



# **Utah College's Farm/Ranch**

## Management











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**Ephraim** Logan Roosevelt This report was developed using FINPACK and RANKEM software developed by the Center for Farm Financial Management at the University of Minnesota.

Additional farm financial reports can be queried from the Center for Farm Financial Management FINBIN website.

### www.finbin.umn.edu



## This Utah report and past years reports can be found online at www.snow.edu/academics/bat/farm/reports.html



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#### **INTRODUCTION**

Farm Business Management Education has been a part of Utah's Adult Agriculture education since 1984 offered through Applied Technology Centers, now Applied Technology Colleges. The purpose of farm management education is to help farm families achieve their farm business and family goals. This is done through improved management, organization and efficiency of their farm operations. To accomplish this purpose farm families, enroll in specific year-long farm business management courses. Each course has specific goals and objectives; courses are offered in sequence. Instruction occurs monthly at the farm with the farm family using their farm's financial and production information to teach management.

This report summarizes individual records for farms and ranches that are enrolled at one of three colleges offering Farm Business Management, Uintah Basin Technical College, Roosevelt; Bridgerland Technical College, Logan; and Snow College, Ephraim & Richfield (counties or areas served by the instructors from these colleges are shown on figure 1). Data for individual farms and ranches were obtained from a subset of farms and ranches within these three service areas. It is not known how representative these farms and ranches are of all the producers in these areas. As a result, the data included in this report should be used with care and should not be used to make inferences about all farms and ranches in Utah. Farms and ranches in this report include small and medium sized dairies, small, medium cow/calf ranches ,50 up to 1200 head with less than 100 acres of range up to and over 50,000 acres of range (both private and public grazing), and small and medium sized farms, 50 acres up to 800 acres.

Table 1. Number of farms and ranches associated with Farm Business Management programs and number of firms included in this summary report by area, 2016.

	Number of cooperating	Number included
Area College	farms & ranches	in this report
Snow College	38	14
Uintah Basin Tech	36	9
Total	74	23

Data for farms not included in this report is often a result of the producer's choice not to participate and/or were incomplete at the time data was summarized.

The report is separated into three major areas. The first section involves whole farm reports. The second section involves crop enterprises and the third section provides reports for livestock enterprises.

Data were provided by individual farms and ranches. These data were entered into Quicken® or QuickBooks® by the farmer or rancher under the instruction of a Farm Business Management Instructor. Following completion of the firm's fiscal year the instructors entered the data into FINPACK, the data was then summarized using RANKEM Central—software packages developed by the Center for Farm Financial Management at the University of Minnesota. Average values are derived for most economic parameters. Summaries are also presented for firms in three profitability groups (high, mid-third, and low). Summaries were excluded if less than **three** firms were represented in an effort to preserve confidentiality for any single firm.

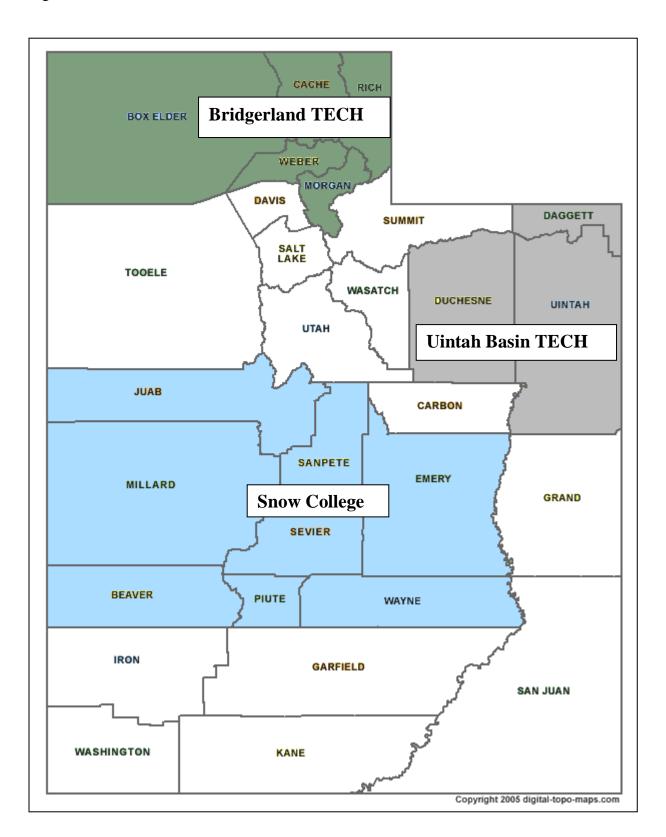
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noises, olow and Develop – Average per nead	55

Figure 1.



#### AVERAGE MONEY SPENT LOCALLY BY UTAH FARM OPERATIONS ENROLLED In Farm Business Management -ANALYIZED IN THIS REPORT

AVERAGE	MEDIAN	STD/DEV
\$4,559	\$3,045	\$5,248
\$28,370	\$15,000	\$33,174
\$69,639	\$26,251	\$108,069
\$17,990	\$4,425	\$28,138
\$280,218 pur.livestock)	\$73,240	\$555,129
\$4,600 \$1,568	\$3,056 \$998	\$4,736 \$1,676
\$36,084	\$12,430	\$48,470
\$7,178	\$1,941	\$14,353
\$10,732	\$8,764	\$6,771
\$39,419		
\$67,777	\$69,201	\$14,088
	\$4,559 \$28,370 \$69,639 \$17,990 \$280,218 pur.livestock) \$4,600 \$1,568 \$36,084 \$7,178 \$10,732 \$39,419	\$4,559 \$3,045 \$28,370 \$15,000 \$69,639 \$26,251 \$17,990 \$4,425 \$280,218 \$73,240 pur.livestock) \$3,056 \$1,568 \$998 \$36,084 \$12,430 \$7,178 \$1,941 \$10,732 \$8,764 \$39,419

## **Ave. Total Dollars Spent Locally per Farm**

\$568,134

				Raised	<i>(</i> = = =	Ending		
Item	Ha	arvest (Oct.31 pr	rices)	Feed Fed		Inventory		
Wheat/bu.		5.30				5.07		
Barley/bu.		3.36 (6.95/cm	wt)			3.50 (7.30/cwt)		
Corn/bu.		3.92 (7.10/cv	wt)			4.48 (7.90/cwt)		
Alfalfa Hay Pr	rem. 16	5.00				185.00		
Alfalfa Hay D	ry Cow 13	5.00				145.00		
Grass/Mixed H	Hay/t 8	5.00				90.00		
Corn Silage/w	et ton 3	8.00				36.00		
Haylage (conv	ert to dry ton and	use prices in	dicated	l above)				
				Cost		Market		
Beef Cow				1150.00		1150.00		
1	nent Heifer (preg.)	)		1200.00		1650.00		
Beef Bulls				2000.00		3500.00		
Dairy Cow				1250.00		1450.00		
Dairy Springer				1200.00		1500.00		
Dairy pre bred	Heifer (ave. wt. 5	500)		750.00		1000.00		
Dairy Bulls				800.00		1100.00		
	teer/cwt (500 wt)	•	/			148.00		
Beef Market H	leifer/cwt (500 wt)	) (10cent slid	le)			135.00		
Dairy Steers/c	wt (55.00 dollars	s/cwt under t	beef ste	ers)		80.00		
Pasture/\$AUM	1		24.00					
Aftermath pas	ture/\$AUM		15.00					
Value of milke	ed used in home		14.20/0	cwt				
Value of milk	fed calves		14.20/0	ewt				
Depreciation:	Buildings	4%						
	Machinery	10%						
	Power Equipment	t 12%						
	Beef Cattle	Are not	t depred	ciated				
	Dairy Cows	Are not						
The economic (management) depreciation is calculated by multiplying the asset group by (1 minus the appropriate percentage rate).								

## **2019 Prices/Values Used in the Analysis Report**

Farm and Ranch values for calculating Return on Assets (Cost value Balance Sheet)								
Farm Ground with water	At Purchase Value							
Farm Ground w/o water	At Purchase Value							
Water Shares	At Purchase Value							
Ranch	At Purchase Value							
Building and dwelling	At Purchase Value							

**Value of operator's labor** is calculated by: \$20,000 per operator plus 5% of the value of farm production, with a minimum of \$35,000 for a full-time farm operator.

**Hired Labor Hours** = Total Hired Labor cost  $\div$  \$9.00/hour

#### Summary of Whole Farm Analysis by Years Utah Farm Business Management Program Participants

		2006		2007	1	2008		2009	2010	2	2011	2012	2013	2014		2015	2016		2017		2018		2019
Number of Farms	6	40		46		47		41	56		44	49	37	48		36	35		41		36		23
Farm Income Statement																							
Gross Cash Farm Income	\$	507,874	\$	612,263	\$	618,292	\$	535,368	\$ 518,569 \$	1	1,115,266	\$ 1,334,694	\$ 1,831,110	\$ 1,537,534	\$	803,020	\$ 564,133	\$	500,869	\$	510,322	\$	521,570
Total Cash Farm Expense	\$	473,450	\$	506,341	\$	569,763	\$	518,894	\$ 444,509 \$		986,709	\$ 1,209,961	\$ 1,704,894	\$ 1,233,708	\$	625,583	\$ 421,118	\$	386,971	\$	363,911	\$	458,167
Inventory Change	\$	6,446	\$	20,608	\$	10,090	\$	(35,054)	\$ 21,707 \$		88,173	\$ 213,747	\$ 36,547	\$ 218,442	\$	10,996	\$ (89,678)	\$	73,497	\$	(24,494)	\$	124,689
Depr. & Capital Adj.	\$	(29,436)	\$	1,087	\$	(24,014)	\$	(31,137)	\$ (23,176) \$		(27,530)	\$ (35,453)	\$ 7,745	\$ (55,538)	\$	(57,523)	\$ (51,764)	\$	(47,666)	\$	(46,291)	\$	(52,012
Net Farm Income (accrual adj.)	\$	11,434	\$	127,616	\$	35,679	\$	(46,995)	\$ 73,038 \$		189,928	\$ 178,294	\$ 167,074	\$ 467,291	\$	134,938	\$ 1,710	\$	139,676	\$	74,923	\$	72,676
Profitability and Liquidity Analysis (Assets	s@m	ikt value)																					
Rate of Return:																							
Average Farm Assets (%)		1.7%		8.8%		1.9%		-3.7%	4.1%		8.3%	5.6%	4.0%	14.20%		1.40%	-1.2%		4.7%		1.7%		2.2%
Average Farm Equity (%)		-3.6%		9.7%		0.5%		-7.9%	4.0%		10.3%	6.1%	4.1%	19.80%		1.00%	-3.0%		4.7%		1.3%		1.3%
Operating Profit Margin (%)		11.2%		40.2%		10.3%		-23.5%	22.3%		27.2%	23.0%	20.8%	40.30%		9.30%	-8.9%		22.9%		11.8%		11.4%
Asset Turnover Rate (%)		15.3%		22.0%		18.7%		15.5%	13.1%		30.7%	24.4%	19.4%	35.30%		15.30%	14.1%		20.4%		14.1%		19.6%
Farm Interest Paid	\$	46,523	\$	44,157		\$34,755	\$	31,918	\$ 27,540 \$		37,628	\$ 41,560	\$ 45,305	\$ 34,263	\$	24,502	\$ 28,990	\$	24,527	\$	17,635	\$	34,533
Comparative Financial Statement (Assets @	@Mkt	Value)																					
Total Ending Assets	\$	2,502,092	\$ 2	2,572,218	\$ 2	2,426,411	\$ 2	2,665,639	\$ 2,308,391 \$	2	2,790,218	\$ 3,329,832	\$ 4,006,365	\$ 3,848,493	\$4	,020,104	\$ 3,280,586	\$2	2,962,227	\$2	2,882,045	\$3	,185,361
Total Ending Liabilities	\$	749,112	\$	723,681	\$	657,427	\$	738,552	\$ 618,632 \$		798,347	\$ 985,463	\$ 1,173,318	\$ 1,021,881	\$	818,092	\$ 623,210	\$	557,957	\$	577,989	\$	871,976
End Net Worth (farm & non farm)	\$	1,752,980	\$	1,887,634	\$1	,768,984	\$ ^	1,927,087	\$ 1,689,760 \$	2	2,110,052	\$ 2,330,288	\$ 2,833,046	\$ 2,826,612	\$ 3	3,202,013	\$ 2,657,376	\$2	2,404,271	\$2	2,304,056	\$ 2	,313,385
End Farm Current Debt to Asset %		31%		25%		22%		67%	66%		55%	63%	65%	40%		41%	47%		37.0%		45%		68%
End Total Debt to Asset %		30%		27%		27%		28%	27%		28%	30%	29%	27%		20%	19%		19.0%		20%		31%
CROP PRODUCTION																							
Acreage Information																							
Total Acres Owned		1563		2073		1292		1593	1216		1317	1291	1469	1,133		1607	1343		1291		1250		706
Total Crop Acres		632		459		440		535	420		407	471	490	465		506	404		380		338		400
Crop Acres Owned		483		347		348		397	299		320	372	350	335		396	325		289		253		299
Crop Acres Cash Rented		135		102		84		129	114		80	95	140	133		106	79		78		65		101
Crop Acres Share Rented		14		9		8		9	8		7	5	0	0		4	0		13		19		C
Crop Yields																							
Alfalfa Hay ton/per Acre		4.75		3.66		4.55		4.46	4.35		5.11	4.41	4.15	3.63		3.97	5.06		4.89		4.28		4.9
Other Hay ton/per Acre		2.19		1.56		2.24		3.86	2.1		2.12	2.49	1.16	1.36		2.47	2.73		2.52		2.37		4.6
Corn Silage wet ton/per Acre		20.2		18.2		20.36		20.02	20.68		19.74	26.19	21.43	20.93		21.55	23.55		21.82		20.83		23.56
Barley Per Acre (cwt)		27.94		33.18		42.61		55.4	43.66		25.15	25.99	no report	51.01		no report	no report		66.32		16 r	no r	eport
Crop Prices Received (cash sales)																							
Alfalfa Hay/ton	\$	90.02	\$	115.57	\$	168.00	\$	115.08	\$ 95.69 \$		180.94	\$ 188.14	\$ 196.17	\$ 201.57	\$	153.23	\$ 123.68	\$	131.86	\$	166.74	\$	165.70
Other Hay/ton	\$	63.62	\$	77.48	\$	112.12	\$	71.88	\$ 70.39 \$		114.58	\$ 95.25	\$ 143.45	\$ 140.53	\$	76.55	\$ 81.84	\$	82.27	\$	123.88	\$	110.20
Corn Silage/ wet ton	\$	26.20	\$	25.31	\$	46.37	\$	29.31	\$ 30.94 \$		19.74	\$ 48.82	\$ 49.30	\$ 57.21	\$	40.23	\$ 32.26	\$	34.96	\$	38.15	\$	38.00
Corn/bushel	\$	2.90	\$	4.22	\$	4.38	\$	4.28	\$ 4.09 \$		6.06	\$ 7.80	\$ 6.06	\$ 5.22	\$	4.03	\$ 4.83	\$	4.19	\$	4.08	\$	4.63

Summary of Whole Farm Analysis by Years Utah Farm Business Management Program Participants

		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Number of Farms	6	40	46	47	41	56	44	49	37	48	36	35	41	36	23
LIVESTOCK PRODUCTION															
Beef Cow/Calf															
Number of Beef Cow Operations		23	21	23	20	27	22	21	18	23	20	17	18	4	8
Number of Beef Cows		392	402	384	354.00	316	341.4	390.7	360	336	416	352	342	144	23
Pregnancy Rate		91.1%	94%	93.7%	94.5%	95.90%	95.90%	93.9%	94.9%	94.5%	95.7%	94.3%	96.0%	93.9%	0.94
Weaning %		80.6%	83.9%	78.3%	83.6%	84.80%	86.40%	84.9%	86.5%	89.0%	90.2%	85.3%	84.7%	87.0%	0.856
Lbs weaned Per cow		420	426	396	419.00	446	466	454	418	491	495	447	501	542	518
Feed Cost per Cow	\$	169.78 \$	169.01	\$ 229.63 \$	3 138.22 \$	198.21 \$	318.24 \$	360.44 \$	365.07 \$	407.97 \$	383.60 \$	313.93	\$ 355.94	372.27	445.54
Cull Cow %		14.7%	13.3%	15.6%	10.5%	11.6%	11.1%	10.5%	14.4%	13.5%	12.3%	8.9%	9.7%	13.9%	12.4%
Cull Cow Income/per head	\$	99.03 \$	65.88	\$ 94.25 \$	58.56 \$	72.61 \$	86.10 \$	89.94 \$	142.46 \$	181.40 \$	134.65 \$	69.20	\$ 92.74 \$	103.80	\$ 96.71
Break Even (cwt) (direct & ovhd exp.)	\$	95.40 \$	88.84	\$ 117.83 \$	5 153.79 \$	108.78 \$	153.43 \$	142.49 \$	151.25 \$	169.72 \$	151.84 \$	135.26	\$ 147.56 \$	96.15	\$ 147.63
Sales \$/cwt for weaned calf	\$	129.93 \$	117.66	\$ 108.64 \$	5 103.83 \$	121.47 \$	141.55 \$	166.97 \$	174.43 \$	259.51 \$	243.86 \$	132.04	\$ 155.65 \$	125.15	\$ 127.65
Average Net Return per Beef Cow															
Dairy Cows															
Number of Dairy Operations reporting		6	9	8	6	7	3	8	6	7	3	3	5	6	:
Number of Milking Cows		351.2	394.8	405	468	443	1,537	760	1,002	864	360	127	223	208	36
Turnover Rate		16.9%	24.2%	31.6%	29.8%	29.4%	25.7%	38.4%	24.5%	34.4%	34.10%	25.30%	19.2%	27.4%	26.5%
Cull Cow Income/per head	\$	90.84 \$	85.69	\$ 113.03 \$	5	147.91 \$	163.71 \$	258.12 \$	218.86 \$	349.70 \$	290.37 \$	227.95	\$ 110.83 \$	160.96	\$ 136.90
Lbs of milk/cow (365 day)		19,796.0	21,442.0	21,036.0	22,041.0	20,532	20,177	21,372	20,215	23,376	21,135	17,068	15475	18217	1482
Feed Cost/cwt of milk	\$	7.10 \$	7.73	\$ 10.29 \$	8.00 \$	6.79 \$	10.33 \$	12.56 \$	11.62 \$	11.51 \$	9.13 \$	9.45	\$ 9.35 \$	7.39	\$ 11.97
Break Even /cwt (direct & ovhd exp.)	\$	12.25 \$	13.19	\$ 15.76 \$	5 12.46 \$	11.41 \$	15.22 \$	17.05 \$	16.86 \$	16.04 \$	14.06 \$	14.81	\$ 15.42 \$	13.53	\$ 19.78
Milk Sales (cwt)	\$	12.71 \$	18.03	\$ 18.08 \$	5 12.00 \$	16.50 \$	20.05 \$	16.92 \$	19.93 \$	23.45 \$	17.61 \$	16.85	\$ 17.66 \$	15.94	\$ 18.44
HOUSEHOLD INFORMATION															
Non Farm Income	\$	39,454 \$	24,252	\$ 24,929.00 \$	s 19,262 \$	16,590 \$	17,956 \$	19,737 \$	13,246 \$	16,438 \$	4,616 \$	8,802	\$ 14,841 \$	10,204	\$ 9,112
No. Farms Reporting Household Infor.		19	16	11	13	8	7	5	7	5	7	9	>5 reporting >	5 reporting >	>5 reporting
Average Family Size		4	4.1	3.8	4.4	4	4.6	4.2	3.4	3.4	3.7	3.4	no data no	o data r	no data
Total Family Living	\$	37,602 \$	39,350	\$ 51,600 \$	52,022 \$	36,739 \$	53,946 \$	36,614 \$	39,877 \$	48,649 \$	61,390 \$	57,248	no data no	o data r	no data
Other Family Exp.(taxes, nonfarm Cap.pur., Inv.&Saving	g) \$	2,619 \$	13,779	\$ 18,394 \$	5 11,380 \$	8,386 \$	13,266 \$	2,206 \$	15,231 \$	25,552 \$	64,419 \$	9,195	no data no	o data r	no data
Ttl Family Living, Invest. & nonfarm Cptl Pur.	\$	40,220 \$	52,947	\$ 62,667 \$	63,037 \$	45,125 \$	67,213 \$	38,820 \$	54,545 \$	70,936 \$	124,687 \$	66,443	no data no	o data r	no data

## Whole Farm Reports

The whole farm report section summarizes the financial performance of the cooperating farms. Most tables report the average for all the farms as well as the high, low, and mid third when ranked by profitability. Several measures of financial performance are included in the following tables. Many of the measures are summarized in the "financial summary" table.

#### **Income Statement**

An income statement shows the net returns that were earned by a firm. Most farmers are familiar with 1040 F income statement that is provided to the Internal Revenue Service each year. Most farmers file the 1040 F based on a cash accounting system of accounting. They may also use methods of depreciation (e.g. MARCS) that do not realistically reflect actual depreciation. In addition, a cash based 1040 F does not account for all changes in inventory. The income statements in this report depart from a 1040 F from both of these perspectives. As a result, the net farm income of \$134,938 reported in the following tables represents an accrual adjusted income statement which can not be directly compared to a 1040 F income statement. The data concerning net farm income shows a significant difference between the high and low profit firms (profits of \$474,166). Most of this difference is associated with enterprise income and expenses. This suggests that there is a significant difference in the cost of production (cash expenses as well as inventory changes) incurred by the low versus high profit farms. The high profit farms also had relatively large increases in inventory which suggests possible growth of the firm.

#### **Profitability**

Several measures are used to reflect the profitability of a farm or ranch. The two most common measures are return on assets (ROA) and return on equity (ROE). Both are similar to and can be compared to an interest rate (percent return). ROA reflects the return to all assets including interest paid to lenders while ROE reflects the return to the owner/operator for funds he/she has invested in the firm. If the ROE is less than the cost of debt (interest rate on borrowed funds) lenders are earning more on their money invested in the business than is the owner/operator. As noted in the tables ROE for the high profit firms is significantly higher than for the low profit firms. These returns are also closely related to the operating profit margin and the asset turnover ratio – higher ratios generally lead to higher profits. Profitability based on market values in 2017 show ROE averaged 3.1% and ROA averaged 3.4%.

#### **Solvency and Liquidity**

There is no other measure that reflects the financial success of a firm as does the change in owner's equity. This change shows how much more of the farm business is owned by the farm operator at the end of the year as compared to the beginning of the year. The key to increases in equity is profitability.

## **OVERVIEW OF FARM FINANCIAL STATEMENTS**

#### Farm Income Statement

This is a summary of income, expenses and the resulting profit or loss from operations. The Farm Income Statement is divided into two parts – Income and Expenses. The Income portion provides a detailed picture of cash farm income flowing into the business. The Expense portion of the statement is further divided into three sections, cash expenses, depreciation and capital adjustments. Inventory changes, depreciation and other capital adjustments are accrual adjustments to Net Cash Income, which result in Net Farm Income – a more accurate reflection of actual farm business profitability. Net Farm Income represents the return to the operator's and family's unpaid labor, management, and equity capital investment.

#### **Profitability and Liquidity Measures**

These reports provide a number of measures of performance. Profitability measures the value the farm has produced for the resources contributed. Measures reported (net farm income, labor and management earnings, rate of return on assets, rate of return on equity, operating profit margin, and the asset turnover rate) are calculated with assets valued at both cost and market basis.

Liquidity measures the ability of a business to meet its financial obligations in the short run; including family living, taxes and debt payments. Measures reported (the amount available to service intermediate debt and the years required to turnover intermediate debt) are provided on both a cash and accrual basis. Both measures are determined after providing for family living and taxes and for servicing real estate debt.

#### **Balance Sheets**

Two separate Balance Sheet reports are provided, one at cost basis and the other at market basis for assets. These balance sheets provide a categorical listing of all assets, liabilities and equity.

Solvency measures are also provided on the Balance Sheets. The percentages shown represent the percent in debt for current assets, current and intermediated assets, long term assets, and the total assets of the business.

#### Statement of Cash Flows

This table reports all the sources from which cash was generated, where cash was used, and what remains at year-end. It starts with the Beginning Cash Balance and concludes with the Ending Cash Balance. Cash from Operating Activities represents inflow and outflows from ordinary farming and non-farm activities. The result is Net Cash from Operations. Cash from Investing Activities reports the cash inflows and outflows from the purchase and sale of farm and non-farm assets and investments. The result is Net Cash from Investing Activities. Cash from Financing Activities represents cash inflows from money borrowed and gifts received, and outflows for principal paid and gifts and dividends given. The result is a Net Cash from Financing Activities. The Net Change in Cash balances is the sum total of the cash position from each of the three activities.

#### **Crop Production and Marketing Summary**

This table contains three sections. The Acreage Summary reports, the owned acres, and rented acres in the farm business. The Average Price Received section reports the average prices received for crops sold – actual sales only. The Average Yield per Acre section reports the average yields of the various crops produced. Results are shown only where there was a total of three or more in a group.

#### **Financial Standards Measures**

The Financial Standards Measures are the sixteen financial measures selected by the Farm Financial Standards Task Force of the American Bankers Association.

#### **Operator and Labor Information**

The Operator and Labor Analysis summarizes the results per operator and the labor utilized in the operation of the farm business, both paid and unpaid. It also provides a calculated value of farm production per hour of labor, and net farm income per unpaid hour. These measures could be considered measures of labor efficiency.

#### Household and Personal Expenses and Non-Farm Summary

The Household and Personal Expenses is a detailed summary of expenditures by farm households that maintained a record of their household spending. The Non-Farm Summary is a report of non-farm income, expenses and liabilities.

#### Farm Income Statement Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
Cash Farm Income				
Aftermath Grazing	775	-	2,229	-
Alfalfa Seed	1,572	-	-	4,521
Barley, Spring	2,077	382	-	5,637
Corn	40,845	14,284	53,472	51,458
Corn Silage	9,325	1,359	-	25,620
Hay, Alfalfa	101,953	53,173	69,177	177,411
Hay, Mixed	12,807	-	8,871	27,948
Oatlage	1,754	-	-	5,041
Oats	224	-	643	-
Pasture	1,599	2,154	-	2,713
Miscellaneous crop income	375	314	63	739
Beef Cow-Calf, Beef Calves	16,152	25,619	24,019	-
Beef Backgrounding	40,821	-	22,770	94,589
Dairy, Milk	86,180	240,807	-	37,060
Dairy, Dairy Calves	1,115	3,664	-	-
Horses, Breeding Mares, Foals	2,639	8,171	438	-
Sheep, Feeder Lamb Prod, Fdr Lambs	2,862	9,405	-	-
Sheep, Feeder Lamb Prod, Wool	500	1,641	-	-
Sheep, Market Lamb Prod, Mkt Lambs	3,090	-	-	8,884
Dairy Feeder	294	-	845	-
Cull breeding livestock	12,518	16,321	6,870	14,837
Misc. livestock income	893	1,013	51	1,630
Crop government payments	1,211	-	3,481	-
CRP payments	605	-	1,740	-
Livestock govt payments	1,318	4,331	-	-
Other government payments	16,956	20,234	2,762	28,283
4190	14,095	714	-	39,899
Custom work income	126,678	35,821	294,582	38,274
Patronage dividends, cash	3,563	3,017	2,845	4,759
Crop insurance income	4,295	-	-	12,349
Property insurance income	48	-	-	138
Sale of resale items	4,435	-	-	12,750
Livestock insurance inc	435	-	1,250	-
Other farm income	7,563	9,732	2,208	11,022
Gross Cash Farm Income	521,570	452,158	498,314	605,561

#### Farm Income Statement (continued) Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	Hiah 34%
Number of farms	23	7	8	8
Cash Farm Expense Seed and plants	23 35,388	8.788	8 16.525	8 77.526
Fertilizer	30,157	15,604	41,312	31,738
Crop chemicals	10,652	1,024	9,840	19,889
Crop insurance	460	-	41	1,281
Storage	526	-	1,514	-
Irrigation energy	14,511	1,934 8,546	11,275 10,035	28,751
Water assessment Packaging and supplies	8,584 5,878	8,546 1,036	1,751	7,167 14,241
Cropmiscellaneous	1,038	56	1,751	2,935
Feeder livestock purchase	2,895	951	4,824	2,667
Purchased feed	103,640	142,089	147,014	26,622
Breeding fees	388	13	186	918
Veterinary	4,824 4,473	3,930	3,811	6,618
Supplies DHIA	4,473	9,412 211	2,364	2,259
Livestock insurance	117	339	41	-
Livestock leases	33	107	-	-
Grazing fees	340	71	308	607
Bedding	342	1,124	-	-
Consultants	106 32,946	-	29 28,166	277
Interest Fuel&oil	28,220	32,850 29,367	20,100 22,653	37,811 32,783
Repairs	25,632	33,855	12,043	32,025
Repair, machinery	12,510	-	17,340	18,627
Repair, livestock equip	3,451	-	6,088	3,832
Customhire	1,982	1,795	2,521	1,606
Repair, buildings Repair, irrigation equip	410 5,890	-	218 7,036	961 9,899
Hired labor	60,555	- 74,876	46,495	62,085
Land rent	18,502	19,846	20,787	15,042
Machinery leases	50	164	-	-
Real estate taxes	4,000	4,687	2,274	5,125
Personal property taxes	1,022	327	998	1,655
Farm insurance Utilities	9,332 6,392	9,723 9,469	7,049 2,774	11,272 7,319
Hauling and trucking	8,298	15,128	7,842	2,778
Marketing	1,583	4,151	616	304
Dues & professional fees	6,242	4,524	2,068	11,919
Purchase of resale items	350	-	1,005	-
Miscellaneous	6,383 458,167	3,250 439,247	6,368 445,212	9,140 487,676
Total cash expense Net cash farm income	63,403	12,912	53,102	117,885
	,	-,	,	,
Inventory Changes	7.070		050	00.005
Prepaids and supplies Accounts receivable	-7,073 -1,054	-220 939	853 7,376	-20,995 -11,229
Hedging accounts	-1,034		7,570	-11,229
Other current assets	6,081	-	10,245	7,238
Crops and feed	92,183	14,940	68,659	183,296
Marketlivestock	2,366	-4,893	713	10,371
Breeding livestock Other assets	-2,111 -10,406	-24,043 -857	3,065 -29,169	11,903
Accounts pavable	-17,115	-057	-49,205	-
Accrued interest	-1,587	-4,268	-78	-749
Total inventory change	61,285	-18,401	12,461	179,835
Net operating profit	124,689	-5,489	65,563	297,719
Depreciation				
Machinery and equipment	-40,502	-30,986	-23,877	-65,455
Titled vehicles	-5,999	-2,831	-5,231	-9,538
Buildings and improvements	-5,511	-11,986	-706	-4,650
Total depreciation	-52,012	-45,803	-29,814	-79,644
Net farm income from operations	72,676	-51,292	35,749	218,076
Gain or loss on capital sales	4	-	-	13
	70.001	E 1 0 0 0		010.000
Netfarmincome	72,681	-51,292	35,749	218,088

#### Inventory Changes Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	<u> </u>
Number of farms	23	7	8	8
Net cash farm income	63,403	12,912	53,102	117,885
<b>Crops and Feed</b> Ending inventory Beginning inventory Inventory change	162,073 69,890 92,183	56,452 41,512 14,940	186,473 117,814 68,659	230,093 46,797 183,296
Market Livestock Ending inventory Beginning inventory Inventory change	35,590 33,224 2,366	2,579 7,472 -4,893	15,629 14,916 713	84,435 74,064 10,371
Accts Receivable Ending inventory Beginning inventory Inventory change	40,443 41,497 -1,054	5,065 4,126 939	35,287 27,910 7,376	76,556 87,785 -11,229
<b>Prepaid Expenses and Supplies</b> Ending inventory Beginning inventory Inventory change	11,558 18,631 -7,073	3,429 3,648 -220	8,190 7,337 853	22,038 43,033 -20,995
Hedging Activities Ending inventory Withdrawals Beginning inventory Deposits Gain or loss	- - - -	- - - -		- - - -
Other Current Assets Ending inventory Beginning inventory Inventory change	11,613 5,532 6,081	- -	11,728 1,483 10,245	21,659 14,421 7,238
<b>Breeding Livestock</b> Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust	187,321 2,291 187,999 3,725 -2,111	211,618 7,529 238,918 4,271 -24,043	123,000 - 117,588 2,347 3,065	230,384 - 213,857 4,624 11,903
Other Capital Assets Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust	99,651 522 106,586 3,993 -10,406	6,857 1,714 2,571 6,857 -857	900 - 24,588 5,481 -29,169	279,596 - 279,596 - -
Accounts Payable Beginning inventory Ending inventory Inventory change	7,037 24,152 -17,115	-	7,325 56,530 -49,205	12,907 12,907 -
Accrued Interest Beginning inventory Ending inventory Inventory change	2,734 4,320 -1,587	2,796 7,063 -4,268	21 98 -78	5,393 6,142 -749
Total inventory change	61,285	-18,401	12,461	179,835
Net operating profit	124,689	-5,489	65,563	297,719

#### Depreciation Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	<u> </u>	High 34%
Number of farms	23	7	8	8
Net operating profit	124,689	-5,489	65,563	297,719
Machinery and Equipment				
Ending inventory	462,413	423,984	309,404	649,048
Capital sales	4,939	8,913	5,250	1,150
Beginning inventory	464,581	429,490	314,709	645,160
Capital purchases	43,273	34,393	23,822	70,493
Depreciation, capital adjust.	-40,502	-30,986	-23,877	-65,455
Titled Vehicles				
Ending inventory	50,664	38,831	53,073	58,608
Capital sales	-	-	-	-
Beginning inventory	48,846	30,805	55,217	58,261
Capital purchases	7,816	10,857	3,088	9,884
Depreciation, capital adjust.	-5,999	-2,831	-5,231	-9,538
Buildings and Improvements				
Ending inventory	212,705	393,149	87,957	179,566
Capital sales	-	-	-	-
Beginning inventory	213,493	397,812	82,740	182,966
Capital purchases	4,724	7,323	5,923	1,250
Depreciation, capital adjust.	-5,511	-11,986	-706	-4,650
Total depreciation, capital adj.	-52,012	-45,803	-29,814	-79,644
Net farm income from operations	72,676	-51,292	35,749	218,076
Gain or loss on capital sales	4	-	-	13
Net farm income	72,681	-51,292	35,749	218,088

#### Profitability Measures Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
Profitability (assets valued at cost)				
Net farm income from operations	72,676	-51,292	35,749	218,076
Rate of return on assets	2.2 %	-2.9 %	2.1 %	5.0 %
Rate of return on equity	1.3 %	-7.1 %	0.7 %	5.9 %
Operating profit margin	11.4 %	-21.7 %	9.3 %	23.5 %
Asset turnover rate	19.6 %	13.6 %	22.7 %	21.2 %
Farm interest expense	34,533	37,118	28,243	38,560
Value of operator lbr and mgmt.	50,839	49,826	27,052	75,511
Return on farm assets	56,370	-64,001	36,941	181,125
Average farm assets	2,533,107	2,175,601	1,742,457	3,636,575
Return on farm equity	21,838	-101,119	8,697	142,565
Average farm equity	1,735,147	1,420,268	1,318,641	2,427,172
Value of farm production	495,664	295,204	396,117	770,612
	Avg. Of			
	All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
Profitability (assets valued at market)				
Net farm income from operations	45,307	-52,111	52,116	123,737
Rate of return on assets	1.0 %	-2.7 %	2.4 %	2.0 %
Rate of return on equity	-0.3 %	-6.3 %	1.4 %	1.6 %
Operating profit margin	5.9 %	-22.0 %	13.5 %	11.3 %
Asset turnover rate	16.7 %	12.4 %	17.8 %	18.2 %
Farm interest expense	34,533	37,118	28,243	38,560
Value of operator lbr and mgmt.	50,839	49,826	27,052	75,511
Return on farm assets	29,001	-64,819	53,308	86,786
Average farm assets	2,975,520	2,385,629	2,224,705	4,242,490
Return on farm equity	-5,532	-101,937	25,064	48,226
Average farm equity	2,167,218	1,630,296	1,800,890	3,003,352
Value of farm production	495,664	295,204	396,117	770,612

#### Liquidity & Repayment Capacity Measures Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
Liquidity				
Current ratio	1.48	1.16	1.98	1.31
Working capital	92,872	12,997	153,363	102,273
Working capital to gross inc	15.4 %	3.0 %	27.9 %	12.8 %
Current assets	288,186	96,045	310,208	434,289
Current liabilities	195,314	83,048	156,845	332,016
Gross revenues (accrual)	602,548	438,245	548,960	799,902
Repayment capacity				
Net farm income from operations	72,676	-51,292	35,749	218,076
Depreciation	52,012	45,803	29,814	79,644
Personal income	-2,950	11,392	5,797	-24,245
Family living/owner withdrawals	-45,798	-18,757	-32,069	-83,186
Cash discrepancy	-6	-	-22	6
Payments on personal debt	-380	-371	-	-769
Income taxes paid	-2,115	-	-1,155	-4,926
Interest on term debt	16,202	25,955	11,446	12,423
Capital debt repayment capacity	89,642	12,731	49,560	197,022
Scheduled term debt payments	-71,395	-73,187	-61,378	-79,844
Capital debt repayment margin	18,247	-60,456	-11,817	117,178
Cash replacement allowance	-39,270	-29,350	-17,884	-69,337
Replacement margin	-21,023	-89,806	-29,701	47,841
Term debt coverage ratio	1.26	0.17	0.81	2.47
Replacement coverage ratio	0.81	0.12	0.63	1.32

#### Balance Sheet at Cost Values Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	<u> </u>	 High 34%
Number of farms	23	7	8	8
Assets				
Current Farm Assets				
Cash and checking balance	26,909	28,520	52,901	-493
Prepaid expenses & supplies	11,558	3,429	8,190	22,038
Growing crops Accounts receivable	10,275 40,443	5,065	11,728 35,287	17,813 76,556
Hedging accounts	+0;++3	5,005	-	- 10,000
Crops held for sale or feed	162,073	56,452	186,473	230,093
Crops under government loan	_	-	-	
Market livestock held for sale	35,590	2,579	15,629	84,435
Other current assets	1,338		-	3,846
Total current farm assets	288,186	96,045	310,208	434,289
Intermediate Farm Assets				
Breeding livestock	187,321	211,618	123,000	230,384
Machinery and equipment	462,413	423,984	309,404	649,048
Titled vehicles	50,664	38,831	53,073	58,608
Other intermediate assets	22,526	6,857	900	57,863
Total intermediate farm assets	722,924	681,290	486,377	995,901
Long Term Farm Assets				
Farmland	1,288,349	994,413	890,936	1,942,955
Buildings and improvements	212,705	393,149	87,957	179,566
Other long-term assets Total long-term farm assets	77,125 1,578,179	- 1,387,562	- 978,892	221,733 2,344,254
Total Farm Assets	2,589,289	2,164,897	1,775,477	3,774,444
	447 700	04.004	440 500	
Total Nonfarm Assets Total Assets	147,708 2,736,998	94,361 2,259,258	146,539 1,922,016	195,557 3,970,001
	2,700,000	2,200,200	1,522,010	3,370,001
Liabilities				
Current Farm Liabilities	4 320	7 062	00	6 1 1 0
Accrued interest Accounts payable	4,320 24,152	7,063	98 56,530	6,142 12,907
Current notes	118,551	16,767	61,522	264,641
Government crop loans	-	-	-	
Principal due on term debt	48,291	59,217	38,695	48,326
Total current farm liabilities	195,314	83,048	156,845	332,016
Total intermediate farm liabs	99,837	93,094	76,557	129,017
Total long term farm liabilities	548,362	599,189	219,116	833,136
Total farm liabilities	843,513	775,330	452,517	1,294,169
Total nonfarm liabilities	13,196	28,365	-	13,118
Total liabilities	856,709	803,696	452,517	1,307,286
Net worth (farm and nonfarm)	1,880,289	1,455,563	1,469,499	2,662,714
Net worth change	22,522	-59,244	8,637	107,953
Percent net worth change	1 %	-4 %	1 %	4 %
Ratio Analysis				
Current farm liabilities / assets	68 %	86 %	51 %	76 %
Intermediate farm liab. / assets	14 %	14 %	16 %	13 %
Long term farm liab. / assets	35 %	43 %	22 %	36 %
Total debt to asset ratio	31 %	36 %	24 %	33 %

Annual Report

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#### Balance Sheet at Market Values Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of <u>All Farms</u>	Low 33%	<u> </u>	
Number of farms	23	7	8	8
Assets Current Farm Assets Cash and checking balance Prepaid expenses & supplies Growing crops Accounts receivable Hedging accounts Crops held for sale or feed Crops under government loan Market livestock held for sale Other current assets Total current farm assets	26,909 11,558 10,275 40,443 162,073 35,590 1,338 288,186	28,520 3,429 5,065 56,452 2,579 96,045	52,901 8,190 11,728 35,287 186,473 15,629 310,208	-493 22,038 17,813 76,556 230,093 84,435 3,846 434,289
Intermediate Farm Assets Breeding livestock Machinery and equipment Titled vehicles Other intermediate assets Total intermediate farm assets	206,183 526,843 60,266 36,679 829,971	240,521 422,609 39,995 6,857 709,983	126,949 377,484 63,197 1,150 568,779	255,371 767,407 75,074 98,302 1,196,153
Long Term Farm Assets Farm land Buildings and improvements Other long-term assets Total long-term farm assets Total Farm Assets	1,570,797 234,941 99,046 1,904,784 3,022,942	1,175,485 393,003 1,568,488 2,374,516	1,286,642 100,281 1,386,922 2,265,909	2,200,850 231,298 284,758 2,716,906 4,347,348
Total Nonfarm Assets Total Assets	162,419 3,185,361	111,157 2,485,673	172,760 2,438,669	196,932 4,544,279
Liabilities Current Farm Liabilities Accrued interest Accounts payable Current notes Government crop loans Principal due on term debt Total current farm liabilities	4,320 24,152 118,551 48,291 195,314	7,063 16,767 59,217 83,048	98 56,530 61,522 38,695 156,845	6,142 12,907 264,641 48,326 332,016
Total intermediate farm liabs Total long term farm liabilities Total farm liabilities	99,837 548,362 843,513	93,094 599,189 775,330	76,557 219,116 452,517	129,017 833,136 1,294,169
Total nonfarm liabilities Total liabs excluding deferreds Total deferred liabilities Total liabilities	13,196 856,709 15,267 871,976	28,365 803,696 803,696	452,517 452,517	13,118 1,307,286 43,893 1,351,180
Retained earnings Market valuation equity Net worth (farm and nonfarm) Net worth excluding deferreds Net worth change Percent net worth change	1,880,289 433,096 2,313,385 2,328,652 -4,848 0 %	1,455,563 226,415 1,681,978 1,681,978 -60,062 -3 %	1,469,499 516,653 1,986,152 1,986,152 25,003 1 %	2,662,714 530,385 3,193,100 3,236,993 13,614 0 %
Ratio Analysis Current farm liabilities / assets Intermediate farm liab. / assets Long term farm liab. / assets Total debt to asset ratio Debt to assets excl deferreds	68 % 12 % 29 % 27 % 27 %	86 % 13 % 38 % 32 % 32 %	51 % 13 % 16 % 19 % 19 %	76 % 11 % 31 % 30 % 29 %

#### Statement Of Cash Flows Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of				
	All Farms	Low 33%	33 - 66%	High 34%	
Number of farms	23	7	8	8	
Beginning cash (farm & nonfarm)	23,535	39,501	55,408	-22,309	
Cash Provided By Operating Activities					
Gross cash farm income	521,570	452,158	498,314	605,561	
Total cash farm expense	-458,167	-439,247	-445,212	-487,676	
Net cash from hedging transactions	-	-	-	-	
Cash provided by operating	63,403	12,912	53,102	117,885	
Cash Provided By Investing Activities					
Sale of breeding livestock	2,291	7,529	-	-	
Sale of machinery & equipment	4,943	8,913	5,250	1,163	
Sale of titled vehicles	-	-	-,	-	
Sale of farm land	-	-	-	-	
Sale of farm buildings	-	-	-	-	
Sale of other farm assets	522	1,714	-	-	
Sale of nonfarm assets	-	-	_	-	
Purchase of breeding livestock	-3,725	-4,271	-2,347	-4,624	
Purchase of machinery & equip.	-43,273	-34,393	-23,822	-70,493	
Purchase of titled vehicles	-7,816	-10,857	-3,088	-9,884	
Purchase of farm land	-22,119	-1,106	-5,000	-62,624	
Purchase of farm buildings	-4,724	-7,323	-5,923	-02,024 -1,250	
Purchase of other farm assets	-3,993	-6,857	-5,481	-1,230	
Purchase of nonfarm assets	-1,637	-0,007	-3,401	-4,706	
		-	- 25 414		
Cash provided by investing	-79,531	-46,652	-35,411	-152,419	
Cash Provided By Financing Activities					
Moneyborrowed	154,627	113,192	97,410	248,100	
Principal payments	-83,607	-80,020	-89,289	-81,064	
Personal income	-2,950	11,392	5,797	-24,245	
Family living/owner withdrawals	-45,798	-18,757	-32,069	-83,186	
Income and social security tax	-2,115	-	-1,155	-4,926	
Capital contributions	1,117	-	-	3,213	
Capital distributions	-58	-190	-	-	
Dividends paid	-	-	-	-	
Cash gifts and inheritances	1,421	-	337	3,750	
Gifts given	-11	-	-	-31	
Other cash flows	-	-	-	-	
Cash provided by financing	22,628	25,617	-18,969	61,610	
Net change in cash balance	6,501	-8,124	-1,277	27,076	
Ending cash (farm & nonfarm)	30,030	31,377	54,109	4,772	
Discrepancy	6	-	22	-6	

#### Crop Production and Marketing Summary Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of			
	All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
Acreage Summary				
Total acres owned	706	367	1,124	584
Total crop acres	400	261	318	602
Crop acres owned	299	182	213	486
Crop acres cash rented	101	79	105	116
Crop acres share rented	-	-	-	-
Total pasture acres	284	478	324	75
Percent crop acres owned	75 %	70 %	67 %	81 %
Mach invest/crop acre cost	1,253	1,627	1,140	1,171
Mach invest/crop acre market	1,460	1,616	1,359	1,453
Average Price Received (Cash Sales	Only)			
Hay, Alfalfa per ton	166.56	138.80	178.58	171.04
Hay, Mixed per ton	170.85	-	-	146.71
Pasture per aum	21.40	-	-	22.46
Corn Silage per ton	37.15	-	-	37.57
Corn per bushel	4.81	-	-	-

#### Average Yield Per Acre

#### Summary Farm Income Statement Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of <u>All Farms</u>	Low 33%	<u> </u>	<u> </u>
Number of farms	23	7	8	8
Crop sales	172,930	71,353	134,392	300,349
Crop inventory change	92,183	14,940	68,659	183,296
Gross crop income	265,114	86,293	203,051	483,644
Livestock sales	154,219	289,308	48,071	142,163
Livestock inventory change	2,366	-4,893	713	10,371
Gross livestock income	156,585	284,416	48,785	152,534
Government payments Other cash farm income Change in accounts receivable Gain or loss on hedging accounts	20,090 174,331 -1,054 -	24,566 66,932 939	7,982 307,870 7,376	28,283 134,766 -11,229
Change in other assets	-10,406	-857	-29,169	-
Gain or loss on breeding lvst	-2,111	-24,043	3,065	11,903
Gross farm income	602,548	438,245	548,960	799,902
Cash operating expenses Change in prepaids and supplies Change in growing crops Change in accounts payable Depreciation	425,220 7,073 -6,081 17,115 52012	406,396 220 - 45.803	417,047 -853 -10,245 49,205 29,814	449,865 20,995 -7,238 - 79,644
Total operating expense	52,012	45,803	29,814	79,644
	495,339	452,419	484,967	543,266
Interest paid	32,946	32,850	28,166	37,811
Change in accrued interest	1,587	4,268	78	749
Total interest expense	34,533	37,118	28,243	38,560
Total expenses	529,872	489,538	513,210	581,826
Net farm income from operations	72,676	-51,292	35,749	218,076
Gain or loss on capital sales	4	-	-	13
Netfarmincome	72,681	-51,292	35,749	218,088

#### Operator and Labor Information Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of			
	All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
Operator Information				
Average number of operators	1.3	1.4	1.1	1.5
Average age of operators	51.9	46.1	51.4	57.2
Average number of years farming	26.9	23.3	24.8	31.5
Results Per Operator				
Working capital	68,905	9,098	136,323	68,182
Total assets (market)	2,363,332	1,739,971	2,167,706	3,029,519
Total liabilities	646,950	562,587	402,238	900,786
Net worth (market)	1,716,383	1,177,384	1,765,469	2,128,733
Net worth excl deferred liabs	1,727,710	1,177,384	1,765,469	2,157,995
Gross farm income	447,052	306,772	487,964	533,268
Total farm expense	393,131	342,676	456,187	387,884
Net farm income from operations	53,921	-35,905	31,777	145,384
Net nonfarm income	-2,188	7,975	5,153	-16,163
Family living & tax withdrawals	35,552	13,130	29,552	58,738
Total acres owned	523.5	256.7	999.3	389.0
Total crop acres	296.4	183.0	282.9	401.1
Crop acres owned	221.5	127.5	189.6	323.8
Crop acres cash rented	74.9	55.5	93.3	77.3
Crop acres share rented	-	-	-	-
Total pasture acres	210.9	334.4	288.3	50.0
Labor Analysis				
Number of farms	23	7	8	8
Total unpaid labor hours	1,676	1,664	1,256	2,105
Total hired labor hours	4,615	5,287	4,070	4,572
Total labor hours per farm	6,291	6,951	5,326	6,677
Unpaid hours per operator	1,243	1,165	1,117	1,403
Value of farm production / hour	78.79	42.47	74.37	115.41
Net farm income / unpaid hour	43.37	-30.82	28.46	103.60
Average hourly hired labor wage	16.21	12.32	13.33	22.71
Partnerships & LLCs				
Number of farms	12	4	3	5
Number of operators	1.3	1.3	1.0	1.6
Owner withdrawals per farm	61,077	-	-	67,378
Withdrawals per operator	50,897	-	-	53,902
Corporations				
Number of farms	3	1	2	-
Number of operators	2.0	-	-	-

#### Nonfarm Summary Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
				<u></u>
Number of farms	23	7	8	8
Nonfarm Income				
Personal wages & salary	5,078	5,529	1,159	8,602
Net nonfarm business income	-12,061	-	375	-35,052
Personal interest income	25	-	73	-
Taxrefunds	494	702	323	483
Other nonfarm income	3,515	5,161	3,867	1,722
Total nonfarm income	-2,950	11,392	5,797	-24,245
Gifts and inheritances	1,421	-	337	3,750
Nonfarm Assets (market)				
Checking & savings	3,121	2,857	1,208	5,265
Stocks & bonds	2,802	-	-	8,054
Other current assets	1,663	-	-	4,781
Furniture & appliances	2,826	2,857	1,250	4,375
Nonfarm vehicles	9,436	3,300	7,803	16,438
Cash value of life ins.	-	-	-	-
Retirement accounts	9,130	30,000	-	-
Other intermediate assets	1,087	-	3,125	-
Nonfarm real estate	70,043	57,143	59,375	92,000
Personal bus. investment	354	-	-	1,019
Other long term assets	61,957	15,000	100,000	65,000
Total nonfarm assets	162,419	111,157	172,760	196,932
Nonfarm Liabilities				
Accrued interest	132	433	-	-
Accounts payable	-	-	-	-
Current notes	2,849	9,361	-	-
Princ due on term debt	131	431	-	-
Total current liabilities	3,112	10,225	-	-
Intermediate liabilities	737	-	-	2,118
Long term liabilities	9,347	18,140	-	11,000
Total nonfarm liabilities	13,196	28,365	-	13,118
Nonfarm net worth	149,223	82,792	172,760	183,814
Nonfarm debt to asset ratio	8 %	26 %	- %	7 %

## **Financial Standards Measures**

This table contains the Farm Financial Standards Council's 16 financial measures (ratios) for evaluating a farm's financial position and performance.

#### LIQUIDITY

*Current Ratio* is calculated by dividing the total current farm assets by the total current farm liabilities. The higher the ratio, the greater the liquidity

*Working Capital* is calculated by subtracting current farm liabilities form current farm assets. It measures the amount of funds available to purchase operating inputs and inventory, after the sale of current farm assets and the payment of all current farm liabilities. Adequacy must be related to business size.

#### **SOLVENCY**

*Farm Debt to Asset Ratio* is calculated by dividing the total farm liabilities by the total farm assets. The higher the ratio, the greater the risk exposure of the business

*Farm Equity to Asset Ratio* is calculated by dividing farm equity or net worth by the total farm assets. It measures the proportion of the farm assets financed by the owner's equity as opposed to debt. This is opposite of the debt to asset ratio. These two measures always add up to 100% because they describe how total farm assets are financed. The higher the ratio, the more total capital supplied by the owner and less by creditors.

*Farm Debt to Equity Ratio* measures farm debt relative to farm equity. It is calculated by dividing the total farm liabilities by the total farm net worth. The debt to equity ratio measures the amount of borrowed capital being employed for every dollar of equity capital. The higher the ratio, the more capital supplied by creditors and less by the owner.

#### **PROFITABILITY**

**Rate of Return on Farm Assets** can be thought of as the average interest rate being earned on all investments in the farm or ranch business. If assets are valued at market value, the rate of return on assets can be looked at as the "opportunity cost" of farming versus alternative investments. If assets are valued at cost value, the rate of return on assets more closely represents the actual return on the average dollar invested in the farm. The rate of return on farm assets is calculated as follows: Rate of Return on Assets = Net Farm Income + Farm Interest – Value of Operator's Labor & Management, and Average Farm Investment = (Beginning Total Farm Assets + Ending Total Farm Assets)  $\div 2$ . The higher the value, the more profitable the farming operation

*Rate of Return on Farm Equity* represents the interest rate being earned on farm net worth. If assets are valued at market value, this return can be compared to returns available if the assets were liquidated and invested n alternate investments. If assets are valued at cost value, this more closely represents the actual return on the funds that have been invested or retained in the business. The rate of return on farm equity is calculated as follows: Rate of Return on Equity = Return on Farm Equity  $\div$  Average Farm Net Worth, where: Return on Farm Equity = Net Farm Income – Value of Operator's Labor and Management, and Average Farm Net Worth = (Beginning Farm Net Worth + Ending Farm Net Worth)  $\div$  2. The higher the ratio, the more profitable the farming operation

*Operating Profit Margin* is a measure of the operating efficiency of the business. It is calculated as follows: Operating Profit Margin = Return to Farm Assets ÷ Value of Farm Production. If expenses are held in line relative to the value of output produced, the farm will have a healthy operating profit margin. A low profit margin may be caused by low prices, high operating expenses, or inefficient production. The higher the ratio, the more efficient the business

*Net Farm Income* represents the returns to unpaid labor, management, and equity capital invested in the business. Net Farm Income = farm revenues - farm expense + plus the gain or loss on the sale of farm capital assets

#### **REPAYMENT CAPACITY**

*Term Debt Coverage Ratio* measures whether the business generated enough cash to cover term debt payments. It is calculated by dividing the funds generated by the business for debt repayment (Net Cash Farm Income + Non farm Income + Interest Expense – Family Living Expense – Income Taxes) by the total term debt payments (annual scheduled principal and interest payments on intermediate and long term debt). A ratio less than 100 percent indicates that the business did not generate sufficient cash to meet the scheduled payments in the past year. A ratio greater than 100 percent indicates the business generated enough cash to pay all term debt payments.

*Capital Replacement Margin* is the amount of money remaining after all operating expenses, taxes, family living costs, and scheduled debt payments have been made. It is the cash generated by the farm business that is available for financing capital replacement such as machinery and equipment. RankEm Central calculates the capital replacement margin by first adding interest due on intermediate and long term loans to the amount available for principal payments. It then subtracts scheduled principal and interest payments from this total.

#### **EFFICIENCY**

*Asset Turnover Rate* is a measure of efficiency in using capital. It is calculated as follows; Asset Turnover Rate = Value of Farm Production ÷ Total Farm Assets. The higher the ratio the greater the efficiency

The last four ratios reflect the distribution of gross income to cover operating expenses and generate farm income. The sum of the operating expense ratio, the depreciation expense ratio, and the interest expense ratio equals the percent of gross income used to pay business expenses. The amount remaining is net farm income. The gross farm income used to calculate these ratios is the accrual gross farm income.

**Operating Expense Ratio** is calculated as (Total Farm Operating Expense – Farm Interest Expense)  $\div$  Gross Farm Income. This ratio indicates the percent of the gross farm income that was used to pay operating expenses. Total farm operating expense is the accrual total operating expense; the lower the ratio, the more efficient the business.

**Depreciation Expense Ratio** is calculated as Depreciation ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that was used to cover depreciation and other capital adjustments. The lower the ratio, the more efficient the business

*Interest Expense Ratio* is calculated as Farm Interest Expense  $\div$  Gross Farm Income. This ratio indicates the percent of the gross farm income used for farm interest expenses. This is the same ratio as the accrual interest as a percent of income from the Liquidity table. The lower the ratio, the more efficient the business

*Net Farm Income Ratio* is calculated as Net Farm Income ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that remained after all expenses. The higher the ratio, the more efficient the business

#### Financial Standards Measures Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	<u> </u>	High 34%
Number of farms	23	7	8	8
Liquidity	1.10		4.00	4.04
Current ratio	1.48	1.16	1.98	1.31
Working capital	92,872 15.4 %	12,997	153,363	102,273
Working capital to gross inc	15.4 %	3.0 %	27.9 %	12.8 %
Solvency (market)				
Farm debt to asset ratio	28 %	33 %	20 %	31 %
Farm equity to asset ratio	72 %	67 %	80 %	69 %
Farm debt to equity ratio	0.40	0.48	0.25	0.44
Profitability (cost)				
Rate of return on farm assets	2.2 %	-2.9 %	2.1 %	5.0 %
Rate of return on farm equity	1.3 %	-7.1 %	0.7 %	5.9 %
Operating profit margin	11.4 %	-21.7 %	9.3 %	23.5 %
Net farm income	72,681	-51,292	35,749	218,088
EBITDA	159,221	31,629	93,806	336,279
Repayment Capacity				
Capital debt repayment capacity	89,642	12,731	49,560	197,022
Capital debt repayment margin	18,247	-60,456	-11,817	117,178
Replacement margin	-21,023	-89,806	-29,701	47,841
Term debt coverage ratio	1.26	0.17	0.81	2.47
Replacement coverage ratio	0.81	0.12	0.63	1.32
Efficiency				
Asset turnover rate (cost)	19.6 %	13.6 %	22.7 %	21.2 %
Operating expense ratio	73.6 %	92.8 %	82.9 %	58.0 %
Depreciation expense ratio	8.6 %	10.5 %	5.4 %	10.0 %
Interest expense ratio	5.7 %	8.5 %	5.1 %	4.8 %
Net farm income ratio	12.1 %	-11.7 %	6.5 %	27.3 %

#### Financial Summary Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of <u>All Farms</u>	Low 33%	<u> </u>	<u> </u>
Number of farms	23	7	8	8
Income Statement	504 570	450.450	100.044	
Gross cash farm income	521,570 458,167	452,158	498,314	605,561
Total cash farm expense	63,403	439,247 12,912	445,212 53,102	487,676 117,885
Net cash farm income	61,285	-18,401	12,461	179,835
Inventory change Depreciation	-52,012	-45,803	-29,814	-79,644
Net farm income from operations	72,676	-43,803	35,749	218,076
Gain or loss on capital sales	4	-51,292	55,749	13
Average net farm income	72,681	-51,292	35,749	218,088
Median net farm income	45,934	-31,024	39,071	196,820
Profitability (cost)				
Rate of return on assets	2.2 %	-2.9 %	2.1 %	5.0 %
Rate of return on equity	1.3 %	-7.1 %	0.7 %	5.9 %
Operating profit margin	11.4 %	-21.7 %	9.3 %	23.5 %
Asset turnover rate	19.6 %	13.6 %	22.7 %	21.2 %
Profitability (market)				
Rate of return on assets	1.0 %	-2.7 %	2.4 %	2.0 %
Rate of return on equity	-0.3 %	-6.3 %	1.4 %	1.6 %
Operating profit margin	5.9 %	-22.0 %	13.5 %	11.3 %
Asset turnover rate	16.7 %	12.4 %	17.8 %	18.2 %
Liquidity & Repayment (end of year)			- /	
Current assets	288,186	96,045	310,208	434,289
Current liabilities	195,314	83,048	156,845	332,016
Current ratio	1.48	1.16	1.98	1.31
Working capital	92,872	12,997	153,363	102,273
Change in working capital	18,634	-12,782	8,706	56,050
Working capital to gross inc	15.4 %	3.0 %	27.9 %	12.8 %
Term debt coverage ratio	1.26	0.17	0.81	2.47
Replacement coverage ratio Term debt to EBITDA	0.81 4.00	0.12 21.11	0.63 3.37	1.32 2.77
Solvency (end of year at cost)				
Number of farms	23	7	8	8
Total assets	2,736,998	2,259,258	1,922,016	3,970,001
Total liabilities	856,709	803,696	452,517	1,307,286
Net worth	1,880,289	1,455,563	1,469,499	2,662,714
Net worth change	22,522	-59,244	8,637	107,953
Farm debt to asset ratio	33 %	36 %	25 %	34 %
Total debt to asset ratio	31 %	36 %	24 %	33 %
Change in earned net worth %	1 %	-4 %	1 %	4 %
Solvency (end of year at market)				
Number of farms	23	7	8	8
Total assets	3,185,361	2,485,673	2,438,669	4,544,279
Total liabilities	871,976	803,696	452,517	1,351,180
Net worth	2,313,385	1,681,978	1,986,152	3,193,100
Total net worth change	-4,848	-60,062	25,003	13,614
Farm debt to asset ratio	28 %	33 %	20 %	31 %
Total debt to asset ratio	27 %	32 %	19 %	30 %
Change in total net worth %	0 %	-3 %	1 %	0 %
Nonfarm Information	2 050	11 202	5 707	01 01E
Net nonfarm income	-2,950	11,392	5,797	-24,245
Crop Acres Total crop acres	400	261	318	602
Total crop acres owned	299	182	213	486
Total crop acres cash rented	101	79	105	116
Total crop acres share rented	-	-	-	- 10
Machinery value per crop acre	1,460	1,616	1,359	- 1,453
	1,700	1,010	1,000	1,-00

#### Financial Summary Excluding Deferred Liabilities Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of <u>All Farms</u>	Low 33%	<u> </u>	<u> </u>
Number of farms	23	7	8	8
Income Statement Gross cash farm income Total cash farm expense	521,570 458,167	452,158 439,247	498,314 445,212	605,561 487,676
Net cash farm income Inventory change Depreciation Net farm income from operations	63,403 61,285 -52,012 72,676	12,912 -18,401 -45,803 -51,292	53,102 12,461 -29,814 35,749	117,885 179,835 -79,644 218,076
Gain or loss on capital sales Average net farm income Median net farm income	72,681 45,934	-51,292 -31,024	35,749 39,071	218,088 196,820
Profitability (cost) Rate of return on assets Rate of return on equity	2.2 % 1.3 %	-2.9 % -7.1 %	2.1 % 0.7 %	5.0 % 5.9 %
Operating profit margin Asset turnover rate	11.4 % 19.6 %	-21.7 % 13.6 %	9.3 % 22.7 %	23.5 % 21.2 %
<b>Profitability (market)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	1.0 % -0.3 % 5.9 % 16.7 %	-2.7 % -6.4 % -22.0 % 12.4 %	2.4 % 1.4 % 13.5 % 17.8 %	2.0 % 1.6 % 11.3 % 18.2 %
Liquidity & Repayment (end of year) Current assets Current liabilities	288,186 195,314	96,045 83,048	310,208 156,845	434,289 332,016
Current ratio Working capital Change in working capital Working capital to gross inc Term debt coverage ratio	133,014 92,872 18,634 15.4 % 1.26	1.16 12,997 -12,782 3.0 % 0.17	1.98 153,363 8,706 27.9 % 0.81	1.31 102,273 56,050 12.8 % 2.47
Replacement coverage ratio Term debt to EBITDA	0.81 4.00	0.12 21.11	0.63 3.37	1.32 2.77
<b>Solvency (end of year at cost)</b> Number of farms Total assets Totalliabilities Net worth	23 2,736,998 856,709 1,880,289	7 2,259,258 803,696 1,455,563	8 1,922,016 452,517 1,469,499	8 3,970,001 1,307,286 2,662,714
Net worth change Farm debt to asset ratio Total debt to asset ratio Change in earned net worth %	22,522 33 % 31 % 1 %	-59,244 36 % 36 % -4 %	8,637 25 % 24 % 1 %	107,953 34 % 33 % 4 %
<b>Solvency (end of year at market)</b> Number of farms Total assets Total liabilities	23 3,185,361 856,709	7 2,485,673 803,696	8 2,438,669 452,517	8 4,544,279 1,307,286
Net worth Total net worth change Farm debt to asset ratio Total debt to asset ratio Change in total net worth %	2,328,652 5,001 28 % 27 % 0 %	1,681,978 -60,062 33 % 32 % -3 %	1,986,152 25,003 20 % 19 % 1 %	3,236,993 41,930 30 % 29 % 1 %
Nonfarm Information Net nonfarm income	-2,950	11,392	5,797	-24,245
Crop Acres Total crop acres Total crop acres owned	400 299	261 182	318 213	602 486
Total crop acres cash rented Total crop acres share rented Machinery value per crop acre	101  1,460	79 - 1,616	105 - 1,359	116 - 1,453

#### FINPACK Score Card Items Snow College, Uintah Basin Applied Technolgy College Farm/Ranch Management Programs (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	23	7	8	8
<b>Liquidity</b> Current ratio Working capital Working capital to gross inc	1.48 92,872 15.4 %	1.16 12,997 3.0 %	1.98 153,363 27.9 %	1.31 102,273 12.8 %
<b>Solvency (market)</b> Farm debt to asset ratio Farm equity to asset ratio Farm debt to equity ratio	28 % 72 % 0.40	33 % 67 % 0.48	20 % 80 % 0.25	31 % 69 % 0.44
Profitability (cost) Rate of ret on fm assets - mkt Rate of ret on fm assets - cst Rate of ret on fm equity - mkt Rate of ret on fm equity - cst Operating profit margin - mkt Operating profit margin - cst Net farm income - mkt Net farm income - cst EBITDA - cst	1.0 % 2.2 % -0.3 % 1.3 % 5.9 % 11.4 % 45,311 72,681 159,221	-2.7 % -2.9 % -6.3 % -7.1 % -22.0 % -21.7 % -52,111 -51,292 31,629	2.4 % 2.1 % 1.4 % 0.7 % 13.5 % 9.3 % 52,116 35,749 93,806	2.0 % 5.0 % 1.6 % 5.9 % 11.3 % 23.5 % 123,750 218,088 336,279
<b>Repayment Capacity</b> Capital debt repayment capacity Capital debt repayment margin Replacement margin Term debt coverage ratio Replacement coverage ratio	89,642 18,247 -21,023 1.26 0.81	12,731 -60,456 -89,806 0.17 0.12	49,560 -11,817 -29,701 0.81 0.63	197,022 117,178 47,841 2.47 1.32
<b>Efficiency</b> Asset turnover rate (cost) Asset turnover rate (market) Operating expense ratio Depreciation expense ratio Interest expense ratio Net farm income ratio	19.6 % 16.7 % 73.6 % 8.6 % 5.7 % 12.1 %	13.6 % 12.4 % 92.8 % 10.5 % 8.5 % -11.7 %	22.7 % 17.8 % 82.9 % 5.4 % 5.1 % 6.5 %	21.2 % 18.2 % 58.0 % 10.0 % 4.8 % 27.3 %

## **Crop Reports**

The crop enterprise analysis tables show the average returns and expenses per acre for crops grown by participating producers. There are potentially three reports for each crop, owned, cash rented and share crop rented acres. There may not be enough observations (a minimum of three is required) for each of these types of farmed acres. There are eight general sections to each report which are outlined as follows.

- 1. Number of farms and fields included for each crop.
- 2. The gross returns section indicates the gross receipts from producing each crop. The value per unit represents what the crop could have been sold for in the local market. In many cases these crops were fed to livestock owned by the farm. The gross returns reflect the value of production if sold not their value as feed fed.
- 3. Direct expenses represent the costs that were incurred to grow the crop. Most direct expenses are directly assigned to production of the crop and simply divided by acres. Some, such as Fuel and Oil and Repairs, which are difficult to assign directly to specific crops are determined by allocating the total annual expenses across all enterprises using allocation factors entered for each crop.
- 4. Overhead expenses represent the portion of the general overhead expenses that were allocated to this crop. No perfect system exists for allocating these costs, but these allocations are believed to be representative of the costs for this crop.
- 5. The net return's section represent the returns to the owner for his labor, management and equity capital. A return is also allocated for the operators labor and management which subtracted from net returns to the operator for his equity.
- 6. The sixth section provides a summary of the costs per unit of production which can be used to compare the prices that could be potentially received.
- 7. Machinery cost per acre is the sum of fuel and oil, repairs, custom hire, machinery lease payments and depreciation, and interest on intermediate debt divided by acres.
- 8. Estimated labor hours per acre is calculated by allocating the farmer's estimate of total operator and hired labor hours for the year across all enterprises.

There are enough observations for some crops (e.g. alfalfa) to show the amount of variation that exists in the costs and returns. In these cases, it clearly shows that costs are the primary variable that affects net returns – production and prices are generally similar for the high, mid and low profit farms.

#### Crop Enterprise Analysis Snow College, Uintah Basin Technical College Farm/Ranch Management Programs (Farms Sorted By Net Return)

#### Nm Ir DC Est Corn on Owned Land

	Avg. Of <u>All Farms</u>	
Number of farms	4	
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Total product return per acre Other crop income per acre Gross return per acre	238.75 206.45 100.00 4.63 956.36 30.16 986.51	
Direct Expenses Seed and plants Fertilizer Crop chemicals Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Hired labor Utilities Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 134.68\\ 159.00\\ 58.50\\ 52.02\\ 16.94\\ 3.44\\ 43.87\\ 95.59\\ 2.07\\ 1.94\\ 40.61\\ 9.44\\ 0.39\\ 618.50\\ 368.02 \end{array}$	
Overhead Expenses Hired labor RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	59.20 12.08 11.80 4.95 3.78 48.09 77.02 9.47 226.40 844.90 141.62	
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt <b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income	141.62 100.99 40.62 3.00 4.09 3.95	
With labor & management Net value per unit Machinery cost per acre Est. labor hours per acre	4.63 196.29 6.21	

#### Crop Enterprise Analysis Snow College, Uintah Basin Technical College Farm/Ranch Management Programs (Farms Sorted By Net Return)

#### Nm Ir DC Est Corn Silage on Owned Land

	Avg. Of <u>All Farms</u>
Number of farms	4
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Other crop income per acre Gross return per acre	70.75 23.56 100.00 38.00 895.43 5.65 901.08
Direct Expenses Seed and plants Fertilizer Crop chemicals Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Custom hire Hired labor Utilities Operating interest Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 113.39\\ 92.71\\ 9.58\\ 27.57\\ 35.20\\ 5.12\\ 38.58\\ 55.45\\ 1.06\\ 86.54\\ 4.21\\ 1.11\\ 470.52\\ 430.56\end{array}$
Overhead Expenses Hired labor RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 6.54 \\ 17.21 \\ 11.02 \\ 3.26 \\ 6.84 \\ 67.29 \\ 68.39 \\ 9.22 \\ 189.76 \\ 660.28 \\ 240.80 \end{array}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	240.80 24.31 216.50
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	19.97 28.02 27.78 28.81
Net value per unit Machinery cost per acre Est. labor hours per acre	38.00 158.53 8.29

#### Crop Enterprise Analysis Snow College, Uintah Basin Technical College Farm/Ranch Management Programs (Farms Sorted By Net Return)

#### Nm Ir DC Est Hay, Alfalfa on Owned Land

	Avg. Of <u>All Farms</u>	Low 33%	<u>/ 33%33 - 66%H</u>		
Number of farms		<u></u> 5	<u>5</u>	<u> </u>	
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Crop insurance per acre Other crop income per acre Gross return per acre	234.02 5.02 100.00 165.77 832.22 0.78 3.54 836.54	263.60 4.84 100.00 167.27 809.44 2.22 1.55 813.21	286.20 4.55 100.00 165.00 751.01 5.37 756.38	165.88 5.93 100.00 165.00 979.14 3.55 982.69	
Direct Expenses Seed and plants Fertilizer Crop chemicals Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Custom hire Hired labor Utilities Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 20.94\\ 50.94\\ 19.99\\ 37.90\\ 18.64\\ 11.03\\ 48.37\\ 84.19\\ 0.99\\ 36.12\\ 3.25\\ 5.05\\ 3.03\\ 340.44\\ 496.10\end{array}$	$\begin{array}{c} 28.62\\ 80.61\\ 21.75\\ 66.46\\ 12.29\\ 9.69\\ 43.96\\ 92.17\\ 0.53\\ 53.15\\ 6.83\\ 1.88\\ 7.82\\ 425.76\\ 387.45\end{array}$	$\begin{array}{c} 22.61\\ 24.29\\ 18.26\\ 30.39\\ 23.18\\ 9.76\\ 49.46\\ 92.92\\ 1.14\\ 33.83\\ 0.93\\ 10.87\\ 0.33\\ 317.97\\ 438.40 \end{array}$	$\begin{array}{c} 8.38\\ 49.97\\ 20.15\\ 10.87\\ 20.52\\ 14.64\\ 52.64\\ 61.07\\ 1.38\\ 16.86\\ 1.83\\ 0.88\\ 0.57\\ 259.76\\ 722.93\end{array}$	
Overhead Expenses Hired labor RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 23.77\\ 12.05\\ 16.57\\ 4.15\\ 7.54\\ 59.72\\ 125.73\\ 15.55\\ 265.07\\ 605.51\\ 231.03\end{array}$	$\begin{array}{c} 10.81\\ 17.52\\ 19.89\\ 0.51\\ 16.32\\ 47.66\\ 209.40\\ 13.95\\ 336.06\\ 761.82\\ 51.39\end{array}$	31.52 8.27 14.35 7.03 3.10 90.34 66.20 14.99 235.79 553.76 202.61	29.77 10.23 15.38 4.82 2.29 31.66 100.53 18.48 213.16 472.92 509.77	
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	231.03 93.82 137.21	51.39 98.73 -47.34	202.61 85.51 117.10	- 509.77 99.26 410.51	
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	67.81 120.61 119.75 138.44	87.98 157.43 156.65 177.05	69.86 121.66 120.49 139.27	43.77 79.69 79.10 95.82	
Net value per unit Machinery cost per acre Est. labor hours per acre	165.77 252.59 11.11	167.27 349.79 15.70	165.00 199.56 9.88	165.00 200.12 6.81	

# Nm Ir DC Est Hay, Alfalfa on Cash Rent

	Avg. Of <u>All Farms</u>	Low 33%	33 - 66%	<u> </u>
Number of farms	11	3	4	4
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Other crop income per acre Gross return per acre	110.70 4.70 100.00 164.96 774.93 3.55 778.48	191.67 4.74 100.00 165.00 782.35 782.35	94.43 4.59 100.00 164.86 757.37 6.53 763.89	66.25 4.75 100.00 165.00 783.86 7.02 790.88
Direct Expenses Seed and plants Fertilizer Crop chemicals Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Custom hire Hired labor Land rent Utilities Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 22.52\\ 63.93\\ 35.60\\ 41.66\\ 24.23\\ 7.93\\ 51.95\\ 92.35\\ 1.28\\ 43.53\\ 180.27\\ 3.00\\ 6.07\\ 0.14\\ 574.43\\ 204.05\end{array}$	$\begin{array}{c} 34.31\\ 96.97\\ 56.81\\ 60.70\\ 25.57\\ 5.60\\ 58.16\\ 107.56\\ 1.45\\ 58.96\\ 224.73\\ 6.32\\ 3.10\\ 0.09\\ 740.33\\ 42.02 \end{array}$	16.55 32.92 18.01 39.36 28.88 6.33 49.48 95.41 1.31 43.39 185.50 - 14.17 0.09 531.40 232.49	5.44 36.43 14.65 3.64 14.67 15.28 41.97 54.99 0.85 10.23 76.33 0.05 0.97 0.30 275.80 515.08
Overhead Expenses Hired labor RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	28.53 1.59 14.38 3.71 7.61 11.35 105.20 10.77 183.15 757.58 20.90	36.23 1.91 17.94 1.69 11.09 6.33 137.79 8.32 221.30 961.63 -179.28	12.84 1.52 13.58 1.42 5.79 26.68 107.29 11.96 181.06 712.47 51.43	34.18 1.01 7.80 11.38 2.65 0.41 31.53 14.40 103.35 379.15 411.73
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	20.90 57.47 -36.57	-179.28 49.05 -228.33	51.43 35.62 15.81	411.73 106.88 304.85
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	122.28 161.26 160.51 172.74	156.14 202.81 202.81 213.16	115.67 155.08 153.66 161.42	58.06 79.81 78.33 100.83
Net value per unit Machinery cost per acre Est. labor hours per acre	164.96 234.88 10.21	165.00 281.86 12.98	164.86 242.11 9.82	165.00 122.64 4.77

#### Nm Ir DC Est Hay, Mixed on Owned Land

	Avg. Of All Farms	Low 33%	33 - 66%	High 34%
Number of farms	<u></u> 12	3	4	<u> </u>
Acres	114.00	72.00	107.00	144.80
Yield per acre (ton)	3.99	3.71	1.78	5.38
Operators share of yield %	100.00	100.00	100.00	100.00
Value per ton	108.64	85.00	128.44	109.63
Total product return per acre	433.45	315.35	229.00	589.55
Other crop income per acre Gross return per acre	8.60 442.05	- 315.35	21.23 250.23	3.70 593.25
Gloss letuin per acte	442.05	515.55	200.20	090.20
Direct Expenses				
Seed and plants	34.31	74.28	14.58	34.04
Fertilizer	57.53	167.59	36.56	37.09
Crop chemicals	20.07	7.78	5.41	32.41
Irrigation energy	22.23	59.77	18.76	13.09
Water assessment	17.73	19.70	12.84	20.04
Packaging and supplies	5.12	16.12	4.57	2.16
Fuel & oil	18.70	23.70	15.39	19.16
Repairs	38.95	37.24	41.62	37.87
Custom hire	11.94	-	15.45	13.43
Hired labor	38.98	55.21	36.41	35.65
Machinery leases	0.52		1.65	-
Utilities	1.68	2.76	3.96	-
Hauling and trucking	0.37	0.11	1.11	-
Operating interest	4.15	2.03	3.73	5.04
Miscellaneous	0.03	-	-	0.06
Total direct expenses per acre	272.30	466.29	212.06	250.03
Return over direct exp per acre	169.75	-150.94	38.17	343.22
Overhead Expenses				
Hired labor	10.23	0.99	2.38	17.63
RE & pers. property taxes	5.42	11.61	3.85	4.51
Farm insurance	7.33	9.25	10.26	5.02
Utilities	0.85	0.71	0.14	1.31
Dues & professional fees	2.13	8.68	1.53	0.52
Interest	51.60	219.43	32.82	12.63
Mach & bldg depreciation	47.45	147.02	40.87	21.64
Miscellaneous	5.12	9.50	3.71	4.65
Total overhead expenses per acre	130.13	407.18	95.56	67.92
Total dir & ovhd expenses per acre Net return per acre	402.43 39.62	873.47 -558.12	307.62 -57.39	317.95 275.30
Net return per acre	33.02	-550.12	-01.09	275.50
Government payments	-			
Net return with govt pmts	39.62	-558.12	-57.39	275.30
Labor & management charge	33.05	51.71	48.02	18.64
Net return over Ibr & mgt	6.57	-609.83	-105.40	256.66
Cost of Production				
Total direct expense per ton	68.25	125.69	118.94	46.49
Total dir & ovhd exp per ton	100.87	235.44	172.54	59.12
Less govt & other income	98.71	235.44	160.63	58.44
With labor & management	107.00	249.38	187.57	61.90
Not volue per unit	100.04		400.44	400.00
Net value per unit	108.64	85.00	128.44	109.63
Machinery cost per acre	116.26 4.34	211.69	117.50	87.07
Est. labor hours per acre	4.04	5.56	5.16	3.48

## Nm Ir DC Est Hay, Mixed on Cash Rent

	Avg. Of <u>All Farms</u>	<u> </u>	High 34%
Number of farms	8	3	3
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Other crop income per acre Gross return per acre	61.13 5.24 100.00 111.76 585.59 89.60 675.19	50.33 3.46 100.00 85.86 296.82 6.46 303.28	84.33 7.12 100.00 121.11 862.48 169.32 1,031.80
Direct Expenses Seed and plants Fertilizer Crop chemicals Storage Irrigation energy Water assessment Packaging and supplies Fuel & oil Repairs Custom hire Hired labor Land rent Utilities Hauling and trucking Operating interest Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 19.38\\ 42.05\\ 23.31\\ 24.76\\ 19.54\\ 22.76\\ 5.23\\ 23.81\\ 44.52\\ 20.74\\ 45.08\\ 143.99\\ 1.56\\ 4.55\\ 5.32\\ 446.58\\ 228.61\end{array}$	21.99 45.68 14.70  8.49 10.50 8.81 10.23 22.87 0.46 60.52 0.14  0.73 205.12 98.16	$ \begin{array}{r} 17.46\\ 9.26\\ 30.55\\ 47.86\\ 20.33\\ 37.45\\ 1.31\\ 29.95\\ 61.06\\ 40.08\\ 74.12\\ 221.97\\ \\                                   $
Overhead Expenses Hired labor RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	7.32 0.94 6.36 1.16 2.03 11.33 37.77 6.29 73.21 519.79 155.40	11.98 0.31 1.96 1.98 0.62 0.77 17.71 2.94 38.28 243.39 59.88	7.00 1.18 8.01 1.07 1.91 18.75 33.34 8.98 80.24 689.83 341.97
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	155.40 23.85 131.55	59.8 <sup>-</sup> 28.95 30.93	341.97 13.29 328.68
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	85.23 99.20 82.10 86.65	59.33 70.41 68.54 76.91	85.60 96.87 73.09 74.96
Net value per unit Machinery cost per acre Est. labor hours per acre	111.76 123.95 5.56	85.86 45.57 3.27	121.11 160.91 7.35

## Nm Ir DC Est Pasture on Owned Land

	Avg. Of		
	All Farms	High 34%	
	7	0	
Number of farms	7	3	
Acres	528.29	886.33	
Yield per acre (aum)	2.18	2.67	
Operators share of yield %	100.00	100.00	
Value per aum	24.00	24.00	
Total product return per acre	52.28	64.06	
Gross return per acre	52.28	64.06	
Direct Expenses			
Irrigation energy	5.69	7.13	
Water assessment	0.85	0.39	
Fuel & oil	5.06	5.13	
Repairs	12.22	12.64	
Hired labor	10.74	13.27	
Utilities	1.22	1.49	
Operating interest	0.81	0.69	
Miscellaneous	0.08	-	
Total direct expenses per acre	36.68	40.73	
Return over direct exp per acre	15.60	23.33	
	10.00	20.00	
Overhead Expenses			
Hired labor	5.93	8.25	
RE & pers. property taxes	1.96	1.53	
Farm insurance	1.83	1.19	
Interest	3.56	0.37	
Mach & bldg depreciation	7.46	5.54	
Miscellaneous	1.18	1.03	
Total overhead expenses per acre	21.92	17.91	
Total dir & ovhd expenses per acre	58.60	58.64	
Net return per acre	-6.32	5.42	
Government payments	_	_	
Net return with govt pmts	-6.32	5.42	
Labor & management charge	8.17	6.28	
Net return over lbr & mgt	-14.49	-0.86	
Cost of Production			
	16.84	15.26	
Total direct expense per aum Total dir & ovhd exp per aum	26.90	21.97	
Less govt & other income	26.90 26.90	21.97	
With labor & management	26.90 30.65	24.32	
	30.05	24.32	
Net value per unit	24.00	24.00	
Machinery cost per acre	22.50	19.19	
Est. labor hours per acre	1.07	0.98	
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Nm Ir DC Est Pasture on Cash
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	Avg. Of All Farms	
Number of farms	3	
Acres	993.33	
Yield per acre (aum)	0.67	
Operators share of yield %	100.00	
Value per aum	23.19	
Total product return per acre	15.63	
Gross return per acre	15.63	
Direct Expenses		
Water assessment	0.57	
Fuel & oil	2.35	
Repairs	1.93	
Hiredlabor	0.07	
Land rent	8.35	
Operating interest	3.62	
Miscellaneous	0.02	
Total direct expenses per acre	16.91	
Return over direct exp per acre	-1.28	
Overhead Expenses		
Mach & bldg depreciation	2.90	
Miscellaneous	0.85	
Total overhead expenses per acre	3.75	
Total dir & ovhd expenses per acre	20.67	
Net return per acre	-5.03	
Government payments	-	
Net return with govt pmts	-5.03	
Labor & management charge	4.10	
Net return over lbr & mgt	-9.13	
Cost of Production		
Total direct expense per aum	25.09	
Total dir & ovhd exp per aum	30.65	
Less govt & other income	30.65	
With labor & management	36.73	
Net value per unit	23.19	
Machinery cost per acre	6.91	
Est. labor hours per acre	0.34	

# **Livestock Reports**

The livestock reports show the average physical production, gross returns and costs of producing the animals or animal products involved. These are generally shown on per unit (pound or cwt) a per head and basis. Again, all livestock enterprises require a minimum of three observations to be included in the report.

The table format varies slightly for the different livestock enterprises. Each begins with a calculation of Gross Return with income generated (product sales, market animal sales, cull breeding livestock sales, value of butchered animals and products used in the home, and/or transfers out to other enterprises) minus costs incurred (purchases, transfers in)and adjusted for inventory changes. The Direct and Overhead Expenses are then applied to arrive at the Net Return for the enterprise, typically on a per head, or per cwt. basis.

Costs that are easily charged to a specific livestock enterprise are termed Direct Expenses. Direct expenses include costs such as feed, veterinary costs, livestock supplies, custom hire, and marketing.

Other costs are less easily charged directly and are allocated; these costs are termed Overhead Expenses. Overhead expenses include costs such as: machinery and building repair (not livestock equipment or livestock buildings and facilities), hired labor, taxes, insurance, utilities, interest, and depreciation. The allocation of overhead expenses is not an exact science, but the allocations indicated are believed to represent the portion of the general overhead expenses that are attributable to each enterprise.

Cost of production is arrived at by dividing the total expenses for each category by the Total Production. (For grow/finish enterprises, the Purchases and Transfers In are included in direct expenses.) Cull sales, other offspring sales, and any other miscellaneous income are subtracted and replacement purchases and transfers in are added to arrive at the cost with other revenue adjustments, Labor and Management is the cost with other revenue adjustments plus the producer's charge for operator's labor and management. This is the breakeven price for the primary product to provide a return for operator labor and management.

Each livestock enterprise analysis includes Other Information that provides both production and economic efficiency data that indicate the strengths and/or weaknesses of the enterprise. The calving and weaning percentages are calculated as the number of calves which are calved and weaned, respectively, divided by the number of cows which are supposed to bear young.

Considerable variation exists between the high and low profit firms. Expenses (direct as well as overhead) vary widely but so do returns. This suggests that management of the livestock enterprise(s) is key to higher profitability.

	Avg. O All Farm		Low 3	3%	33 - 66	5%	High 3	34%
Number of farms		8		2		3	-	3
Beef Calves sold (lb) Transferred out (lb) Cull sales (lb) Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 36.91 91.14 0.72 - -27.15 -1.63	Value 47.12 125.57 23.47 -2.45 -39.64 19.60 173.67	Quantity 64.27 62.93 - - -27.46 0.26	Value 81.66 83.73 35.23 -7.02 -43.65 -4.46 145.49	Quantity 84.43 33.34 - - -8.49 -9.27	Value 107.45 48.46 6.63 - -8.90 -7.77 145.87	Quantity 6.62 126.15 1.30 - -35.04 0.97	Value 8.73 173.81 26.43 -1.84 -51.38 40.06 195.81
Direct Expenses Aftermath Grazing (aum) Hay, Alfalfa (lb.) Hay, Grass (lb.) Haylage, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Veterinary Supplies Fuel & oil Repairs Repair, machinery Hired labor Hauling and trucking Marketing Total direct expenses Return over direct expense	0.30 479.84 217.97 61.72 1.99 32.02	$\begin{array}{c} 4.41\\ 34.54\\ 13.84\\ 4.17\\ 49.35\\ 1.80\\ 8.43\\ 3.74\\ 4.74\\ 2.95\\ 1.08\\ 3.24\\ 1.86\\ 0.61\\ 134.76\\ 38.91\end{array}$	0.24 766.30 274.59 2.54 1.92	3.64 57.47 15.79 61.00 0.24 8.21 6.20 10.67 4.28 3.43 6.78 0.21 177.92 -32.44	0.27 838.90 42.05 1.45 2.70	$\begin{array}{c} 3.93 \\ 58.24 \\ 1.79 \\ 32.12 \\ 1.53 \\ 5.02 \\ 6.02 \\ 5.93 \\ 5.95 \\ - \\ 6.37 \\ 1.26 \\ 2.09 \\ 130.25 \\ 15.62 \end{array}$	0.33 222.04 272.92 110.56 2.03 55.51	4.89 16.06 18.31 7.46 52.52 2.47 9.97 1.87 2.08 1.19 0.70 0.61 2.79 0.12 121.06 74.75
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		2.77 1.12 2.69 3.92 2.38 12.87 147.63 26.05		7.57 1.68 4.71 8.71 4.41 27.08 205.00 -59.52		0.00 2.24 1.69 6.37 2.67 12.97 143.22 2.65		2.21 0.44 2.39 1.12 1.52 7.68 128.74 67.08
Labor & management charge Net return over lbr & mgt		4.88 21.17		4.17 -63.68		9.41 -6.76		3.20 63.88
<b>Cost of Production Per Cwt. Produc</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ed	134.76 147.63 144.21 149.09		177.92 205.00 225.17 229.34		130.25 143.22 139.60 149.01		121.06 128.74 116.85 120.05
Est. labor hours per unit		0.89		2.87		0.65		0.27
Other Information Number of cows Pregnancy percentage Pregnancy loss percentage Culling percentage Calving percentage Weaning percentage Calves sold per cow Calf death loss percent Cow death loss percent Cows per FTE Average weaning weight Lb. weaned/exposed female Feed cost per cow Avg wgt/ Beef Calves sold Avg price / cwt.		$\begin{array}{c} 234.9\\ 94.5\\ 0.2\\ 12.4\\ 94.4\\ 85.6\\ 0.88\\ 3.7\\ 0.9\\ 765.1\\ 606\\ 518\\ 445.54\\ 631\\ 127.65\end{array}$		$\begin{array}{c} 234.0\\ 92.1\\ -4.3\\ 14.3\\ 96.0\\ 85.6\\ 0.79\\ 1.8\\ 0.9\\ 291.7\\ 595\\ 509\\ 462.22\\ 550\\ 127.06\end{array}$		121.3 97.0 2.0 3.8 95.1 84.6 0.91 10.3 0.8 846.8 636 538 497.35 709 127.27		349.0 94.8 1.4 14.5 93.5 85.9 0.91 2.2 1.0 2,482.0 601 516 420.07 584 131.80

#### Beef Cow-Calf -- Average Per Cwt. Produced

	Avg. C All Farn		Low 3	3%	33 - 60	6%	High 3	34%
Number of farms		8		2		3		3
Beef Calves sold (lb) Transferred out (lb) Cull sales (lb) Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 152.1 375.6 3.0 - -111.9 -6.7	Value 194.21 517.55 96.71 -10.08 -163.38 80.79 715.79	Quantity 215.1 210.6 - - -91.9 0.9	Value 273.25 280.15 117.87 -23.50 -146.05 -14.91 486.80	Quantity 430.2 169.9 - - 43.3 -47.3	Value 547.52 246.92 33.78 - 45.33 -39.62 743.28	Quantity 27.3 520.9 5.3 - -144.7 4.0	Value 36.04 717.76 109.13 -7.58 -212.18 165.43 808.60
Direct Expenses Aftermath Grazing (aum) Hay, Alfalfa (lb.) Hay, Grass (lb.) Haylage, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Veterinary Supplies Fuel & oil Repairs Repair, machinery Hired labor Hauling and trucking Marketing Total direct expenses Return over direct expense	1.2 1,977.6 898.4 254.4 8.2 132.0	$\begin{array}{c} 18.17\\ 142.35\\ 57.05\\ 17.17\\ 203.40\\ 7.40\\ 34.74\\ 15.41\\ 19.54\\ 12.18\\ 4.46\\ 13.35\\ 7.67\\ 2.52\\ 555.41\\ 160.39\end{array}$	0.8 2,564.1 918.8 8.5 6.4	12.18 192.31 52.83 204.10 0.80 27.46 20.74 35.72 14.32 11.46 22.70 0.71 595.34 -108.53	1.4 4,274.7 214.3 7.4 13.7	20.04 296.76 9.11 163.66 7.77 25.60 30.69 30.21 30.33 32.45 6.43 10.64 663.69 79.58	1.3 916.9 1,127.0 456.5 8.4 229.2	20.20 66.33 75.60 30.82 216.90 10.22 41.17 7.71 8.60 4.91 2.88 2.53 11.53 0.51 499.91 308.68
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		11.40 4.61 11.09 16.14 9.80 53.03 608.44 107.36		25.34 5.62 15.77 29.14 14.74 90.62 685.95 -199.15		0.00 11.40 8.62 32.47 13.59 66.07 729.77 13.51		9.13 1.80 9.86 4.64 6.27 31.70 531.61 276.99
Labor & management charge Net return over lbr & mgt		20.12 87.24		13.94 -213.09		47.94 -34.43		13.21 263.78
<b>Cost of Production Per Cwt. Produ</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ced	134.76 147.63 144.21 149.09		177.92 205.00 225.17 229.34		130.25 143.22 139.60 149.01		121.06 128.74 116.85 120.05
Est. labor hours per unit		3.66		9.60		3.31		1.13
Other Information Number of cows Pregnancy percentage Pregnancy loss percentage Culling percentage Calving percentage Weaning percentage Calves sold per cow Calf death loss percent Cow death loss percent Cows per FTE Average weaning weight Lb. weaned/exposed female Feed cost per cow Avg wgt/ Beef Calves sold Avg price / cwt.		$\begin{array}{c} 234.9\\ 94.5\\ 0.2\\ 12.4\\ 94.4\\ 85.6\\ 0.88\\ 3.7\\ 0.9\\ 765.1\\ 606\\ 518\\ 445.54\\ 631\\ 127.65\end{array}$		$\begin{array}{c} 234.0\\ 92.1\\ -4.3\\ 14.3\\ 96.0\\ 85.6\\ 0.79\\ 1.8\\ 0.9\\ 291.7\\ 595\\ 509\\ 462.22\\ 550\\ 127.06\end{array}$		$\begin{array}{c} 121.3\\ 97.0\\ 2.0\\ 3.8\\ 95.1\\ 84.6\\ 0.91\\ 10.3\\ 0.8\\ 846.8\\ 636\\ 538\\ 497.35\\ 709\\ 127.27\end{array}$		349.0 94.8 1.4 14.5 93.5 85.9 0.91 2.2 1.0 2,482.0 601 516 420.07 584 131.80

## Beef Cow-Calf -- Average Per Cow

## Beef Replacement Heifers -- Average Per Head

	Avg. Of All Farms		High :	34%
Number of farms		4		2
Transferred out (hd) Transferred in (hd) Inventory change (hd) Gross margin	Quantity 1.06 1.30 0.24	Value 1,582.47 -1,119.11 -18.09 445.27	Quantity 0.81 1.22 0.41	Value 1,320.37 -933.18 245.83 633.03
Direct Expenses Protein Vit Minerals (lb.) Aftermath Grazing (aum) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, livestock equip Hired labor Total direct expenses Return over direct expense	43.81 0.41 824.74 1,958.76 1,917.53 1,340.21 4.54 0.82	$\begin{array}{c} 6.10\\ 6.19\\ 15.67\\ 140.57\\ 135.00\\ 90.46\\ 110.93\\ 5.77\\ 20.62\\ 13.93\\ 8.13\\ 32.70\\ 12.05\\ 8.12\\ 4.74\\ 3.22\\ 614.19\\ -168.93\\ \end{array}$	78.70 0.74 1,481.48 2,518.52 481.48 3.33 1.48	10.95 11.11 28.15 180.00 27.69 83.70 10.37 37.04 13.47 10.89 27.68 10.13 10.87 - - - 462.05 170.98
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		26.08 5.17 12.10 14.92 14.51 72.79 686.98 -241.71		24.82 4.80 21.28 13.83 18.61 83.34 545.39 87.64
Labor & management charge Net return over lbr & mgt		28.61 -270.33		30.65 56.99
<b>Cost of Production Per Head Sold/Trans</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		1,657.42 1,726.31 1,726.31 1,753.38		1,410.61 1,512.90 1,512.90 1,550.51
Est. labor hours per unit		3.33		4.43
Other Information No. purchased or trans in Number sold or trans out Average number of head Feed cost per average head Hired labor per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day		63 51 49 510.68 29.31 483.28 1,753.38 1.40		66 44 351.97 24.82 431.96 1,550.51 0.96

## Beef Replacement Heifers -- Average Per Head Sold/Trans

	Avg. Of All Farms		High	34%
Number of farms		4		2
Transferred out (hd) Transferred in (hd) Inventory change (hd) Gross margin	Quantity 1.0 1.2 0.2	Value 1,497.56 -1,059.06 -17.12 421.38	Quantity 1.0 1.5 0.5	Value 1,620.45 -1,145.26 301.70 776.90
Direct Expenses Protein Vit Minerals (lb.) Aftermath Grazing (aum) Barley, Spring (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Haylage, Grass (lb.) Pasture (aum) Breeding fees Veterinary Supplies Fuel & oil Repairs Repair, machinery Hired labor Total direct expenses Return over direct expense	41.5 0.4 0.8 780.5 1,853.7 1,814.6 1,268.3 4.3	5.77 5.85 5.46 14.83 133.02 127.76 85.61 104.98 19.51 13.18 12.18 30.95 11.41 7.68 3.05 581.24 -159.86	96.6 0.9 1.8 1,818.2 3,090.9 590.9 - 4.1	13.44 13.64 12.73 34.55 220.91 33.98 102.73 45.45 16.53 13.37 33.96 12.44 13.34 12.44 13.34
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		24.68 4.90 11.45 14.12 13.74 68.88 650.12 -228.74		30.46 5.89 26.12 16.97 22.84 102.28 669.34 107.56
Labor & management charge Net return over Ibr & mgt		27.08 -255.82		37.61 69.94
<b>Cost of Production Per Head Sold/Trans</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		1,657.42 1,726.31 1,726.31 1,753.38		1,410.61 1,512.90 1,512.90 1,550.51
Est. labor hours per unit		3.15		5.43
Other Information No. purchased or trans in Number sold or trans out Average number of head Feed cost per average head Hired labor per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day		63 51 49 510.68 29.31 483.28 1,753.38 1.40		66 44 551.97 24.82 431.96 1,550.51 0.96

## Beef Backgrounding -- Average Per Cwt. Produced

	Avg. Of All Farms		High 3	4%
Number of farms		4		2
Backgnd Beef sold (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 331.17 -249.97 18.80	Value 425.45 -338.36 41.66 128.75	Quantity 331.30 -225.00 -6.30	Value 419.16 -305.14 12.45 126.48
Direct Expenses Protein Vit Minerals (lb.) Barley, Spring (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Haylage, Grass (lb.) Veterinary Supplies Fuel & oil Repairs Repair, machinery Hired labor Marketing Total direct expenses Return over direct expense	14.50 0.48 235.64 240.17 580.03 271.89	$\begin{array}{c} 2.03\\ 3.36\\ 9.43\\ 17.23\\ 40.15\\ 18.35\\ 5.14\\ 0.93\\ 2.20\\ 0.85\\ 0.65\\ 0.48\\ 1.34\\ 102.15\\ 26.60\\ \end{array}$	25.34 747.50 380.09	2.09 53.43 25.66 5.38 0.84 1.45 0.64 0.59 1.12 91.21 35.27
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		1.93 0.36 1.06 1.05 1.12 5.51 107.66 21.09		1.94 0.19 0.08 0.75 0.57 3.54 94.75 31.73
Labor & management charge Net return over lbr & mgt		2.10 18.99		1.01 30.72
<b>Cost of Production Per Cwt. Produced</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		120.44 122.10 122.70 122.73		115.88 116.94 116.94 117.25
Est. labor hours per unit		0.26		0.21
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Hired labor per head Avg wgt / Backgnd Beef sold Avg sales price / cwt.		243 234 1.6 2.85 0.63 10.97 90.55 185.98 4.95 781 128.47		324 341 2.3 3.00 9.63 81.18 182.98 4.38 767 126.52

## Beef Backgrounding -- Average Per Head

	Avg. Of All Farms		High 3	4%
Number of farms		4		2
Backgnd Beef sold (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 680.2 -513.4 38.6	Value 873.84 -694.96 85.56 264.44	Quantity 746.8 -507.1 -14.2	Value 944.80 -687.80 28.07 285.08
Direct Expenses Protein Vit Minerals (lb.) Barley, Spring (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Haylage, Grass (lb.) Veterinary Supplies Fuel & oil Repairs Repair, machinery Hired labor Marketing Total direct expenses Return over direct expense	29.8 1.0 484.0 493.3 1,191.3 558.4	$\begin{array}{c} 4.17\\ 6.91\\ 19.36\\ 35.39\\ 82.46\\ 37.69\\ 10.56\\ 1.91\\ 4.53\\ 1.75\\ 1.34\\ 0.98\\ 2.75\\ 209.80\\ 54.64\end{array}$	- 57.1 1,684.9 856.7	4.71 120.44 57.83 12.14 1.89 3.26 1.45 1.34 2.53 205.58 79.49
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		3.97 0.74 2.17 2.15 2.29 11.32 221.12 43.32		4.38 0.43 0.18 1.69 7.98 213.56 71.52
Labor & management charge Net return over lbr & mgt		4.31 39.00		2.28 69.23
<b>Cost of Production Per Cwt. Produced</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		120.44 122.10 122.10 122.73		115.88 116.94 116.94 117.25
Est. labor hours per unit		0.54		0.48
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Hired labor per head Avg wgt / Backgnd Beef sold Avg sales price / cwt.		243 234 1.6 2.85 0.63 10.97 90.55 185.98 4.95 781 128.47		324 341 2.3 3.00 9.63 81.18 182.98 4.38 767 126.52

#### Dairy -- Average Per Cwt. Of Milk

	Avg. Of All Farms	
Number of farms		2
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Inventory change (hd) Gross margin	Quantity 100.00 0.00 0.00 0.00 0.00	Value 18.44 0.24 - 0.92 -2.97 16.63
Direct Expenses Complete Ration (lb.) Barley, Spring (bu.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Hired labor Utilities Hauling and trucking Marketing Total direct expenses Return over direct expense	0.02 0.53 69.87 88.07	$\begin{array}{c} 1.64\\ 0.16\\ 2.10\\ 1.26\\ 6.78\\ 0.03\\ 0.03\\ 0.03\\ 0.79\\ 0.71\\ 0.41\\ 0.32\\ 3.00\\ 0.51\\ 0.98\\ 0.24\\ 18.36\\ -1.72\end{array}$
Overhead Expenses Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		0.10 0.55 0.67 0.10 1.42 19.78 -3.14
Labor & management charge Net return over lbr & mgt		0.02 -3.16
<b>Cost of Production Per Cwt. Of Milk</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		18.36 19.78 21.59 21.60
Est. labor hours per unit		0.20
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cwt. of milk Feed cost per cow Hired labor per cow Avg. milk price per cwt. Milk price / feed margin		$\begin{array}{r} 362.5\\ 14,825\\ 5,374,117\\ 1,402,151\\ 19.6\\ 26.5\\ 6.9\\ 99.3\\ 4.86\\ 11.97\\ 1,774.60\\ 444.11\\ 18.44\\ 6.47\end{array}$

#### Dairy -- Average Per Cow

	Avg. Of All Farms	
Number of farms		2
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Inventory change (hd) Gross margin	Quantity 14,825.2 0.2 0.1 0.2 -0.3	Value 2,733.97 35.38 136.90 -440.62 2,465.62
Direct Expenses Complete Ration (lb.) Barley, Spring (bu.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies Fuel & oil Repairs Hired labor Utilities Hauling and trucking Marketing Total direct expenses Return over direct expense	3.2 78.0 10,358.6 13,056.6 -	$\begin{array}{c} 242.93\\ 23.79\\ 311.98\\ 186.46\\ 1,005.45\\ 4.01\\ 4.73\\ 27.97\\ 105.57\\ 60.05\\ 47.33\\ 444.11\\ 75.86\\ 145.20\\ 35.86\\ 2,721.29\\ -255.66\end{array}$
Overhead Expenses Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		81.68 98.67 30.10 210.45 2,931.74 -466.12
Labor & management charge Net return over lbr & mgt		2.76 -468.87
<b>Cost of Production Per Cwt. Of Milk</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		18.36 19.78 21.59 21.60
Est. labor hours per unit		29.60
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cow Hired labor per cow Avg. milk price per cwt. Milk price / feed margin		$\begin{array}{r} 362.5\\ 14,825\\ 5,374,117\\ 1,402,151\\ 19.6\\ 26.5\\ 6.9\\ 99.3\\ 4.86\\ 11.97\\ 1,774.60\\ 444.11\\ 18.44\\ 6.47\end{array}$

	Avg. Of All Farms	
Number of farms		2
Lambs sold (lb) Mkt Lambs sold (lb) Cull sales (lb) Purchased (lb) Inventory change (lb) Gross margin	Quantity 9.84 100.00 - - -	Value 27.26 152.09 7.70 -32.11 51.24 206.19
Direct Expenses Aftermath Grazing (aum) Hay, Alfalfa (lb.) Pasture (aum) Pasture, Range (aum) Other feed stuffs (lb) Supplies Fuel & oil Repairs Custom hire Hired labor Utilities Hauling and trucking Total direct expenses Return over direct expense	0.23 393.28 0.36 1.11 3,555.19	$\begin{array}{c} 3.50\\ 26.18\\ 7.11\\ 22.22\\ 1.50\\ 15.05\\ 8.55\\ 9.38\\ 4.12\\ 8.51\\ 1.93\\ 6.80\\ 114.85\\ 91.34\end{array}$
Overhead Expenses RE & pers. property taxes Farm insurance Dues & professional fees Interest Mach & bldg depreciation Total overhead expenses Total dir & ovhd expenses Net return		0.82 1.47 0.78 5.80 0.44 9.31 124.16 82.03
Labor & management charge Net return over lbr & mgt		28.44 53.59
<b>Cost of Production Per Cwt. Produced</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		114.85 124.16 97.32 125.76
Est. labor hours per unit		3.79
Other Information Number of ewes Pregnancy percentage Pregnancy loss percentage Female turnover rate Lambs born / ewe exposed Lambs born / ewe lambing Lambs weaned/ewe exposed Lambs sold per ewe Lamb dth loss (died/born) Ewe death loss percentage Ewes per FTE Average weaning weight Lb. weaned/exposed female Feed cost per ewe Avg wgt/Mkt Lambs sold Avg price / cwt.		$517.5 \\ 98.7 \\ 0.3 \\ 8.31 \\ 1.26 \\ 1.33 \\ 0.91 \\ 4.2 \\ 2.9 \\ 850.1 \\ 98 \\ 130 \\ 52.62 \\ 96 \\ 152.09 \\ 152.09 \\ 152.09 \\ 10.3 \\$

## Sheep, Market Lamb Prod -- Average Per Cwt. Produced

	Avg. Of All Farms	
Number of farms		2
Lambs sold (lb) Mkt Lambs sold (lb) Cull sales (lb) Purchased (lb) Inventory change (lb) Gross margin	Quantity 8.6 87.0 - - -	Value 23.70 132.27 6.70 -27.93 44.57 179.32
Direct Expenses Aftermath Grazing (aum) Hay, Alfalfa (lb.) Pasture (aum) Other feed stuffs (lb) Supplies Fuel & oil Repairs Custom hire Hired labor Utilities Hauling and trucking Total direct expenses Return over direct expense	0.2 342.0 0.3 1.0 3,091.9	3.04 22.77 6.18 19.32 1.30 7.43 8.15 3.58 7.40 1.68 5.91 99.88 79.44
Overhead Expenses RE & pers. property taxes Farm insurance Dues & professional fees Interest Mach & bldg depreciation Total overhead expenses Total dir & ovhd expenses Net return		0.71 1.28 0.68 5.05 0.38 8.10 107.98 71.34
Labor & management charge Net return over lbr & mgt		24.73 46.60
<b>Cost of Production Per Cwt. Produced</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		114.85 124.16 97.32 125.76
Est. labor hours per unit		3.29
Other Information Number of ewes Pregnancy percentage Pregnancy loss percentage Female turnover rate Lambs born / ewe exposed Lambs born / ewe lambing Lambs weaned/ewe exposed Lambs sold per ewe Lamb dth loss (died/born) Ewe death loss percentage Ewes per FTE Average weaning weight Lb. weaned/exposed female Feed cost per ewe Avg wgt/Mkt Lambs sold Avg price / cwt.		$517.5 \\ 98.7 \\ 0.3 \\ 8.31 \\ 1.24 \\ 1.26 \\ 1.33 \\ 0.91 \\ 4.2 \\ 2.9 \\ 850.1 \\ 98 \\ 130 \\ 52.62 \\ 96 \\ 152.09 \\ $

## Sheep, Market Lamb Prod -- Average Per Ewe

		Avg. Of All Farms	
Number of farms		2	
Horses sold (hd) Purchased (hd) Inventory change (hd) Gross margin	Quantity 0.44 0.33 -0.22	Value 1,800.00 -1,433.33 -722.22 -355.56	
Direct Expenses Other feed stuffs (lb) Supplies Total direct expenses Return over direct expense	2,444.44	201.67 1,679.63 1,881.30 -2,236.85	
Overhead Expenses Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		3,077.93 3,077.93 4,959.22 -5,314.78	
Labor & management charge Net return over lbr & mgt		3,894.44 -9,209.22	
<b>Cost of Production Per Head Sold/Tra</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ins	9,082.92 16,008.25 16,008.25 24,770.75	
Est. labor hours per unit		390.00	
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Hired labor per average head Feed cost/head sold/trans Total cost/head sold/trans Feed cost per head per day Avg. purch price / head Avg. sales price / head		2 2 5 33.3 201.67 66.67 453.75 24,770.75 0.55 4,300.00 4,050.00	

## Horses, Grow and Develop -- Average Per Head