366	13,787
Total current farm assets	513,887	381,132	177,747	946,714
Intermediate Farm Assets				
Breeding livestock	458,077	315,001	249,950	782,263
Machinery and equipment	464,246	480,070	258,807	639,276
Titled vehicles	78,506	63,330	73,761	96,894
Other intermediate assets	24,432	2,892	28,775	40,307
Total intermediate farm assets	1,025,261	861,292	611,294	1,558,740
Long Term Farm Assets	4 407 004	4 070 057	4 407 407	2 002 002
Farm land	1,467,221	1,079,257	1,187,437	2,083,603
Buildings and improvements Other long-term assets	175,333 197,692	183,362 271,611	82,261 35,113	253,834 279,531
Total long-term farm assets	1,840,246	1,534,230	1,304,812	2,616,969
Total Farm Assets	3,379,394	2,776,655	2,093,852	5,122,424
Total Nonfarm Assets	108,442	125,148	83,068	116,443
Total Assets	3,487,836	2,901,803	2,176,920	5,238,867
Liabilities				
Current Farm Liabilities				
Accrued interest	2,912	3,125	4,077	1,639
Accounts payable	15,840	21,583	1,863	23,442
Current notes	134,445	108,930	57,533	228,993
Government crop loans Principal due on term debt	- 59,015	- 73,524	39,038	64,062
Total current farm liabilities	212,212	207,161	102,511	318,136
			,	
Total intermediate farm liabs	150,711	255,803	82,556	116,616
Total long term farm liabilities	435,214	650,102	253,075	404,984
Total farm liabilities	798,137	1,113,065	438,142	839,736
Total nonfarm liabilities	17,643	11,735	31,454	10,348
Total liabilities	815,780	1,124,800	469,596	850,085
Net worth (farm and nonfarm)	2,672,056	1,777,002	1,707,324	4,388,782
Net worth change	76,726	-146,018	6,163	347,472
Percent net worth change	3 %	-8 %	0 %	9 %
Ratio Analysis	44.07	<b>5.</b> 07	<b>50</b> 0/	0.4.07
Current farm liabilities / assets	41 %	54 %	58 %	34 %
Intermediate farm liab. / assets	15 %	30 %	14 %	7 %
Long term farm liab. / assets	24 % 23 %	42 % 39 %	19 % 22 %	15 % 16 %
Total debt to asset ratio	23 %	<b>39</b> %	ZZ 70	16 %

### Balance Sheet at Market Values Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management

(Farms Sorted By Net Farm Income)

	Avg. Of _All Farms	Low 33%	33 - 66%	High_34%
Number of farms	37	12	12	13
Assets Current Farm Assets Cash and checking balance Prepaid expenses & supplies Growing crops Accounts receivable Hedging accounts Crops held for sale or feed Crops under government loan Market livestock held for sale	60,425	33,516	18,004	124,423
	16,585	5,338	423	41,884
	1,966	933	2,510	2,416
	57,698	39,204	1,270	126,858
	-	-	-	-
	155,097	128,345	50,451	276,388
	-	-	-	-
	215,843	171,755	102,722	360,959
Other current assets Total current farm assets	6,273	2,041	2,366	13,787
	513,887	381,132	177,747	946,714
Intermediate Farm Assets Breeding livestock Machinery and equipment Titled vehicles Other intermediate assets Total intermediate farm assets	531,595	383,354	295,321	886,532
	514,933	525,547	255,804	744,331
	88,713	69,123	79,883	114,946
	28,132	3,342	38,675	41,285
	1,163,373	981,366	669,682	1,787,094
Long Term Farm Assets Farm land Buildings and improvements Other long-term assets Total long-term farm assets Total Farm Assets	1,768,150	1,561,591	1,375,024	2,321,705
	202,245	239,988	70,630	288,896
	251,037	365,879	40,557	339,318
	2,221,432	2,167,459	1,486,210	2,949,919
	3,898,692	3,529,957	2,333,640	5,683,727
Total Nonfarm Assets	121,412	149,892	98,761	116,033
Total Assets	4,020,104	3,679,849	2,432,400	5,799,760
Liabilities Current Farm Liabilities Accrued interest Accounts payable Current notes Government crop loans Principal due on term debt Total current farm liabilities	2,912 15,840 134,445 - 59,015 212,212	3,125 21,583 108,930 73,524 207,161	4,077 1,863 57,533 - 39,038 102,511	1,639 23,442 228,993 64,062 318,136
Total intermediate farm liabs	150,711	255,803	82,556	116,616
Total long term farm liabilities	435,214	650,102	253,075	404,984
Total farm liabilities	798,137	1,113,065	438,142	839,736
Total nonfarm liabilities	17,643	11,735	31,454	10,348
Total liabs excluding deferreds	815,780	1,124,800	469,596	850,085
Total deferred liabilities	2,312	-	-	6,580
Total liabilities	818,092	1,124,800	469,596	856,664
Retained earnings Market valuation equity Net worth (farm and nonfarm) Net worth excluding deferreds Net worth change Percent net worth change	2,672,056	1,777,002	1,707,324	4,388,782
	529,957	778,046	255,481	554,313
	3,202,013	2,555,048	1,962,804	4,943,095
	3,204,325	2,555,048	1,962,804	4,949,675
	48,560	-224,377	-57,004	397,947
	2 %	-8 %	-3 %	9 %
Ratio Analysis Current farm liabilities / assets Intermediate farm liab. / assets Long term farm liab. / assets Total debt to asset ratio Debt to assets excl deferreds	41 %	54 %	58 %	34 %
	13 %	26 %	12 %	7 %
	20 %	30 %	17 %	14 %
	20 %	31 %	19 %	15 %
	20 %	31 %	19 %	15 %

### Statement Of Cash Flows Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	<b>Low 33%</b>	33 - 66%	High 34%
Number of farms	37	12	12	13
Beginning cash (farm & nonfarm)	82,168	99,250	36,478	108,575
Cash Provided By Operating Activities	5			
Gross cash farm income	803,020	599,515	339,856	1,418,408
Total cash farm expense	-625,583	-510,514	-246,497	-1,081,727
Net cash from hedging transactions	-	-	-	-
Cash provided by operating	177,437	89,002	93,359	336,681
Cash Provided By Investing Activities				
Sale of breeding livestock	405	-	1,250	-
Sale of machinery & equipment	12,677	17,270	7,833	12,908
Sale of titled vehicles	2,994	4,231	2,917	1,923
Sale of farm land	-	-	-	-
Sale of farm buildings	-	-	-	-
Sale of other farm assets	432	1,333	-	-
Sale of nonfarm assets	1,620	4,994	-	-
Purchase of breeding livestock	-23,958	-31,493	-23,113	-17,782
Purchase of machinery & equip.	-85,087	-68,360	-66,637	-117,559
Purchase of titled vehicles	-19,788	-11,726	-19,218	-27,754
Purchase of farm land	-43,886	-	-10,039	-115,639
Purchase of farm buildings	-19,213	-8,516	-15,443	-32,567
Purchase of other farm assets	-8,713	-242	-	-24,576
Purchase of nonfarm assets	-6,960	-2,375	-1,680	-16,065
Cash provided by investing	-189,476	-94,882	-124,130	-337,112
Cash Provided By Financing Activities	<b>S</b>			
Money borrowed	284,940	248,527	151,390	441,829
Principal payments	-221,494	-211,128	-107,046	-336,707
Personal income	4,616	3,780	5,460	4,608
Family living/owner withdrawals	-49,553	-57,839	-33,302	-56,905
Income and social security tax	-22,795	-37,177	-2,553	-28,204
Capital contributions	-	-	-	-
Capital distributions	-	-	-	-
Dividends paid	-1,046	-2,280	-	-871
Cash gifts and inheritances	-	-	-	-
Gifts given	-	-	-	-
Other cash flows	-	-	-	-
Cash provided by financing	-5,331	-56,117	13,950	23,751
Net change in cash balance	-17,370	-61,998	-16,822	23,319
Ending cash (farm & nonfarm)	65,008	37,301	19,671	132,432
Discrepancy	-210	-49	-15	-538

### Crop Production and Marketing Summary Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management

(Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
	All Fallis		33 - 00 /8	
Number of farms	37	12	12	13
Acreage Summary				
Total acres owned	1,607	1,086	783	2,847
Total crop acres	506	445	344	711
Crop acres owned	396	360	266	549
Crop acres cash rented	106	73	78	162
Crop acres share rented	4	12	-	-
Total pasture acres	2,403	99	4,933	2,195
Percent crop acres owned	78 %	81 %	77 %	77 %
Mach invest/crop acre cost	1,005	1,208	903	932
Mach invest/crop acre market	1,104	1,310	900	1,076
Average Price Received (Cash Sales	Only)			
Hay, Alfalfa per ton	157.68	162.03	144.05	160.13
Corn per bushel	4.23	4.35	-	4.09
Hay, Mixed per ton	95.09	-	77.38	97.71
Aftermath Grazing per aum	20.45	19.91	-	21.97
Barley, Spring per cwt	3.27	-	-	-
Corn Silage per ton	23.86	-	-	-
Pasture per aum	27.06	-	-	27.06
Average Yield Per Acre				
Aftermath Grazing (aum)	2.78	_	1.92	2.58
Pasture (aum)	0.226	_	0.224	2.30
Hay, Alfalfa (ton)	2.18	2.18	-	-

### **Financial Standards Measures**

This table contains the Farm Financial Standards Council's 16 financial measures (ratios) for evaluating a farm's financial position and performance.

### **LIQUIDITY**

*Current Ratio* is calculated by dividing the total current farm assets by the total current farm liabilities. The higher the ratio, the greater the liquidity

**Working Capital** is calculated by subtracting current farm liabilities form current farm assets. It measures the amount of funds available to purchase operating inputs and inventory, after the sale of current farm assets and the payment of all current farm liabilities. Adequacy must be related to business size.

### **SOLVENCY**

*Farm Debt to Asset Ratio* is calculated by dividing the total farm liabilities by the total farm assets. The higher the ratio, the greater the risk exposure of the business

Farm Equity to Asset Ratio is calculated by dividing farm equity or net worth by the total farm assets. It measures the proportion of the farm assets financed by the owner's equity as opposed to debt. This is opposite of the debt to asset ratio. These two measures always add up to 100% because they describe how total farm assets are financed. The higher the ratio, the more total capital supplied by the owner and less by creditors.

*Farm Debt to Equity Ratio* measures farm debt relative to farm equity. It is calculated by dividing the total farm liabilities by the total farm net worth. The debt to equity ratio measures the amount of borrowed capital being employed for every dollar of equity capital. The higher the ratio, the more capital supplied by creditors and less by the owner.

#### **PROFITABILITY**

Rate of Return on Farm Assets can be thought of as the average interest rate being earned on all investments in the farm or ranch business. If assets are valued at market value, the rate of return on assets can be looked at as the "opportunity cost" of farming versus alternative investments. If assets are valued at cost value, the rate of return on assets more closely represents the actual return on the average dollar invested in the farm. The rate of return on farm assets is calculated as follows: Rate of Return on Assets = Net Farm Income + Farm Interest – Value of Operator's Labor & Management, and Average Farm Investment = (Beginning Total Farm Assets + Ending Total Farm Assets) ÷2. The higher the value, the more profitable the farming operation

Rate of Return on Farm Equity represents the interest rate being earned on farm net worth. If assets are valued at market value, this return can be compared to returns available if the assets were liquidated and invested n alternate investments. If assets are valued at cost value, this more closely represents the actual return on the funds that have been invested or retained in the business. The rate of return on farm equity is calculated as follows: Rate of Return on Equity = Return on Farm Equity ÷ Average Farm Net Worth, where: Return on Farm Equity = Net Farm Income – Value of Operator's Labor and Management, and Average Farm Net Worth = (Beginning Farm Net Worth + Ending Farm Net Worth) ÷ 2. The higher the ratio, the more profitable the farming operation

*Operating Profit Margin* is a measure of the operating efficiency of the business. It is calculated as follows: Operating Profit Margin = Return to Farm Assets ÷ Value of Farm Production. If expenses are held in line relative to the value of output produced, the farm will have a healthy operating profit margin. A low profit margin may be caused by low prices, high operating expenses, or inefficient production. The higher the ratio, the more efficient the business

**Net Farm Income** represents the returns to unpaid labor, management, and equity capital invested in the business. Net Farm Income = farm revenues - farm expense + plus the gain or loss on the sale of farm capital assets

#### REPAYMENT CAPACITY

Term Debt Coverage Ratio measures whether the business generated enough cash to cover term debt payments. It is calculated by dividing the funds generated by the business for debt repayment (Net Cash Farm Income + Non farm Income + Interest Expense – Family Living Expense – Income Taxes) by the total term debt payments (annual scheduled principal and interest payments on intermediate and long term debt). A ratio less than 100 percent indicates that the business did not generate sufficient cash to meet the scheduled payments in the past year. A ratio greater than 100 percent indicates the business generated enough cash to pay all term debt payments.

Capital Replacement Margin is the amount of money remaining after all operating expenses, taxes, family living costs, and scheduled debt payments have been made. It is the cash generated by the farm business that is available for financing capital replacement such as machinery and equipment. RankEm Central calculates the capital replacement margin by first adding interest due on intermediate and long term loans to the amount available for principal payments. It then subtracts scheduled principal and interest payments from this total.

#### **EFFICIENCY**

Asset Turnover Rate is a measure of efficiency in using capital. It is calculated as follows; Asset Turnover Rate = Value of Farm Production ÷ Total Farm Assets. The higher the ratio the greater the efficiency

The last four ratios reflect the distribution of gross income to cover operating expenses and generate farm income. The sum of the operating expense ratio, the depreciation expense ratio, and the interest expense ratio equals the percent of gross income used to pay business expenses. The amount remaining is net farm income. The gross farm income used to calculate these ratios is the accrual gross farm income.

*Operating Expense Ratio* is calculated as (Total Farm Operating Expense – Farm Interest Expense) ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that was used to pay operating expenses. Total farm operating expense is the accrual total operating expense; the lower the ratio, the more efficient the business.

**Depreciation Expense Ratio** is calculated as Depreciation ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that was used to cover depreciation and other capital adjustments. The lower the ratio, the more efficient the business

*Interest Expense Ratio* is calculated as Farm Interest Expense ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income used for farm interest expenses. This is the same ratio as the accrual interest as a percent of income from the Liquidity table. The lower the ratio, the more efficient the business

*Net Farm Income Ratio* is calculated as Net Farm Income ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that remained after all expenses. The higher the ratio, the more efficient the business

### Financial Standards Measures Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	37	12	12	13
Liquidity	0.40	4.04	4.70	0.00
Current ratio	2.42	1.84	1.73	2.98
Working capital	301,676	173,971	75,236	628,578
Working capital to gross inc	36.8 %	35.1 %	23.4 %	39.9 %
Solvency (market)				
Farm debt to asset ratio	21 %	32 %	19 %	15 %
Farm equity to asset ratio	79 %	68 %	81 %	85 %
Farm debt to equity ratio	0.26	0.46	0.23	0.17
Profitability (cost)				
Rate of return on farm assets	2.5 %	-4.0 %	0.5 %	6.8 %
Rate of return on farm equity	2.3 %	-8.5 %	0.0 %	7.4 %
Operating profit margin	14.3 %	-34.3 %	4.2 %	29.7 %
Net farm income	134,938	-65,378	38,583	408,788
EBITDA	213,031	19,165	87,984	507,411
25.15.1	210,001	10,100	0.,001	007,111
Repayment Capacity				
Capital debt repayment capacity	133,047	-79,398	57,569	398,823
Capital debt repayment margin	60,159	-194,284	15,232	336,502
Replacement margin	30,429	-214,383	-904	285,332
Term debt coverage ratio	1.83	-0.69	1.36	6.40
Replacement coverage ratio	1.30	-0.59	0.98	3.51
Efficiency				
Asset turnover rate (cost)	17.7 %	11.8 %	12.5 %	23.0 %
Operating expense ratio	74.0 %	96.1 %	72.7 %	67.8 %
Depreciation expense ratio	7.0 %	10.7 %	12.2 %	5.0 %
Interest expense ratio	3.0 %	6.6 %	3.2 %	1.9 %
Net farm income ratio	16.5 %	-13.2 %	12.0 %	25.9 %

### Operator and Labor Information Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management

(Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	37	12	12	13
Operator Information				
Average number of operators	1.2	1.4	1.1	1.1
Average age of operators	48.4	50.0	38.7	55.7
Average number of years farming	25.3	28.8	13.8	32.1
Results Per Operator				
Working capital	253,682	122,803	69,448	583,680
Total assets (market)	3,380,542	2,597,540	2,245,293	5,385,491
Total liabilities	687,941	793,977	433,473	795,474
Net worth (market)	2,692,602	1,803,563	1,811,820	4,590,017
Net worth excl deferred liabs	2,694,546	1,803,563	1,811,820	4,596,127
Gross farm income	688,669	349,432	297,244	1,464,064
Total farm expense	578,585	396,346	261,644	1,094,176
Net farm income from operations	110,084	-46,914	35,600	369,888
Net nonfarm income	3,882	2,669	5,040	4,279
Family living & tax withdrawals	61,541	68,645	33,084	79,339
Total acres owned	1,351.0	766.2	723.1	2,644.1
Total crop acres	425.1	313.8	317.5	660.2
Crop acres owned	332.9	254.3	245.6	509.5
Crop acres cash rented	89.0	51.3	71.9	150.7
Crop acres share rented	3.2	8.2	-	-
Total pasture acres	2,020.9	70.1	4,553.5	2,038.1
Labor Analysis				
Number of farms	37	12	12	13
Total unpaid labor hours	1,244	1,715	933	1,096
Total hired labor hours	5,463	4,305	1,870	9,849
Total labor hours per farm	6,707	6,020	2,802	10,945
Unpaid hours per operator	1,046	1,211	861	1,018
Value of farm production / hour	87.53	55.48	92.11	102.72
Net farm income / unpaid hour	105.25	-38.75	41.36	363.40
Average hourly hired labor wage	15.38	18.88	11.32	14.74
Partnerships & LLCs				
Number of farms	12	5	4	3
Number of operators	1.5	1.8	1.3	1.3
Owner withdrawals per farm	47,917	-	47,917	-
Withdrawals per operator	35,938	-	35,938	-
Corporations				
Number of farms	3	1	-	2
Number of operators	1.3	-	-	1.0

### Household and Personal Expenses Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%
Number of farms	7	3	3
Average family size	3.7	3.0	4.7
Family Living Expenses			
Food and meals expense	10,308	11,769	10,763
Medical care	6,492	6,856	7,243
Health insurance	6,048	7,472	5,327
Cash donations	3,268	1,101	3,257
Household supplies	3,394	3,032	2,670
Clothing	1,518	1,502	1,339
Personal care	2,096	1,078	1,284
Child / Dependent care	-	-	-
Alimony and child support	-	-	-
Gifts	2,906	3,523	2,909
Education	644	892	527
Recreation	9,164	18,682	1,832
Utilities (household share)	2,215	2,552	2,617
Personal vehicle operating exp	3,095	5,379	1,405
Household real estate taxes	677	742	839
Dwelling rent	-	-	-
Household repairs	3,845	6,015	2,103
Personal interest	731	· <u>-</u>	1,706
Disability / Long term care ins	-	-	-
Life insurance payments	2,166	460	3,329
Personal property insurance	277	-	646
Miscellaneous	1,426	2,853	213
Total cash family living expense	60,269	73,907	50,008
Family living from the farm	1,121	, <u>-</u>	2,617
Total family living	61,390	73,907	52,625
Other Nonfarm Expenditures			
Income taxes	63,671	138,939	8,332
Furnishing & appliance purchases	-	-	-
Nonfarm vehicle purchases	1,451	-3,333	6,720
Nonfarm real estate purchases	-7,132	-16,641	-
Other nonfarm capital purchases	-	-	=
Nonfarm savings & investments	6,429	15,000	=
Total other nonfarm expenditures	64,419	133,964	15,052
Total cash family living			
investment & nonfarm capital purch	124,687	207,871	65,061

### Nonfarm Summary Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
	Anrams			
Number of farms	37	12	12	13
Nonfarm Income				
Personal wages & salary	315	1,087	-1,408	1,193
Net nonfarm business income	3,523	2,338	6,332	2,024
Personal interest income	1	-	-	3
Personal cash dividends	7	-	-	21
Tax refunds	74	215	-	11
Other nonfarm income	696	140	537	1,356
Total nonfarm income	4,616	3,780	5,460	4,608
Gifts and inheritances	-	-	-	-
Nonfarm Assets (market)				
Checking & savings	4,582	3,786	1,667	8,009
Stocks & bonds	1,741	-	-	4,957
Other current assets	620	-	-	1,765
Furniture & appliances	5,676	10,833	3,750	2,692
Nonfarm vehicles	9,599	16,939	4,594	7,444
Cash value of life ins.	-	-	-	-
Retirement accounts	6,757	-	17,500	3,077
Other intermediate assets	-	-	-	-
Nonfarm real estate	55,189	51,667	71,250	43,615
Personal bus. investment	220	-	-	627
Other long term assets	37,027	66,667	-	43,846
Total nonfarm assets	121,412	149,892	98,761	116,033
Nonfarm Liabilities				
Accrued interest	17	16	15	19
Accounts payable	-	-	-	-
Current notes	458	-	1,411	-
Princ due on term debt	1,631	1,664	1,626	1,604
Total current liabilities	2,105	1,680	3,053	1,623
Intermediate liabilities	1,615	3,037	159	1,648
Long term liabilities	13,923	7,019	28,243	7,077
Total nonfarm liabilities	17,643	11,735	31,454	10,348
Nonfarm net worth	103,769	138,157	67,306	105,684
Nonfarm debt to asset ratio	15 %	8 %	32 %	9 %

### Financial Summary Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management (Farms Sorted By Net Farm Income)

	Avg. Of — All Farms	Low 33%	33 - 66%	High 34%
Number of farms	37	12	12	13
Income Statement				
Gross cash farm income	803,020	599,515	339,856	1,418,408
Total cash farm expense	625,583	510,514	246,497	1,081,727
Net cash farm income	177,437	89,002	93,359	336,681
Inventory change	10,996	-102,682	-15,650	140,526
Depreciation	-57,523	-52,782	-39,143	-78,865
Net farm income from operations	130,911	-66,462	38,566	398,341
Gain or loss on capital sales Average net farm income	4,027 134,938	1,083 -65,378	17 38,583	10,447 408,788
Median net farm income	40,264	-62,056	16,029	278,733
Profitability (cost)				
Rate of return on assets	2.5 %	-4.0 %	0.5 %	6.8 %
Rate of return on equity	2.3 %	-8.5 %	0.0 %	7.4 %
Operating profit margin	14.3 %	-34.3 %	4.2 %	29.7 %
Asset turnover rate	17.7 %	11.8 %	12.5 %	23.0 %
Profitability (market)	4.40/	5.0.0/	0.00/	7.4.0/
Rate of return on assets	1.4 % 1.0 %	-5.3 %	-2.3 %	7.1 %
Rate of return on equity	9.3 %	-9.0 % -58.1 %	-3.4 % -21.1 %	7.6 % 34.2 %
Operating profit margin Asset turnover rate	15.3 %	9.2 %	11.0 %	20.7 %
Liquidity & Repayment (end of year)				
Current assets	513,887	381,132	177,747	946,714
Current liabilities	212,212	207,161	102,511	318,136
Current ratio	2.42	1.84	1.73	2.98
Working capital	301,676	173,971	75,236	628,578
Working capital to gross inc	36.8 %	35.1 %	23.4 %	39.9 %
Term debt coverage ratio	1.83	-0.69	1.36	6.40
Replacement coverage ratio Term debt to EBITDA	1.30 2.63	-0.59 46.55	0.98 3.58	3.51 0.94
Solvency (end of year at cost)				
Number of farms	37	12	12	13
Total assets	3,487,836	2,901,803	2,176,920	5,238,867
Total liabilities	815,780	1,124,800	469,596	850,085
Net worth	2,672,056	1,777,002	1,707,324	4,388,782
Net worth change	76,726	-146,018	6,163	347,472
Farm debt to asset ratio Total debt to asset ratio	24 % 23 %	40 % 39 %	21 % 22 %	16 % 16 %
Change in earned net worth %	3 %	-8 %	0 %	9 %
•	3 /0	-0 /0	0 70	9 70
Solvency (end of year at market) Number of farms	37	12	12	13
Total assets	4,020,104	3,679,849	2,432,400	5,799,760
Total liabilities	818,092	1,124,800	469,596	856,664
Net worth	3,202,013	2,555,048	1,962,804	4,943,095
Total net worth change	48,560	-224,377	-57,004	397,947
Farm debt to asset ratio	21 %	32 % 31 %	19 %	15 %
Total debt to asset ratio Change in total net worth %	20 % 2 %	-8 %	19 % -3 %	15 % 9 %
Nonfarm Information				
Net nonfarm income	4,616	3,780	5,460	4,608
Farms reporting living expenses	7	3	3	1
Total family living expense	61,390	73,907	52,625	-
Total living, invest, cap. purch	124,687	207,871	65,061	-
Crop Acres Total crop acres	506	445	344	711
Total crop acres owned	396	360	266	549
Total crop acres cash rented	106	73	78	162
Total crop acres share rented	4	12	-	-
Machinery value per crop acre	1,104	1,310	900	1,076
• • •	•	•		•

### Summary Farm Income Statement Snow College, Bridgerland ATC, Uintah Basin ATC Farm/Ranch Management

(Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	37	12	12	13
Crop sales	112,411	124,971	61,156	148,130
Crop inventory change	-9,675	-88,329	-16,473	69,203
Gross crop income	102,736	36,643	44,683	217,333
Livestock sales	501,867	219,019	184,516	1,055,897
Livestock inventory change	6,995	28,612	-435	-6,101
Gross livestock income	508,862	247,631	184,081	1,049,796
Government payments Other cash farm income Change in accounts receivable	45,219	31,941	5,605	94,042
	143,523	223,584	88,579	120,339
	5,976	-10,822	960	26,111
Gain or loss on hedging accounts Change in other assets Gain or loss on breeding lvst Gross farm income	14,106 -1,465 818,957	-86 -33,862 495,029	2,543 -4,437 322,014	37,879 31,184 1,576,685
Cash operating expenses Change in prepaids and supplies Change in growing crops Change in accounts payable Depreciation Total operating expense	601,081	478,365	235,749	1,051,586
	672	5,915	-82	-3,472
	414	-	-	1,179
	3,759	-8,417	-1,638	19,981
	57,523	52,782	39,143	78,865
	663,449	528,646	273,173	1,148,139
Interest paid	24,502	32,148	10,748	30,141
Change in accrued interest	95	697	-473	64
Total interest expense	24,597	32,845	10,275	30,204
Total expenses	688,047	561,491	283,448	1,178,343
Net farm income from operations	130,911	-66,462	38,566	398,341
Gain or loss on capital sales	4,027	1,083	17	10,447
Net farm income	134,938	-65,378	38,583	408,788

### **Crop Reports**

The crop enterprise analysis tables show the average returns and expenses per acre for crops grown by participating producers. There are potentially three reports for each crop, owned, cash rented and share crop rented acres. There may not be enough observations (a minimum of three is required) for each of these types of farmed acres. There are eight general sections to each report which are outlined as follows.

- 1. Number of farms and fields included for each crop.
- 2. The gross returns section indicates the gross receipts from producing each crop. The value per unit represents what the crop could have been sold for in the local market. In many cases these crops were fed to livestock owned by the farm. The gross returns reflect the value of production if sold not their value as feed fed.
- 3. Direct expenses represent the costs that were incurred to grow the crop. Most direct expenses are directly assigned to production of the crop and simply divided by acres. Some, such as Fuel and Oil and Repairs, which are difficult to assign directly to specific crops are determined by allocating the total annual expenses across all enterprises using allocation factors entered for each crop.
- 4. Overhead expenses represent the portion of the general overhead expenses that were allocated to this crop. No perfect system exists for allocating these costs, but these allocations are believed to be representative of the costs for this crop.
- 5. The net return's section represent the returns to the owner for his labor, management and equity capital. A return is also allocated for the operators labor and management which subtracted from net returns to the operator for his equity.
- 6. The sixth section provides a summary of the costs per unit of production which can be used to compare the prices that could be potentially received.
- 7. Machinery cost per acre is the sum of fuel and oil, repairs, custom hire, machinery lease payments and depreciation, and interest on intermediate debt divided by acres.
- 8. Estimated labor hours per acre is calculated by allocating the farmer's estimate of total operator and hired labor hours for the year across all enterprises.

There are enough observations for some crops (e.g. alfalfa) to show the amount of variation that exists in the costs and returns. In these cases, it clearly shows that costs are the primary variable that affects net returns – production and prices are generally similar for the high, mid and low profit farms.

### Nm Ir DC Est Aftermath Grazing on Owned Land

	Avg. Of All Farms	<u> High 34%</u>
Number of farms	3	2
Acres	606.00	559.00
Yield per acre (aum)	2.85	3.43
Operators share of yield %	100.00	100.00
Value per aum	9.85	12.50
Total product return per acre	28.05	42.84
Gross return per acre	28.05	42.84
Direct Expenses		
Fuel & oil	0.40	-
Repairs	0.79	-
Utilities	2.08	3.38
Total direct expenses per acre	3.38	3.38
Return over direct exp per acre	24.67	39.46
Overhead Expenses		
RE & pers. property taxes	0.41	-
Farm insurance	0.48	-
Interest	0.89	-
Mach & bldg depreciation	0.74	-
Miscellaneous	0.48	-
Total overhead expenses per acre	2.99	-
Total dir & ovhd expenses per acre	6.37	3.38
Net return per acre	21.68	39.46
Government payments	-	-
Net return with govt pmts	21.68	39.46
Labor & management charge	1.00	-
Net return over lbr & mgt	20.68	39.46
Cost of Production		
Total direct expense per aum	1.19	0.99
Total dir & ovhd exp per aum	2.24	0.99
Less govt & other income	2.24	0.99
With labor & management	2.59	0.99
Net value per unit	9.85	12.50
Machinery cost per acre	1.74	-
Est. labor hours per acre	0.04	-

### Nm Ir DC Est Aftermath Grazing on Cash Rent

	Avg. Of All Farms
Number of farms	2
Acres Yield per acre (aum) Operators share of yield % Value per aum Total product return per acre Gross return per acre	160.00 2.41 100.00 10.47 25.25 25.25
Direct Expenses Fuel & oil Repairs Land rent Total direct expenses per acre Return over direct exp per acre	0.26 0.51 51.19 52.04 -26.78
Overhead Expenses Farm insurance Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	0.31 0.48 0.43 1.22 53.25 -28.00
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	-28.00 0.65 -28.65
Cost of Production Total direct expense per aum Total dir & ovhd exp per aum Less govt & other income With labor & management	21.57 22.07 22.07 22.34
Net value per unit Machinery cost per acre Est. labor hours per acre	10.47 1.13 0.03

### Nm Ir DC Est Corn on Owned Land

	Avg. Of _All Farms	High_34%
Number of farms	4	2
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Total product return per acre Other crop income per acre Gross return per acre	150.25 217.84 100.00 4.03 878.33 41.16 919.49	145.00 188.38 100.00 3.93 739.53
Seed Fertilizer Crop chemicals Storage Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Repair, irrigation equip Hired labor Machinery leases Utilities Hauling and trucking Marketing Operating interest Total direct expenses per acre Return over direct exp per acre	124.66 305.35 20.79 5.52 33.32 16.76 15.39 22.13 34.34 15.42 14.67 1.87 5.64 2.66 0.65 5.17 57.74 17.89 3.08 703.05 216.45	150.83 189.55 36.54 13.57 1.44 7.52 4.19 5.28 0.60 5.32 1.34 
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	7.07 0.47 8.74 18.18 0.36 1.77 14.85 82.97 5.38 139.80 842.85 76.64	12.41 0.98 2.88 2.47 0.75 0.93 1.66 20.34 3.39 45.82 462.83 276.70
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	76.64 97.69 -21.05	276.70 33.57 243.12
Cost of Production Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	3.23 3.87 3.68 4.13	2.21 2.46 2.46 2.64
Net value per unit Machinery cost per acre Est. labor hours per acre	4.03 175.14 8.93	3.93 34.62 2.41

### Nm Ir DC Est Corn on Cash Rent

	Avg. Of All Farms
Number of farms	2
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Total product return per acre Gross return per acre	92.50 200.00 100.00 3.68 736.00 736.00
Seed Fertilizer Crop chemicals Fuel & oil Repairs Repair, machinery Custom hire Hired labor Land rent Machinery leases Utilities Hauling and trucking Operating interest Total direct expenses per acre Return over direct exp per acre	108.11 258.23 37.13 62.94 82.52 0.32 2.46 10.11 81.01 0.72 5.81 49.14 9.37 707.85 28.15
Overhead Expenses  Hired labor Machinery leases Farm insurance Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	0.23 0.43 0.39 1.28 12.28 159.40 1.28 175.30 883.15 -147.15
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	-147.15 87.03 -234.18
Cost of Production Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	3.54 4.42 4.42 4.85
Net value per unit Machinery cost per acre Est. labor hours per acre	3.68 321.05 4.95

### Nm Ir DC Est Corn Silage on Owned Land

	Avg. Of _All Farms	Low 33%	33 - 66%	High_34%
Number of farms	9	2	3	4
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Gross return per acre	114.67 21.55 100.00 40.23 866.72 866.72	94.00 13.20 100.00 28.51 376.28 376.28	154.67 19.47 100.00 42.00 817.91	95.00 28.21 100.00 41.44 1,168.94 1,168.94
Direct Expenses Seed Fertilizer Crop chemicals Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Repair, irrigation equip Hired labor Machinery leases Utilities Hauling and trucking Operating interest Total direct expenses per acre Return over direct exp per acre	111.48 110.67 27.87 23.58 24.44 12.06 31.51 16.50 28.38 10.34 6.91 18.63 107.72 2.63 8.60 1.86 0.90 544.22 322.49	110.31 122.15 - 10.40 9.33 53.19 27.39 28.66 - 0.89 - - 147.01 - 4.87 - 2.62 516.83 -140.55	120.69 107.06 41.36 46.30 30.81 5.28 30.34 15.53 27.76 3.56 6.54 34.20 127.55 3.99 14.14 4.14 0.68 619.91 198.01	100.81 109.41 25.20 2.36 24.13 34.97 11.66 43.17 23.29 10.79 8.83 64.08 2.27 3.68 0.31 465.36 703.59
Overhead Expenses Hired labor RE & pers. property taxes Farm insurance Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	-0.93	0.00	3.99	-7.39
	5.86	14.38	4.95	2.76
	7.99	11.82	9.75	3.94
	3.96	0.32	3.27	6.59
	22.08	41.23	10.41	26.85
	42.93	101.40	19.73	42.33
	5.15	8.82	4.24	4.45
	87.04	177.97	56.35	79.54
	631.26	694.80	676.25	544.89
	235.45	-318.53	141.66	624.05
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	235.45	-318.53	141.66	624.05
	56.61	56.32	42.89	73.51
	178.84	-374.84	98.77	550.53
Cost of Production Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	25.26	39.16	31.83	16.50
	29.30	52.65	34.73	19.32
	29.30	52.65	34.73	19.32
	31.93	56.92	36.93	21.92
Net value per unit	40.23	28.51	42.00	41.44
Machinery cost per acre	134.35	165.99	104.49	155.16
Est. labor hours per acre	7.62	7.14	8.14	7.21

### Nm Ir DC Est Hay, Alfalfa on Owned Land

	Avg. Of			
	_All Farms	Low 33%	33 - 66%	High_34%
Number of farms	29	9	10	10
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Gross return per acre	231.11 3.97 100.00 153.23 607.79 607.79	132.84 2.35 100.00 148.06 347.96 347.96	314.80 3.74 100.00 155.53 581.23 581.23	235.85 5.09 100.00 152.19 774.96 774.96
Direct Expenses	45.07	44.00	00.00	0.04
Seed Fertilizer Crop chemicals Crop insurance Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Repair, irrigation equip Hired labor Machinery leases Utilities Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	15.67 56.44 19.06 0.38 35.23 17.39 14.43 46.11 41.63 32.18 7.76 4.89 17.98 30.00 1.63 5.07 1.82 3.64 0.24 351.55 256.24	14.29 54.78 4.81 0.99 21.33 17.62 21.00 79.59 51.22 52.23 7.89 4.40 8.64 37.49 2.65 7.97 5.80 7.30 0.90 400.90 -52.93	23.28 61.67 15.57 0.43 49.92 10.13 16.22 40.63 34.77 34.15 12.33 4.93 19.17 24.61 1.78 3.98 0.67 3.43 0.12 357.81 223.43	6.21 50.31 30.94 22.67 26.96 8.71 36.43 45.92 19.37 1.59 5.09 21.14 33.41 0.90 5.06 1.35 2.06 0.06 318.18 456.78
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	15.56 4.10 6.55 16.84 2.16 7.80 24.24 76.59 15.07 168.91 520.46 87.33	8.88 14.37 11.50 28.35 0.00 5.13 37.26 140.00 26.79 272.28 673.18 -325.22	14.19 3.28 4.97 19.35 3.08 8.17 19.31 74.31 16.13 162.78 520.59 60.64	20.77 - 6.15 7.67 2.03 8.66 24.23 47.48 7.71 124.69 442.87 332.08
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	87.33 123.79 -36.46	-325.22 135.82 -461.04	60.64 106.61 -45.97	332.08 140.61 191.47
Cost of Production Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	88.63 131.21 131.21 162.42	170.58 286.44 286.44 344.23	95.74 139.30 139.30 167.83	62.49 86.98 86.98 114.59
Net value per unit Machinery cost per acre Est. labor hours per acre	153.23 208.73 8.74	148.06 353.56 10.41	155.53 201.98 8.81	152.19 144.32 7.80

### Nm Ir DC Est Hay, Alfalfa on Cash Rent

	Avg. Of _All Farms	Low 33%	33 - 66%	High_34%
Number of farms	11	3	4	4
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Gross return per acre	136.45 3.97 100.00 149.65 594.02 594.02	177.33 2.95 100.00 139.25 410.91 410.91	118.00 3.66 100.00 149.20 546.14 546.14	124.25 5.35 100.00 156.09 835.51 835.51
Seed Fertilizer Crop chemicals Crop insurance Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Repair, irrigation equip Hired labor Land rent Machinery leases Utilities Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	15.48 34.22 23.93 3.31 5.89 19.31 16.71 47.53 48.02 21.52 5.35 3.79 7.16 50.05 167.41 2.27 4.46 7.87 13.29 2.97 500.53 93.49	13.99 62.56 15.66 8.91 0.13 9.59 21.36 48.72 46.00 18.52 12.54 - 3.89 78.03 282.55 6.11 6.68 - 28.92 8.12 672.29 -261.38	11.66 25.54 19.29 0.48 6.66 24.36 58.59 59.96 39.00 2.41 9.20 6.63 32.30 117.66 0.34 4.54 25.02 4.41	20.70 12.14 37.19 17.66 41.73 4.46 35.77 38.84 8.13 0.44 2.71 11.15 36.95 91.40 2.00 0.29 366.55 468.96
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	0.03 0.40 1.02 7.29 0.86 8.58 7.29 64.25 10.82 100.54 601.08 -7.05	1.07 1.13 0.92 5.69 0.26 2.52 9.79 30.53 17.29 69.20 741.49	-1.49 1.33 9.60 0.95 6.73 9.38 132.20 8.72 167.41 615.44 -69.30	0.35 0.83 6.81 1.42 16.83 2.64 35.82 5.87 70.58 437.14 398.37
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	-7.05 135.43 -142.49	- -330.58 35.77 -366.35	-69.30 107.04 -176.34	398.37 269.08 129.29
Cost of Production Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	126.10 151.43 151.43 185.55	227.82 251.27 251.27 263.40	122.40 168.13 168.13 197.37	68.48 81.67 81.67 131.93
Net value per unit Machinery cost per acre Est. labor hours per acre	149.65 192.22 8.25	139.25 167.31 10.31	149.20 299.71 7.92	156.09 116.82 6.35

### Nm Ir DC Est Hay, Mixed on Owned Land

	Avg. Of _All Farms	Low_33%	33 - 66%	High_34%
Number of farms	18	5	6	7
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Gross return per acre	161.83 2.47 100.00 76.55 188.94 188.94	132.00 3.58 100.00 76.61 274.09 274.09	207.00 2.47 100.00 68.69 169.96 169.96	144.43 1.74 100.00 90.21 156.68 156.68
Direct Expenses Seed	9.49	25.61	5.50	3.87
Fertilizer Crop chemicals Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Repair, irrigation equip Hired labor Machinery leases Utilities Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	39.77 3.69 11.16 6.47 5.62 20.48 39.44 5.83 5.03 0.93 1.55 34.30 2.84 1.64 0.48 1.77 1.43 191.90 -2.96	99.95 8.43 30.22 12.30 10.31 59.14 70.16 3.81 5.90 1.50 2.60 49.48 0.38 1.97 0.58 1.78 384.11 -110.02	22.34 2.14 1.85 5.44 4.92 12.31 50.79 8.81 4.31 0.76 1.31 36.49 6.37 1.89 2.31 0.00 167.55 2.41	21.90 2.51 10.16 3.92 3.41 5.27 5.46 3.48 5.34 0.78 1.15 21.70 0.10 1.13 0.99 1.10 4.10 96.35 60.32
Overhead Expenses  Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	1.92 0.29 3.76 4.89 0.14 1.10 30.03 50.76 6.90 99.77 291.68 -102.74	0.95 1.16 10.22 8.41 0.53 1.58 77.28 152.06 17.47 269.66 653.76 -379.68	3.69 0.06 1.18 4.32 0.01 1.32 24.77 31.82 4.44 71.62 239.17 -69.20	0.37 2.71 3.30 0.03 0.51 5.64 7.90 3.00 23.46 119.81 36.86
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	-102.74 30.56 -133.29	-379.68 55.36 -435.04	-69.20 32.64 -101.84	36.86 11.81 25.06
Cost of Production Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	77.75 118.17 118.17 130.55	107.36 182.74 182.74 198.21	67.72 96.67 96.67 109.86	55.48 68.99 68.99 75.79
Net value per unit Machinery cost per acre Est. labor hours per acre	76.55 127.88 3.90	76.61 300.60 10.70	68.69 118.62 2.85	90.21 26.50 0.74

### Nm Ir DC Est Hay, Mixed on Cash Rent

	Avg. Of All Farms	Low 33%	33 - 66%	High_34%
Number of farms	9	2	3	4
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Gross return per acre	190.56	615.00	38.33	92.50
	2.80	3.07	1.57	2.26
	100.00	100.00	100.00	100.00
	73.44	65.74	103.33	101.73
	205.38	202.00	161.74	230.18
	205.38	202.00	161.74	230.18
Direct Expenses	2.60	0.64	33.19	4.67
Seed Fertilizer Crop chemicals Crop insurance Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Repair, irrigation equip Hired labor Land rent Machinery leases Utilities Operating interest Miscellaneous	3.69 13.94 1.68 0.04 1.10 5.48 2.04 10.96 52.05 2.27 26.65 0.48 0.58 25.33 158.62 0.68 0.57 2.17 0.27	0.64 10.14 1.06 - 0.56 1.30 2.05 11.72 69.16 0.71 30.24 - 0.15 21.71 195.92 0.94 -	10.87 9.64 0.57 5.95 3.40 14.85 20.70 4.99 3.78 0.91 0.65 7.72 63.36 - 4.35 1.83	4.67 27.55 1.24 3.20 19.23 1.58 7.22 4.90 6.61 21.80 1.96 1.97 42.86 64.24 1.27 1.01 1.26
Total direct expenses per acre	308.59	348.85	186.77	212.59
Return over direct exp per acre	-103.21	-146.86	-25.03	17.59
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	3.20 0.32 0.16 3.94 0.69 2.50 31.08 4.66 46.55 355.14 -149.76	4.66 0.04 0.01 3.61 0.17 3.04 35.67 4.74 51.95 400.80 -198.81	5.18 4.32 0.53 12.45 5.42 2.11 52.62 11.13 93.76 280.52 -118.78	-2.29 0.54 2.38 0.95 0.84 9.12 2.39 13.92 226.51 3.66
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	-149.76	-198.81	-118.78	3.66
	22.94	24.03	40.32	13.91
	-172.70	-222.83	-159.11	-10.24
Cost of Production Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	110.34	113.54	119.32	93.96
	126.98	130.45	179.22	100.11
	126.98	130.45	179.22	100.11
	135.19	138.27	204.98	106.26
Net value per unit	73.44	65.74	103.33	101.73
Machinery cost per acre	126.04	151.21	103.01	49.51
Est. labor hours per acre	1.27	1.14	2.76	1.25

#### Nm Ir DC Est Pasture on Owned Land

	Avg. Of	Law 220/	22 66%	High 240/
	AII Farms	<u>Low 33%</u>	<u>33 - 66%</u>	<u>High 34%</u>
Number of farms	8	2	3	3
Acres	6,799.88	97.50	8,623.67	9,444.33
Yield per acre (aum)	0.62	10.36	0.36	0.79
Operators share of yield %	100.00	100.00	100.00	100.00
Value per aum	17.16	21.82	4.63	22.00
Total product return per acre	10.71	226.05	1.69	17.46
Gross return per acre	10.71	226.05	1.69	17.46
Direct Expenses				
Seed	0.25	20.57	0.05	0.28
Fertilizer	0.62	50.37	0.02	0.83
Water assessment	0.12	10.58	0.05	0.11
Packaging and supplies	0.03	5.13	0.03	-
Fuel & oil	1.05	30.90	0.93	0.95
Repairs	1.20	25.94	1.93	0.36
Repair, machinery	1.18	13.41	0.23	1.96
Custom hire	0.45	72.74	-	0.37
Repair, buildings	0.11	10.91	-	0.13
Hired labor	0.85	61.60	1.12	0.19
Machinery leases	0.42	2.31	0.85	0.00
Utilities	0.02	3.65	0.01	0.01
Miscellaneous	0.53	0.71	0.17	0.87
Total direct expenses per acre	6.83	308.81	5.40	6.05
Return over direct exp per acre	3.88	-82.76	-3.71	11.41
Overhead Expenses				
Hired labor	0.74	0.00	0.36	1.10
RE & pers. property taxes	0.33	13.55	0.33	0.24
Farm insurance	0.63	10.93	0.64	0.55
Dues & professional fees	0.39	1.46	0.03	0.71
Interest	0.22	5.20	0.06	0.33
Mach & bldg depreciation	2.17	26.76	0.16	3.83
Miscellaneous	0.35	5.29	0.35	0.31
Total overhead expenses per acre	4.82	63.18	1.92	7.07
Total dir & ovhd expenses per acre	11.65	371.99	7.32	13.12
Net return per acre	-0.94	-145.94	-5.63	4.34
Government payments	-	-	-	<u>-</u>
Net return with govt pmts	-0.94	-145.94	-5.63	4.34
Labor & management charge	2.54	85.86	0.27	4.03
Net return over lbr & mgt	-3.48	-231.81	-5.91	0.31
Cost of Production				
Total direct expense per aum	10.95	29.81	14.81	7.63
Total dir & ovhd exp per aum	18.67	35.91	20.08	16.53
Less govt & other income	18.67	35.91	20.08	16.53
With labor & management	22.74	44.20	20.83	21.61
Net value per unit	17.16	21.82	4.63	22.00
Machinery cost per acre	6.16	175.55	4.16	6.82
Est. labor hours per acre	0.22	7.24	0.04	0.33

#### Nm Ir DC Est Pasture on Cash Rent

	Avg. Of All Farms	<u> </u>
Number of farms	4	2
Acres	8,600.00	16,600.00
Yield per acre (aum)	0.23	0.15
Operators share of yield %	100.00	100.00
Value per aum	21.56	22.00
Total product return per acre	4.89	3.38
Gross return per acre	4.89	3.38
Gross retain per dore	4.00	0.00
Direct Expenses		
Water assessment	0.08	0.03
Fuel & oil	0.53	0.35
Repairs	0.80	0.68
Repair, machinery	0.46	0.01
Repair, buildings	0.23	0.00
Land rent	1.50	0.48
Operating interest	0.17	0.09
Total direct expenses per acre	4.02	1.90
Return over direct exp per acre	0.87	1.48
Overhead Expenses		
Hired labor	0.09	0.00
Farm insurance	0.48	0.41
Dues & professional fees	0.06	0.01
Interest	0.04	0.02
Mach & bldg depreciation	0.93	0.65
Miscellaneous	0.62	0.53
Total overhead expenses per acre	2.22	1.63
Total dir & ovhd expenses per acre	6.24	3.53
Net return per acre	-1.35	-0.15
·		
Government payments	-	-
Net return with govt pmts	-1.35	-0.15
Labor & management charge	1.31	0.93
Net return over lbr & mgt	-2.66	-1.08
Cost of Production		
Total direct expense per aum	17.72	12.36
Total dir & ovhd exp per aum	27.53	22.97
Less govt & other income	27.53	22.97
With labor & management	33.31	29.01
Not value per unit	21.56	22.00
Net value per unit	21.56	1.53
Machinery cost per acre		
Est. labor hours per acre	0.07	0.05

### **Livestock Reports**

The livestock reports show the average physical production, gross returns and costs of producing the animals or animal products involved. These are generally shown on per unit (pound or cwt) a per head and basis. Again, all livestock enterprises require a minimum of three observations to be included in the report.

The table format varies slightly for the different livestock enterprises. Each begins with a calculation of Gross Return with income generated (product sales, market animal sales, cull breeding livestock sales, value of butchered animals and products used in the home, and/or transfers out to other enterprises) minus costs incurred (purchases, transfers in)and adjusted for inventory changes. The Direct and Overhead Expenses are then applied to arrive at the Net Return for the enterprise, typically on a per head, or per cwt. basis.

Costs that are easily charged to a specific livestock enterprise are termed Direct Expenses. Direct expenses include costs such as feed, veterinary costs, livestock supplies, custom hire, and marketing.

Other costs are less easily charged directly and are allocated; these costs are termed Overhead Expenses. Overhead expenses include costs such as: machinery and building repair (not livestock equipment or livestock buildings and facilities), hired labor, taxes, insurance, utilities, interest, and depreciation. The allocation of overhead expenses is not an exact science, but the allocations indicated are believed to represent the portion of the general overhead expenses that are attributable to each enterprise.

Cost of production is arrived at by dividing the total expenses for each category by the Total Production. (For grow/finish enterprises, the Purchases and Transfers In are included in direct expenses.) Cull sales, other offspring sales, and any other miscellaneous income are subtracted and replacement purchases and transfers in are added to arrive at the cost with other revenue adjustments, Labor and Management is the cost with other revenue adjustments plus the producer's charge for operator's labor and management. This is the breakeven price for the primary product to provide a return for operator labor and management.

Each livestock enterprise analysis includes Other Information that provides both production and economic efficiency data that indicate the strengths and/or weaknesses of the enterprise. The calving and weaning percentages are calculated as the number of calves which are calved and weaned, respectively, divided by the number of cows which are supposed to bear young.

Considerable variation exists between the high and low profit firms. Expenses (direct as well as overhead) vary widely but so do returns. This suggests that management of the livestock enterprise(s) is key to higher profitability.

### Beef Cow-Calf -- Average Per Cwt. Produced

_	Avg. O All Farr		Low 3	3%	33 - 66	· <u>%</u>	High 3	4%
Number of farms		20		6		7		7
Beef Calves sold (lb) Transferred out (lb) Cull sales (lb) Other income	Quantity 38.51 73.02 16.98	Value 93.90 141.63 31.96 0.14	Quantity 65.18 61.08 33.01	Value 160.12 122.05 45.61 0.39	Quantity 31.31 91.87	Value 63.12 170.47 23.19	Quantity 21.69 74.27 11.96	Value 57.33 144.52 25.39
Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	-33.03 4.52	-15.47 -63.23 14.11 204.97	-60.81 1.54	-24.03 -108.06 -23.20 172.89	-23.10 -0.08	-9.70 -77.09 54.78 224.77	-16.48 8.56	-11.47 -24.52 25.34 220.72
Direct Expenses    Aftermath Grazing (aum)    Hay, Alfalfa (lb.)    Hay, Grass (lb.)    Pasture (aum)    Other feed stuffs (lb)    Breeding fees    Veterinary    Supplies    Fuel & oil    Repairs    Repair, machinery    Custom hire    Hired labor    Hauling and trucking    Marketing    Operating interest    Total direct expenses    Return over direct expense	0.23 296.83 354.97 2.04 78.06	3.28 19.58 17.68 45.47 5.03 5.32 6.43 4.19 4.11 3.35 0.99 1.79 11.04 1.96 1.49 1.50 133.21 71.76	0.34 362.52 580.82 2.25 192.47	4.81 22.44 25.93 50.12 9.41 9.43 8.07 2.68 3.52 0.48 13.56 2.40 2.29 1.76 160.16 12.73	0.20 503.64 166.51 2.53 0.03	2.75 36.72 8.74 54.92 0.09 0.20 8.16 3.89 6.72 8.48 3.04 0.84 9.02 2.50 0.44 3.38 149.87 74.90	0.17 165.21 263.77 1.68 24.87	2.36 10.58 15.18 38.24 3.77 4.35 4.52 5.43 3.68 1.17 0.89 3.14 9.99 1.41 1.33 0.55 106.60 114.13
Overhead Expenses Hired labor Farm insurance Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		1.72 1.82 1.10 3.33 7.82 2.85 18.64 151.84 53.12		4.98 2.07 1.68 6.19 12.24 4.39 31.54 191.70 -18.81		0.00 1.86 1.91 1.46 6.65 3.36 15.24 165.11 59.66		0.00 1.63 0.35 1.96 5.02 1.51 10.47 117.06 103.66
Labor & management charge Net return over lbr & mgt		8.33 44.80		8.10 -26.91		17.13 42.53		4.96 98.70
Cost of Production Per Cwt. Produce Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	d	133.21 151.84 185.75 194.08		160.16 191.70 311.50 319.60		149.87 165.11 174.89 192.03		106.60 117.06 97.18 102.14
Est. labor hours per unit		0.89		0.80		1.71		0.62
Other Information Number of cows Pregnancy percentage Pregnancy loss percentage Culling percentage Calving percentage Weaning percentage Calves sold per cow Calf death loss percent Cow death loss percent Cows per FTE Average weaning weight Lb. weaned/exposed female Feed cost per cow Avg wgt/ Beef Calves sold Avg price / cwt.		415.5 95.7 2.1 12.3 93.7 90.2 0.84 6.1 1.8 748.2 548 495 383.60 521 243.86		567.3 96.1 2.3 16.7 94.0 89.9 0.82 10.5 2.4 980.1 558 501 400.16 512 245.67		257.6 94.1 2.1 5.5 92.1 88.5 0.80 0.7 0.9 449.6 535 473 376.11 595 201.61		443.1 96.2 1.9 11.4 94.4 91.7 0.89 4.3 1.7 856.3 545 500 369.78 505 264.35

### Beef Cow-Calf -- Average Per Cow

_	Avg. C All Fari		Low 33%		33 - 66	· <u></u>	High 34%	
Number of farms		20		6		7		7
Beef Calves sold (lb) Transferred out (lb) Cull sales (lb) Other income	Quantity 162.3 307.7 71.6	Value 395.68 596.80 134.65 0.57	Quantity 231.4 216.9 117.2	Value 568.54 433.36 161.95 1.40	Quantity 114.1 334.8 -	Value 230.03 621.20 84.50	Quantity 114.3 391.6 63.0	Value 302.27 761.96 133.85
Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	-139.2 19.0	-65.19 -266.42 59.45 863.67	-215.9 5.5	-85.31 -383.68 -82.39 613.87	-84.2 -0.3	-35.35 -280.92 199.61 819.07	-86.9 45.1	-60.46 -129.30 133.61 1,163.72
Direct Expenses  Aftermath Grazing (aum) Hay, Alfalfa (lb.) Hay, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, machinery Custom hire Hired labor Hauling and trucking Marketing Operating interest Total direct expenses Return over direct expense	1.0 1,250.8 1,495.7 8.6 328.9	13.82 82.50 74.51 191.60 21.18 22.43 27.09 17.67 17.31 14.13 4.16 7.54 46.51 8.24 6.29 6.32 561.29 302.39	1.2 1,287.2 2,062.3 8.0 683.4	17.07 79.69 92.05 177.95 33.40 33.49 28.66 9.53 11.58 12.48 - 1.71 48.14 8.53 8.13 6.24 568.66 45.21	0.7 1,835.3 606.8 9.2 0.1	10.02 133.81 31.84 200.11 0.33 0.72 29.73 14.16 24.48 30.89 11.08 3.05 32.87 9.11 1.61 12.32 546.14 272.94	0.9 871.1 1,390.7 8.9 131.1	12.46 55.77 80.05 201.63 19.88 22.91 23.83 28.64 19.42 6.19 4.71 16.55 52.65 7.42 6.99 2.91 562.01 601.72
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		7.25 7.69 14.02 32.94 16.63 78.53 639.82 223.85		17.69 7.33 21.98 43.46 21.53 111.99 680.65 -66.78		0.00 6.79 5.32 24.24 19.20 55.54 601.67 217.40		0.00 8.60 10.34 26.47 9.78 55.19 617.20 546.53
Labor & management charge Net return over lbr & mgt		35.10 188.76		28.76 -95.53		62.43 154.97		26.17 520.36
Cost of Production Per Cwt. Produce Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ed	133.21 151.84 185.75 194.08		160.16 191.70 311.50 319.60		149.87 165.11 174.89 192.03		106.60 117.06 97.18 102.14
Est. labor hours per unit		3.74		2.86		6.23		3.27
Other Information Number of cows Pregnancy percentage Pregnancy loss percentage Culling percentage Calving percentage Weaning percentage Calves sold per cow Calf death loss percent Cow death loss percent Cows per FTE Average weaning weight Lb. weaned/exposed female Feed cost per cow Avg wgt/ Beef Calves sold Avg price / cwt.		415.5 95.7 2.1 12.3 93.7 90.2 0.84 6.1 1.8 748.2 548 495 383.60 521 243.86		567.3 96.1 2.3 16.7 94.0 89.9 0.82 10.5 2.4 980.1 558 501 400.16 512 245.67		257.6 94.1 2.1 5.5 92.1 88.5 0.80 0.7 0.9 449.6 535 473 376.11 595 201.61		443.1 96.2 1.9 11.4 94.4 91.7 0.89 4.3 1.7 856.3 545 500 369.78 505 264.35

### Beef Replacement Heifers -- Average Per Head

	Avg. ( All Far	Avg. Of All Farms Low 33%		33%	33 - 6	6%	High 34%	
Number of farms		11	3		4		4	
Transferred out (hd) Cull sales (hd)	Quantity 0.78 0.09	Value 1,097.66 128.44	Quantity 0.68 0.15	Value 759.69 223.30	Quantity 0.90 -	Value 1,443.24 -	Quantity 0.93	Value 1,683.04 -
Other income Transferred in (hd) Inventory change (hd) Gross margin	0.93 0.03	-878.56 -64.27 283.27	0.83 -0.06	-721.69 -310.26 -48.96	1.08 0.15	-1,100.27 203.86 546.83	1.07 0.15	-1,080.30 342.85 945.59
Direct Expenses Protein Vit Minerals (lb.) Barley, Spring (bu.) Barley, Winter (bu.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, machinery Custom hire Hired labor Utilities Hauling and trucking Marketing	10.93 8.85 8.85 6.50 2,013.11 1,452.59 1,266.08 4.06 31.76	10.16 57.15 37.63 39.64 39.34 99.92 63.03 91.16 5.74 40.78 20.08 13.57 12.08 7.09 3.89 6.39 59.72 10.26 5.88 6.15	15.39 15.39 7.65 2,828.27 987.48 1,486.93 2.07	14.97 99.37 65.42 55.50 54.29 67.79 83.67 45.47 	17.37 7.14 1,158.30 1,575.29 888.03 6.59 78.16	2.46 26.43 24.32 103.71 41.12 149.24 16.34 13.05 17.28 13.33 16.92 8.78 1.87 17.37 64.30 9.84 13.75	35.24 - 2.42 625.55 2,660.79 1,057.27 6.94 70.88	5.02 8.72 13.14 188.72 28.19 157.32 10.30 2.64 31.09 12.88 18.27 17.76 12.38 0.79 49.52 13.94 6.45 0.20
Total direct expenses Return over direct expense  Overhead Expenses		629.68 -346.41		682.98 -731.94		540.12 6.72		577.36 368.23
Hired labor Interest Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		7.76 14.24 29.19 14.69 65.88 695.56 -412.29		13.49 21.61 30.29 13.44 78.84 761.82 -810.78		0.00 7.17 36.40 17.90 61.47 601.59 -54.75		0.00 0.92 17.78 14.63 33.34 610.70 334.89
Labor & management charge Net return over lbr & mgt		32.02 -444.31		23.45 -834.23		32.54 -87.30		56.26 278.63
Cost of Production Per Head Sold/ Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	Trans	1,852.03 1,936.52 1,936.52 1,977.59		2,190.83 2,306.63 2,306.63 2,341.07		1,590.00 1,658.04 1,658.04 1,694.06		1,421.25 1,457.28 1,457.28 1,518.10
Est. labor hours per unit		2.66		2.02		3.35		3.70
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day		97 81 104 3.4 443.77 569.14 1,977.59 1.22		181 149 219 5.1 486.48 714.52 2,341.07 1.33		70 59 65 2.5 363.62 402.47 1,694.06 1.00		61 53 57 411.42 444.73 1,518.10 1.13

### Beef Replacement Heifers -- Average Per Head Sold/Trans

	Avg. ( All Fai		Low 33%		33 - 66%		High 34%	
Number of farms		11		3	4			4
Transferred out (hd) Cull sales (hd)	Quantity 1.0 0.1	Value 1,407.76 164.72	Quantity 1.0 0.2	Value 1,115.79 327.98	Quantity 1.0 -	Value 1,597.44 -	Quantity 1.0 -	Value 1,819.29 -
Other income Transferred in (hd) Inventory change (hd) Gross margin	1.2 0.0	-1,126.76 -82.42 363.30	1.2 -0.1	-1,059.99 -455.69 -71.91	1.2 0.2	-1,217.82 225.64 605.26	1.2 0.2	-1,167.76 370.61 1,022.14
Direct Expenses Protein Vit Minerals (lb.) Barley, Spring (bu.) Barley, Winter (bu.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, machinery Custom hire Hired labor Utilities Hauling and trucking Marketing Total direct expenses Return over direct expense	14.0 11.4 11.4 8.3 2,581.8 1,863.0 1,623.8 5.2 40.7	13.03 73.30 48.26 50.83 50.45 128.15 80.84 116.91 7.37 52.31 25.75 17.40 15.50 9.10 4.98 8.20 76.59 13.16 7.54 7.89 807.57	22.6 22.6 11.2 4,154.0 1,450.4 2,183.9 3.0	21.99 145.95 96.08 81.51 79.73 99.57 122.90 66.79 95.26 25.52 20.41 11.82 4.04 2.57 5.88 90.24 13.46 3.79 15.62 1,003.13 -1,075.04	19.2 - 7.9 1,282.1 1,743.6 982.9 7.3 86.5	2.72 29.25 26.92 114.79 45.51 165.19 18.08 14.44 19.13 14.76 18.73 9.72 2.07 19.23 71.17 10.89 15.21	38.1 2.6 676.2 2,876.2 1,142.9 7.5 76.6	5.43 9.43 14.20 204.00 30.48 170.06 11.14 2.86 33.61 13.92 19.75 19.20 13.38 0.86 53.53 15.07 6.98 0.21 624.10 398.04
Overhead Expenses Hired labor Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		9.95 18.26 37.44 18.84 84.49 892.06 -528.76		19.81 31.75 44.49 19.74 115.80 1,118.93 -1,190.84		0.00 7.94 40.28 19.82 68.04 665.86 -60.60		0.00 1.00 19.22 15.82 36.04 660.14 362.00
Labor & management charge Net return over lbr & mgt		-569.83		-1,225.28		-96.62		301.18
Cost of Production Per Head Sold/ Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	Trans	1,852.03 1,936.52 1,936.52 1,977.59		2,190.83 2,306.63 2,306.63 2,341.07		1,590.00 1,658.04 1,658.04 1,694.06		1,421.25 1,457.28 1,457.28 1,518.10
Est. labor hours per unit		3.41		2.97		3.71		4.00
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day		97 81 104 3.4 443.77 569.14 1,977.59 1.22		181 149 219 5.1 486.48 714.52 2,341.07 1.33		70 59 65 2.5 363.62 402.47 1,694.06 1.00		61 53 57 411.42 444.73 1,518.10 1.13

### Beef Backgrounding -- Average Per Cwt. Produced

	Avg. C All Fari		Low	33%	33 - 66%		High 34%	
Number of farms		9	2		3		4	
Backgnd Beef sold (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 338.33 -130.46 -141.59 33.33	Value 728.24 1.11 -271.73 -283.05 -41.61 132.96	Quantity 738.31 -468.36 -164.61 -7.72	Value 1,292.55 4.29 -1,116.20 -280.03 -617.63 -717.02	Quantity 389.77 - -325.67 35.43	Value 771.88 1.81 - -665.03 -159.66 -51.00	Quantity 301.82 -143.39 -93.90 35.21	Value 684.02 0.74 -290.38 -187.09 22.04 229.33
Direct Expenses Creep / Starter (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Hay, Aflaffa (lb.) Hay, Grass (lb.) Other feed stuffs (lb) Veterinary Supplies Fuel & oil Repairs Hired labor Utilities Hauling and trucking Marketing Operating interest Total direct expenses Return over direct expense	8.27 49.60 1.76 1,002.02 376.17 121.86 2.03	0.54 5.40 11.52 18.85 26.85 5.95 0.73 4.13 2.00 3.66 1.64 3.69 2.03 1.54 1.11 1.61 91.25 41.71	551.77 - - 312.67 88.28 -	46.94 - 21.34 3.53 - 1.43 1.05 5.16 10.54 1.24 1.87 18.39 1.53 0.13 113.14 -830.16	43.05 - 2.26 817.95 490.77 73.19 8.31	2.83 8.36 17.18 36.68 4.76 1.83 1.47 4.06 3.80 2.99 2.48 2.54 - 1.18 90.14 -141.15	32.51 1.74 1,107.38 351.07 136.09 0.56	4.31 13.00 20.38 24.71 6.39 0.49 4.96 1.54 3.53 0.77 4.13 1.92 0.93 1.07 2.10 90.23 139.10
Overhead Expenses Hired labor Farm insurance Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		8.07 1.16 1.91 2.55 10.58 1.60 25.87 117.11 15.84		1.47 3.20 4.29 6.79 4.56 20.31 133.45 -850.47		0.00 0.70 0.77 0.01 10.25 2.32 14.04 104.19 -155.19		10.58 1.25 2.12 3.08 10.89 1.24 29.17 119.40 109.93
Labor & management charge Net return over lbr & mgt		7.72 8.12		21.53 -872.00		4.47 -159.66		7.73 102.20
Cost of Production Per Cwt. Produ Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ced	202.92 210.56 210.56 212.85		287.51 290.26 290.26 293.18		234.25 237.85 237.85 239.00		180.55 190.21 190.21 192.77
Est. labor hours per unit		0.87		1.81		1.12		0.75
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Average purchase weight Avg wgt / Backgnd Beef sold Avg purch price / cwt. Avg sales price / cwt.		655 630 1.1 2.45 1.63 9.95 69.84 204.82 528 722 208.29 215.25		321 311 2.1 2.29 5.52 9.53 71.81 77.03 550 645 238.32 175.07		418 372 0.7 2.12 1.91 10.27 71.63 198.55 812		999 982 1.1 2.56 1.33 9.89 69.27 230.02 525 709 202.51 226.63

### Beef Backgrounding -- Average Per Head

_	Avg. ( All Far			33 - 66%		High 34%		
Number of farms		9		2		3	· ·	4
Backgnd Beef sold (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 992.2 -382.6 -415.2 97.7	Value 2,135.76 3.25 -796.93 -830.13 -122.02 389.93	Quantity 792.0 -502.4 -176.6 -8.3	Value 1,386.50 4.60 -1,197.33 -300.38 -662.52 -769.13	Quantity 1,080.4 - -902.7 98.2	Value 2,139.49 5.01 - -1,843.33 -442.53 -141.37	Quantity 1,002.2 -476.1 -311.8 116.9	Value 2,271.28 2.46 -964.20 -621.23 73.19 761.50
Direct Expenses Creep / Starter (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Other feed stuffs (lb) Veterinary Supplies Fuel & oil Repairs Hired labor Utilities Hauling and trucking Operating interest Total direct expenses Return over direct expense	24.2 145.5 5.2 2,938.7 1,103.2 357.4 5.9	1.59 15.83 33.79 55.28 78.76 17.44 2.13 12.12 9.12 10.73 4.81 10.81 5.96 4.51 4.72 267.60 122.33	591.9 - - 335.4 94.7	50.36 	119.3 6.3 2,267.2 1,360.3 202.9 23.0	7.84 23.18 47.61 101.67 13.19 5.06 4.06 14.51 10.52 8.29 6.88 7.04 249.86 -391.23	107.9 5.8 3,677.0 1,165.7 451.9 1.9	14.30 43.16 67.67 82.04 21.21 1.63 16.48 8.66 11.73 2.57 13.73 6.36 3.10 6.97 299.62 461.88
Overhead Expenses Hired labor Farm insurance Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		23.67 3.39 5.60 7.47 31.04 4.69 75.86 343.47 46.47		1.57 3.43 4.61 7.28 4.89 21.79 143.15 -912.29		0.00 1.94 2.12 0.02 28.40 6.44 38.93 288.79 -430.15		35.13 4.16 7.05 10.24 36.17 4.12 96.86 396.48 365.02
Labor & management charge Net return over lbr & mgt		22.64 23.82		23.09 -935.38		12.38 -442.54		25.66 339.36
Cost of Production Per Cwt. Produce Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	d	202.92 210.56 210.56 212.85		287.51 290.26 290.26 293.18		234.25 237.85 237.85 239.00		180.55 190.21 190.21 192.77
Est. labor hours per unit		2.54		1.94		3.11		2.48
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Average purchase weight Avg wgt / Backgnd Beef sold Avg purch price / cwt. Avg sales price / cwt.		655 630 1.1 2.45 1.63 9.95 69.84 204.82 528 722 208.29 215.25		321 311 2.1 2.29 5.52 9.53 71.81 77.03 550 645 238.32 175.07		418 372 0.7 2.12 1.91 10.27 71.63 198.55 812 198.04		999 982 1.1 2.56 1.33 9.89 69.27 230.02 525 709 202.51 226.63

### Dairy -- Average Per Cwt. Of Milk

	Avg. Of All Farms		High 34%	
Number of farms	3		2	
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Dairy repl net cost Gross margin	Quantity 99.04 0.00 0.00 0.00 0.00 0.00 0.00	Value 17.44 0.47 0.11 1.36 0.15 -0.12 -0.36 -0.97 -1.95 16.13	Quantity 97.64 - 0.00 0.00 - 0.00 0.00	Value 18.21 - 0.46 1.36 0.39 -1.53 -0.14 - 18.75
Direct Expenses Protein Vit Minerals (lb.) Milk Replacer (lb.) Complete Ration (lb.) Corn Silage (lb.) Hay, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, machinery Repair, buildings Hired labor Utilities Hauling and trucking Marketing Total direct expenses Return over direct expense	13.01 0.09 6.13 47.02 49.71 4.35	2.78 0.16 0.75 1.09 4.23 0.13 0.10 0.14 0.36 0.14 0.19 0.07 0.44 1.25 0.34 0.07 1.13 13.38 2.76	25.84 37.38 57.89	3.15 0.72 4.20 0.14 0.19 0.58 0.17 0.68 
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		0.07 0.13 0.14 0.21 0.14 0.68 14.06 2.07		0.00 0.28 0.00 - 0.16 0.44 12.84 5.91
Labor & management charge Net return over lbr & mgt		0.28 1.79		0.87 5.04
Cost of Production Per Cwt. Of Milk Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		13.38 14.06 15.51 15.79		12.40 12.84 12.66 13.53
Est. labor hours per unit		0.15		0.18
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cwt. of milk Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		360.3 21,339 7,615,690 1,836,050 27.0 34.1 6.8 81.6 5.34 9.13 1,948.75 17.61 8.48		155.5 17,598 2,671,719 1,523,711 22.8 28.9 5.1 95.7 3.89 8.06 1,418.39 18.66 10.60

### Dairy -- Average Per Cow

	Avg. Of All Farms		High 34%	
Number of farms	3		2	
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Dairy repl net cost Gross margin	Quantity 21,135.1 0.4 0.5 0.3 0.0 0.3 0.0	Value 3,722.46 101.33 23.50 290.37 31.40 -24.68 -77.71 -208.00 -416.17 3,442.51	Quantity 17,181.5 - 0.8 0.2 - 0.3 0.0	Value 3,205.26 81.67 238.94 68.07 -270.10 -24.12 3,299.73
Direct Expenses Protein Vit Minerals (lb.) Milk Replacer (lb.) Complete Ration (lb.) Corn Silage (lb.) Hay, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies DHIA Fuel & oil Repairs Repair, machinery Repair, buildings Hired labor Utilities Hauling and trucking Marketing Total direct expenses Return over direct expense	2,775.2 19.9 1,308.0 10,033.3 10,608.7 927.8	592.51 34.86 159.34 231.64 903.50 26.92 22.13 30.84 63.97 12.82 29.11 40.98 15.65 93.69 266.87 73.21 14.96 241.22 2,854.21 588.29	4,546.6 6,578.8 10,186.5	553.83 126.04 738.52 23.86 34.05 102.56 30.58 120.23 - 236.30 67.99 52.00 95.88 2,181.84 1,117.89
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		14.09 27.43 30.19 43.96 30.12 145.79 3,000.00 442.51		0.00 48.60 0.60 - 28.13 77.33 2,259.17 1,040.55
Labor & management charge Net return over lbr & mgt		59.64 382.86		153.05 887.50
Cost of Production Per Cwt. Of Milk Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		13.38 14.06 15.51 15.79		12.40 12.84 12.66 13.53
Est. labor hours per unit		32.23		31.57
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cwt. of milk Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		360.3 21,339 7,615,690 1,836,050 27.0 34.1 6.8 81.6 5.34 9.13 1,948.75 17.61 8.48		155.5 17,598 2,671,719 1,523,711 22.8 28.9 5.1 95.7 3.89 8.06 1,418.39 18.66 10.60

### Dairy Replacement Heifers -- Average Per Head Per Day

	Avg. Of All Farms		High 34%	
Number of farms	3		2	
Replacements sold (hd) Transferred out (hd) Other income	Quantity 0.00 0.00	Value 0.10 2.09	Quantity 0.00 0.00	Value 0.27 0.92
Transferred in (hd) Inventory change (hd) Gross margin	0.00 0.00	-0.48 0.28 1.98	0.00 0.00	-0.28 0.64 1.55
Direct Expenses Protein Vit Minerals (lb.) Milk (lb.) Complete Ration (lb.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Oatlage (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, machinery Repair, buildings Hired labor Utilities Total direct expenses Return over direct expense	2.74 0.48 0.48 6.82 6.41 6.18 1.95 0.00	0.58 0.07 0.01 0.16 0.51 0.32 0.04 0.01 0.06 0.03 0.04 0.02 0.04 0.01 0.04 0.36 0.06 2.36 -0.38	1.33 1.33 3.78 - 17.25	0.20 0.03 0.07 0.91 
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		0.01 0.02 0.01 0.02 0.02 0.08 2.45 -0.46		0.00 0.04 0.00 - 0.02 0.07 1.79 -0.24
Labor & management charge Net return over lbr & mgt		0.05 -0.52		0.13 -0.37
Cost of Production Per Head Per Day Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		2.56 2.65 2.65 2.70		1.36 1.42 1.42 1.55
Est. labor hours per unit		0.02		0.03
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day Avg. sales price / head		181 151 234 6.6 624.36 966.18 1,524.60 1.71 208.80		127 102 126 6.7 443.97 548.95 701.31 1.22 208.80

### Dairy Replacement Heifers -- Average Per Head

	Avg. Of All Farms		<b>High 34%</b>	
Number of farms				
Replacements sold (hd) Transferred out (hd) Other income	Quantity 0.2 0.5	Value 35.45 761.77	Quantity 0.5 0.3	Value 98.99 334.66
Transferred in (hd) Inventory change (hd) Gross margin	0.8 0.1	-176.60 103.57 724.18	1.0 0.1	-101.20 233.27 565.73
Direct Expenses Protein Vit Minerals (lb.) Milk (lb.) Complete Ration (lb.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Oatlage (lb.) Other feed stuffs (lb) Breeding fees	998.6 173.9 174.0 2,490.7 2,339.5 2,253.9 713.3 1.2	213.20 26.44 4.54 57.59 187.16 118.33 12.84 4.27 21.12	485.7 486.1 1,378.5 - 6,294.8 -	73.83 12.67 26.99 - 330.48
Veterinary Supplies Fuel & oil Repairs Repair, machinery Repair, buildings		11.33 13.84 6.87 14.43 2.68 16.05		7.85 27.75 9.47 37.24
Hired labor Utilities Total direct expenses Return over direct expense		129.90 22.20 862.80 -138.62		73.20 21.04 627.91 -62.18
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		2.41 7.69 5.21 7.53 6.90 29.74 892.54 -168.37		0.00 15.05 0.19 8.71 23.95 651.86 -86.13
Labor & management charge Net return over lbr & mgt		19.65 -188.02		47.41 -133.54
Cost of Production Per Head Per Day Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		2.56 2.65 2.65 2.70		1.36 1.42 1.42 1.55
Est. labor hours per unit		7.47		9.78
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day Avg. sales price / head		181 151 234 6.6 624.36 966.18 1,524.60 1.71 208.80		127 102 126 6.7 443.97 548.95 701.31 1.22 208.80